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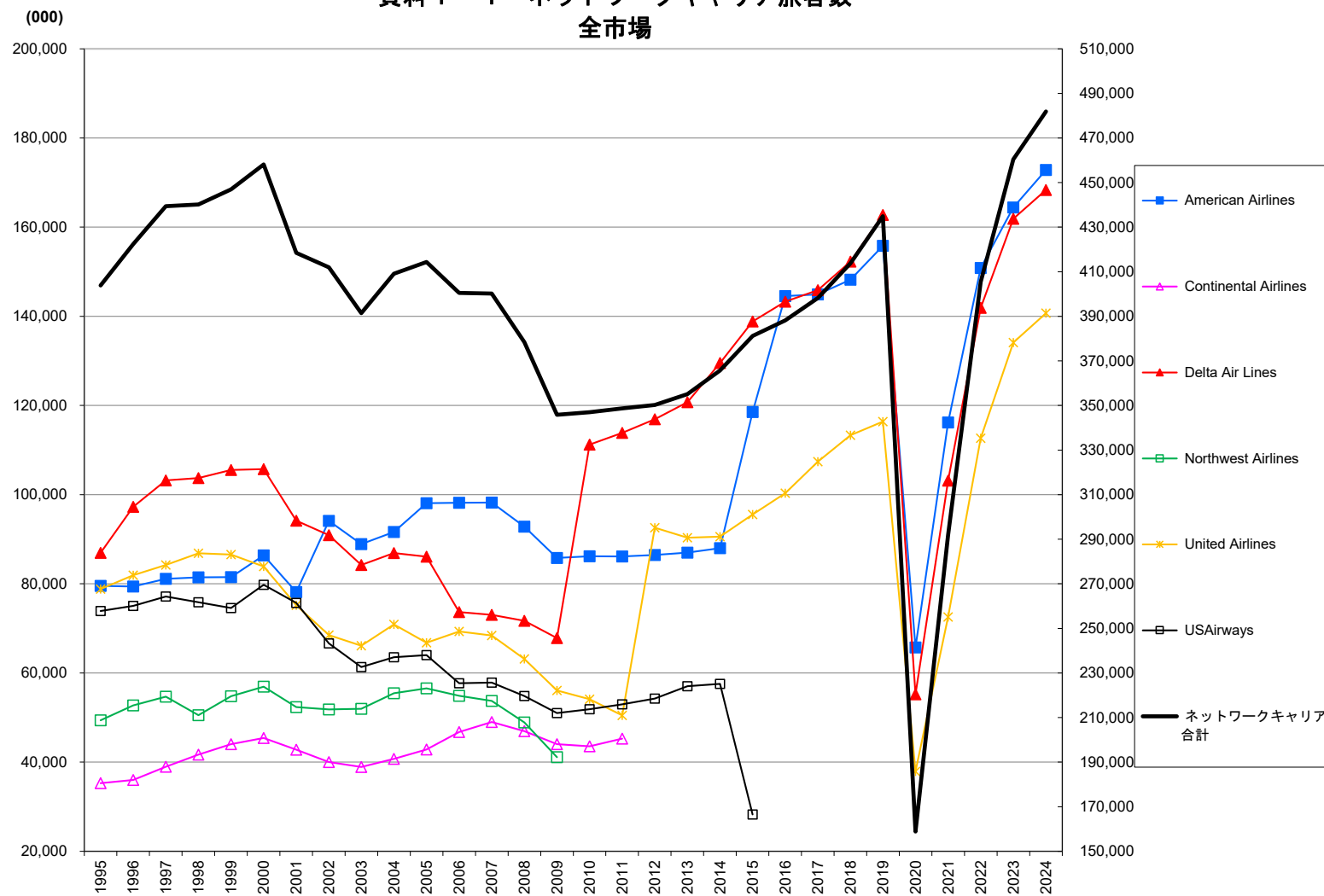
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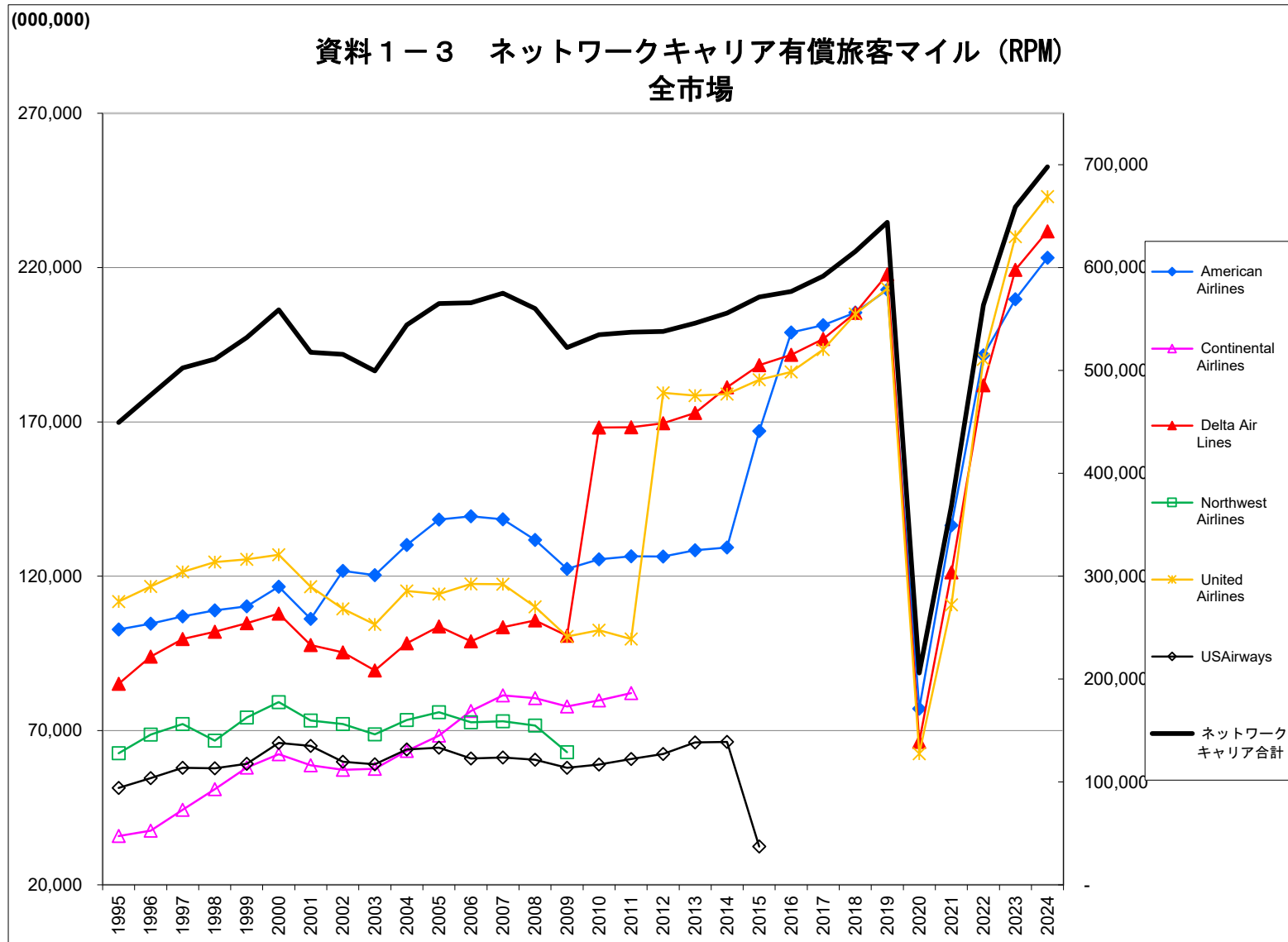
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全市場



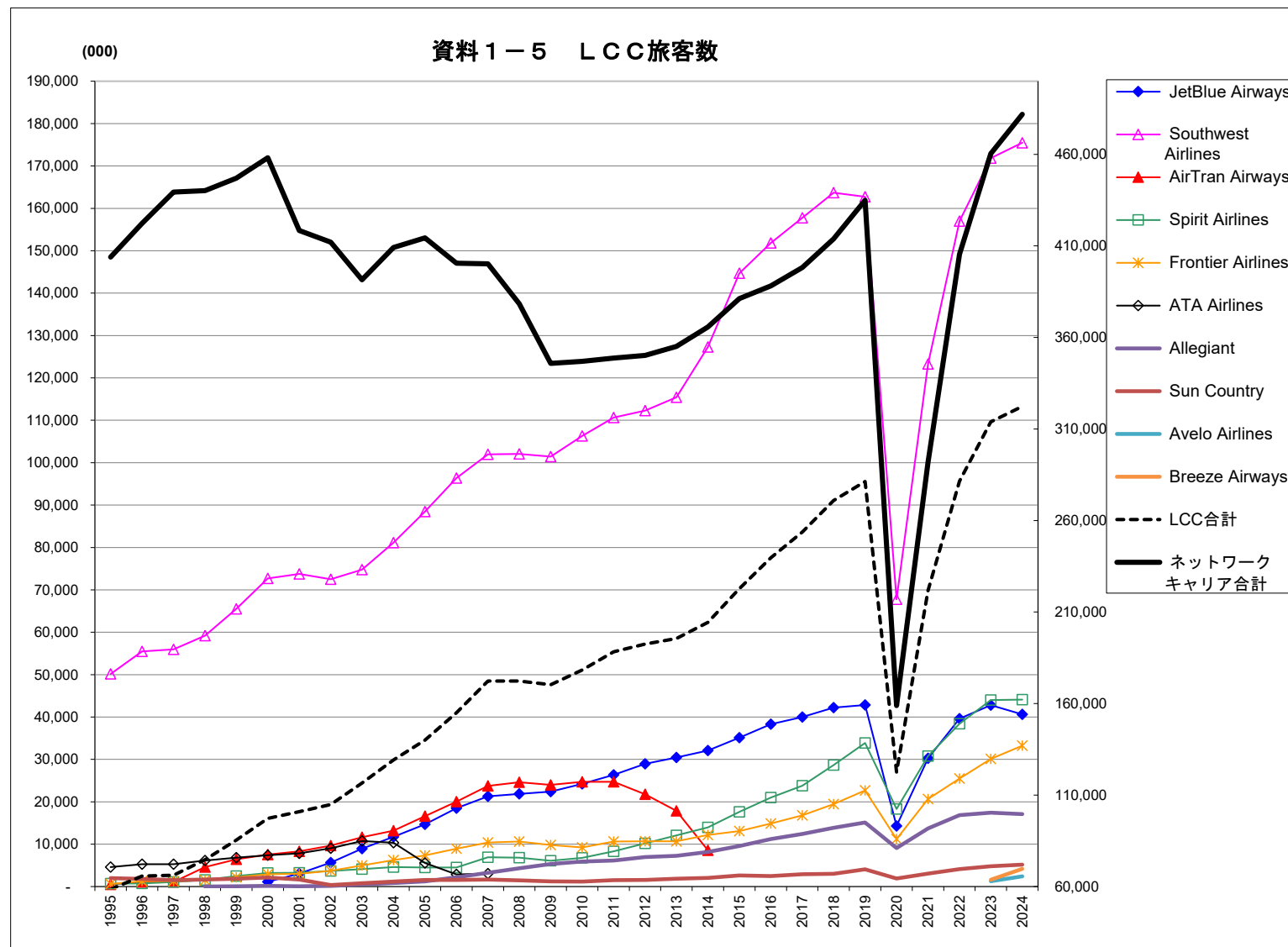
資料1-2 ネットワークキャリア旅客数

全市種(000)	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
American Airlines	79,567	79,388	81,138	81,477	81,508	86,382	78,179	94,130	88,889	91,620	98,098	98,200	98,212	92,818	85,783	86,203	86,150	86,465	87,002	88,021	118,544	144,530	144,922	148,228	155,821	65,756	116,194	150,863	164,426	172,836
Continental Airlines	35,284	35,084	38,986	41,691	44,012	45,409	42,780	40,009	38,936	40,746	42,822	46,776	49,006	46,965	44,019	43,568	45,282													
Delta Air Lines	86,963	97,269	103,208	103,725	105,529	105,709	94,180	90,924	84,246	86,902	86,105	73,655	73,051	71,728	67,852	111,236	113,857	116,910	120,718	129,519	138,854	143,305	145,897	152,267	162,736	55,199	103,146	141,909	161,902	168,356
Northwest Airlines	49,370	52,722	54,704	50,539	54,764	56,927	52,374	51,827	51,976	55,446	56,537	54,888	53,737	48,921	41,117															
United Airlines	78,808	81,945	84,247	86,868	86,581	83,913	75,182	68,494	66,101	70,880	66,802	69,325	68,386	63,150	56,083	54,099	50,502	92,567	90,332	90,595	95,555	100,332	107,416	113,325	116,376	37,924	72,588	112,670	134,139	140,705
USAirways	73,884	75,072	77,146	75,886	74,596	79,784	75,742	66,619	61,313	63,541	63,999	57,686	57,866	54,820	51,016	51,853	52,959	54,277	57,045	57,554	28,270									
ネットワークキャリア合計	403,876	422,380	439,409	440,186	446,991	458,125	418,437	412,004	391,461	409,135	414,363	400,829	400,258	378,401	345,870	346,960	348,750	350,219	355,097	365,688	381,224	388,167	398,235	413,620	434,933	168,879	291,927	405,443	460,467	481,897



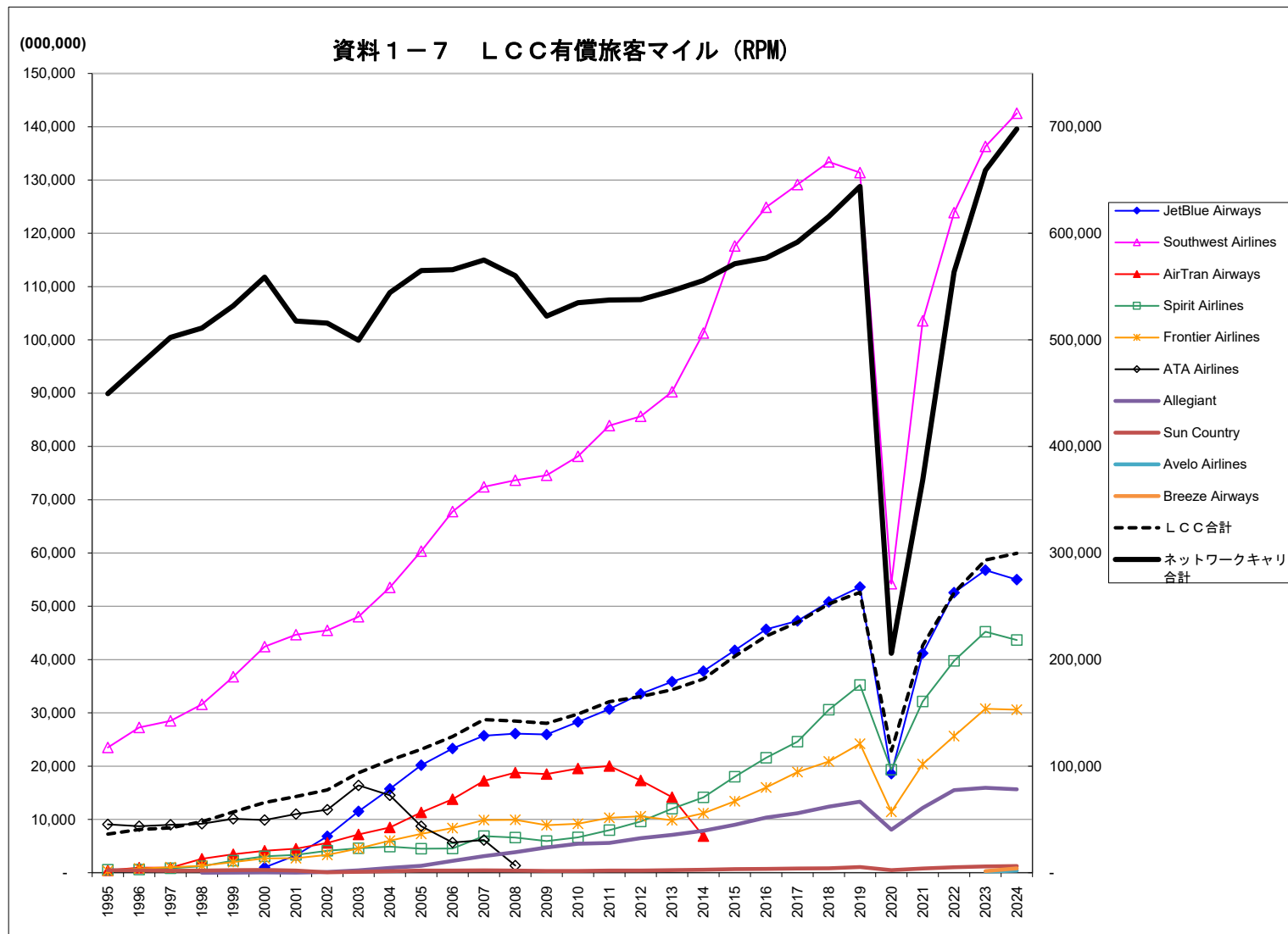
資料 1－4 ネットワークキャリア有償旅客マイル (RPM)

全市場 (000,000)	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
American Airlines	102,738	104,596	107,002	108,930	110,214	116,572	106,205	121,719	120,325	130,155	138,368	139,451	138,448	131,755	122,418	125,484	126,492	126,404	128,410	129,340	167,066	199,013	201,353	205,454	212,860	77,067	136,514	191,525	209,698	223,151
Continental Airlines	35,810	37,588	44,294	51,027	58,028	62,358	58,764	57,292	57,590	63,376	68,367	76,319	81,428	80,495	77,785	79,735	82,127													
Delta Air Lines	85,155	93,929	99,687	102,015	104,780	107,841	97,663	95,312	89,432	98,278	103,740	98,909	103,450	105,697	100,733	168,139	168,289	169,591	172,925	181,195	188,375	191,722	196,882	205,322	217,818	66,344	121,276	181,891	219,311	231,772
Northwest Airlines	62,629	68,705	72,105	66,760	74,235	79,221	73,253	72,125	68,762	73,403	75,920	72,690	73,023	71,646	62,955															
United Airlines	111,811	116,698	121,424	124,610	125,450	126,933	116,635	109,429	104,394	115,232	114,271	117,471	117,399	110,062	100,476	102,524	99,619	179,398	178,561	178,989	183,625	186,157	193,427	204,905	213,226	62,490	110,750	190,294	230,021	242,991
USAirways	51,393	54,563	57,952	57,744	59,262	65,993	65,044	59,912	59,067	63,837	64,410	60,919	61,255	60,567	57,885	58,972	60,774	62,430	66,160	66,301	32,395									
ネットワークキャリア合計	449,536	476,079	502,464	511,087	531,970	558,917	517,563	515,790	499,569	544,282	565,076	565,758	575,004	560,222	522,251	534,855	537,301	537,823	546,056	555,825	571,461	576,892	591,663	615,681	643,904	205,901	368,541	563,710	659,031	697,914



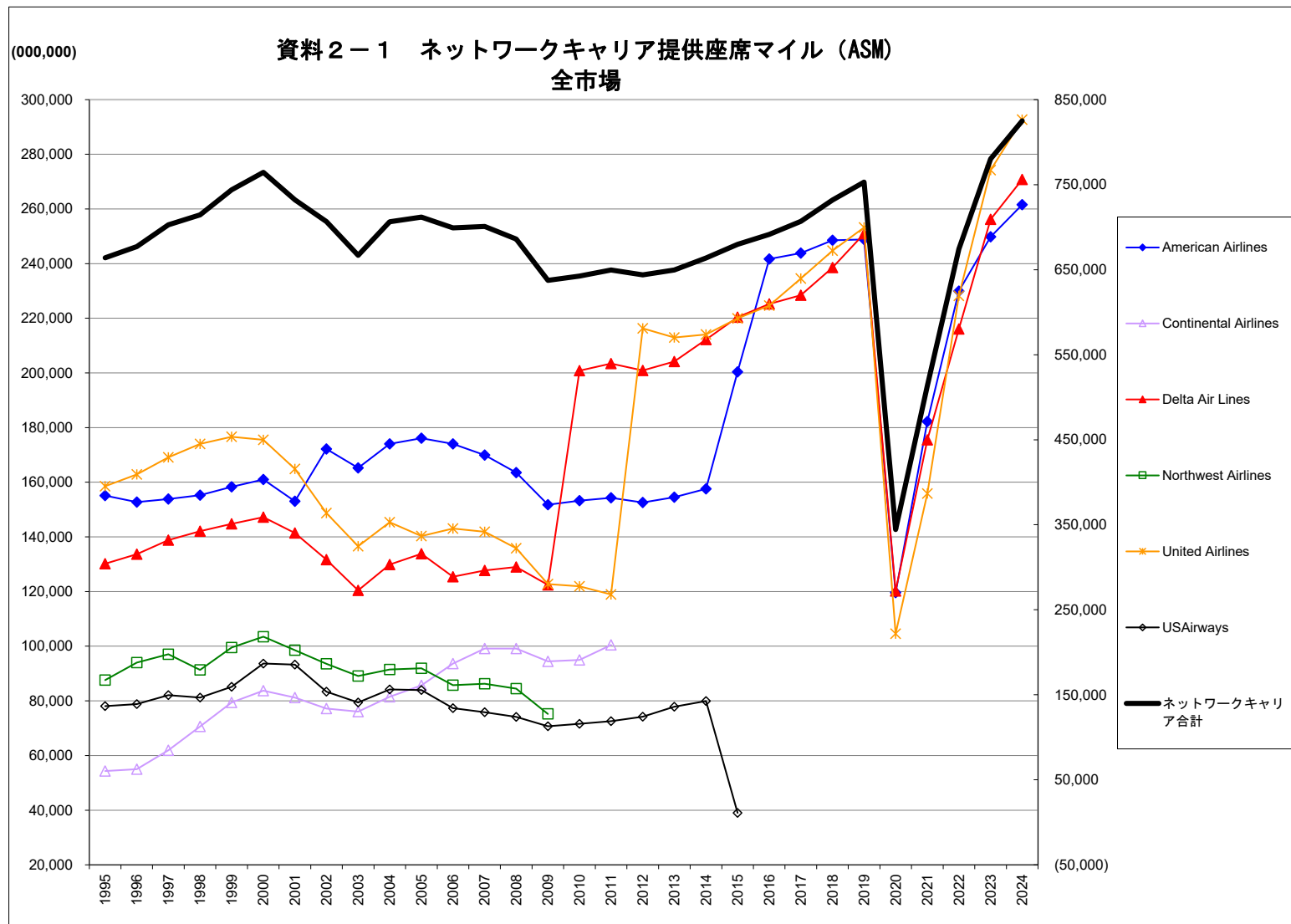
資料1-6 LCC旅客数

都市圏(000)	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
JetBlue Airways						1,126	3,056	3,673	3,950	11,732	14,681	13,507	21,305	21,863	22,392	24,217	26,373	28,967	30,459	32,102	35,131	38,309	40,017	42,236	42,837	14,308	30,243	39,631	42,818	40,646
Southwest Airlines	50,151	55,491	55,957	59,177	65,486	72,710	73,743	72,516	74,788	81,150	88,474	96,349	101,990	102,042	101,430	106,307	110,646	112,305	115,404	127,284	144,678	151,828	157,766	163,684	162,712	67,792	123,280	157,008	171,841	175,485
AirTran Airways	498	1,075	1,085	4,590	6,458	7,547	8,303	9,660	11,658	13,178	16,619	20,047	23,761	24,619	23,998	24,721	24,705	21,765	17,842	8,572										
Spirit Airlines	678	750	1,093	1,551	2,496	3,221	3,274	3,687	4,111	4,593	4,508	4,527	6,903	6,820	6,089	6,751	8,296	10,176	12,098	13,979	17,629	20,998	23,813	28,683	33,868	18,311	30,770	38,408	44,019	44,104
Frontier Airlines	611	1,283	1,278	1,530	2,176	2,893	2,998	3,736	5,001	6,227	7,350	8,934	10,400	10,641	9,795	9,242	10,619	10,702	10,673	12,170	13,104	14,866	16,800	19,433	22,703	11,203	20,655	25,464	30,116	33,246
ATA Airlines	4,594	5,292	5,269	6,145	6,833	7,421	7,815	9,022	10,752	10,341	5,587	2,879	3,065	514																
Alligent				13	67	157	67	189	485	841	1,204	2,187	3,272	4,292	5,320	5,882	6,148	6,974	7,242	8,188	9,560	11,199	12,397	13,847	15,122	9,086	13,735	16,869	17,432	17,071
Sun Country	2,006	1,803	1,534	1,679	1,872	2,150	1,644	364	788	1,155	1,564	1,574	1,639	1,473	1,209	1,190	1,506	1,564	1,832	2,065	2,605	2,473	2,919	3,006	4,084	1,926	3,057	4,141	4,794	5,169
Avelo Airlines																														
Breeze Airways																														
LCC合計	58,538	65,695	66,216	74,685	85,377	97,228	100,699	104,847	116,533	129,217	139,987	155,004	172,334	172,264	170,232	178,310	188,294	192,453	195,550	204,359	222,708	239,672	253,712	270,890	281,326	122,625	221,741	281,520	313,895	322,319
ネットワークキャリア合計	403,676	422,380	439,409	440,186	446,991	458,125	419,437	412,094	391,461	409,135	414,363	400,529	400,258	378,491	345,670	346,960	348,759	359,219	355,097	365,688	381,224	386,167	398,235	413,620	434,833	158,879	291,927	405,443	460,467	481,897



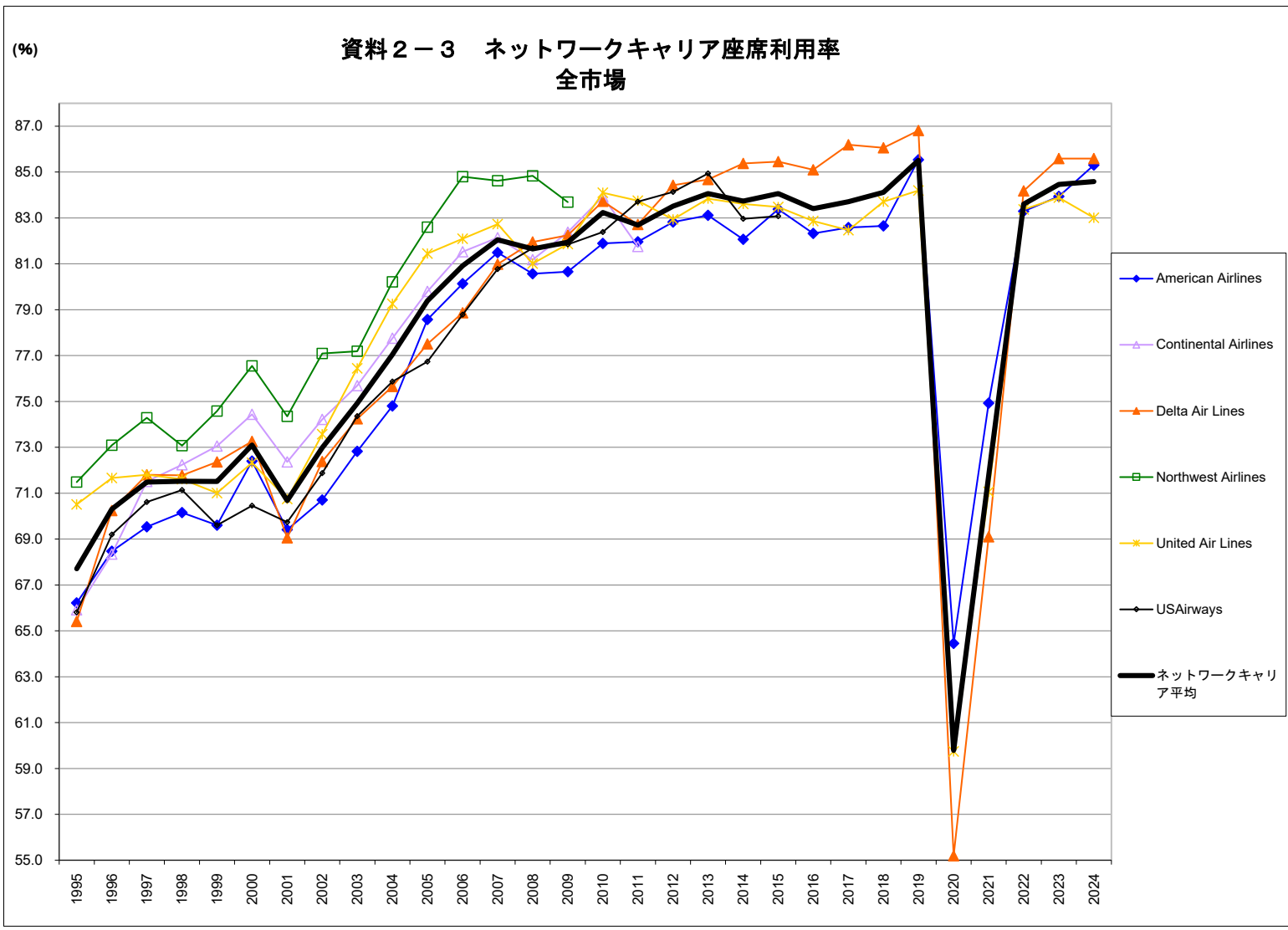
資料1-8 LCC有償旅客マイル(RPM)

全米場(000,000)	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
JetBlue Airways						1,003	3,277	6,820	11,519	15,721	20,187	23,310	25,722	26,090	25,959	28,290	30,710	33,577	35,855	37,838	41,751	45,675	47,249	50,819	53,620	18,610	41,193	52,579	56,780	54,993
Air Canada	23,501	27,265	28,505	31,598	36,788	42,439	44,664	45,503	48,035	53,534	60,346	67,782	72,410	73,640	74,572	78,135	83,912	85,641	90,266	101,275	117,616	124,900	129,150	133,411	131,380	54,230	103,582	123,866	136,288	142,539
AirTran Airways	443	933	931	2,628	3,472	4,111	4,509	5,598	7,165	8,485	11,304	13,814	17,252	18,789	18,512	19,564	20,019	17,326	14,195	6,868										
Spirit Airlines	549	588	819	1,237	2,247	3,081	3,354	4,103	4,582	4,888	4,517	4,561	6,856	6,599	5,940	6,627	8,007	9,821	12,000	14,159	17,996	21,583	24,604	30,592	35,245	19,316	32,126	39,779	45,228	43,675
Frontier Airlines	347	783	1,028	1,287	1,994	2,671	2,710	3,362	4,565	6,014	7,285	8,360	9,893	9,933	8,931	9,200	10,330	10,586	9,858	11,154	13,395	16,009	18,909	20,875	24,191	11,435	20,365	25,644	30,768	30,595
ATA Airlines	9,064	8,745	8,981	9,175	10,104	9,904	11,023	11,809	16,401	14,536	8,720	5,661	6,142	1,344																
Allegiant				4	16	50	23	140	447	895	1,284	2,235	3,115	3,833	4,738	5,432	5,602	6,496	7,108	7,857	8,994	10,342	11,174	12,385	13,340	8,087	12,175	15,499	15,935	15,637
Sun Country	2,354	2,179	1,882	2,060	2,350	2,643	2,003	386	961	1,502	2,074	2,105	2,232	2,001	1,607	1,591	1,966	2,057	2,427	2,715	3,296	3,576	3,925	4,189	5,268	2,514	3,874	5,216	5,866	6,276
Avelo Airlines																													999	1,952
Breeze Airways																													1,523	4,076
LCC合計	36,258	40,492	42,146	47,977	56,951	65,902	71,563	77,709	93,675	105,567	115,718	127,829	143,623	142,229	140,259	148,838	160,545	165,305	171,709	181,866	203,048	222,086	235,012	252,271	263,044	114,190	213,314	262,582	293,388	299,742
ネットワークキャリア合計	449,536	476,079	502,464	511,087	531,970	558,917	517,563	515,790	499,569	544,282	565,076	565,758	575,004	560,222	522,251	534,855	537,301	537,823	546,056	555,825	571,461	576,892	591,663	615,681	643,904	205,901	368,541	563,710	659,031	697,914



資料2-2 ネットワークキャリア提供座席マイル(ASM)

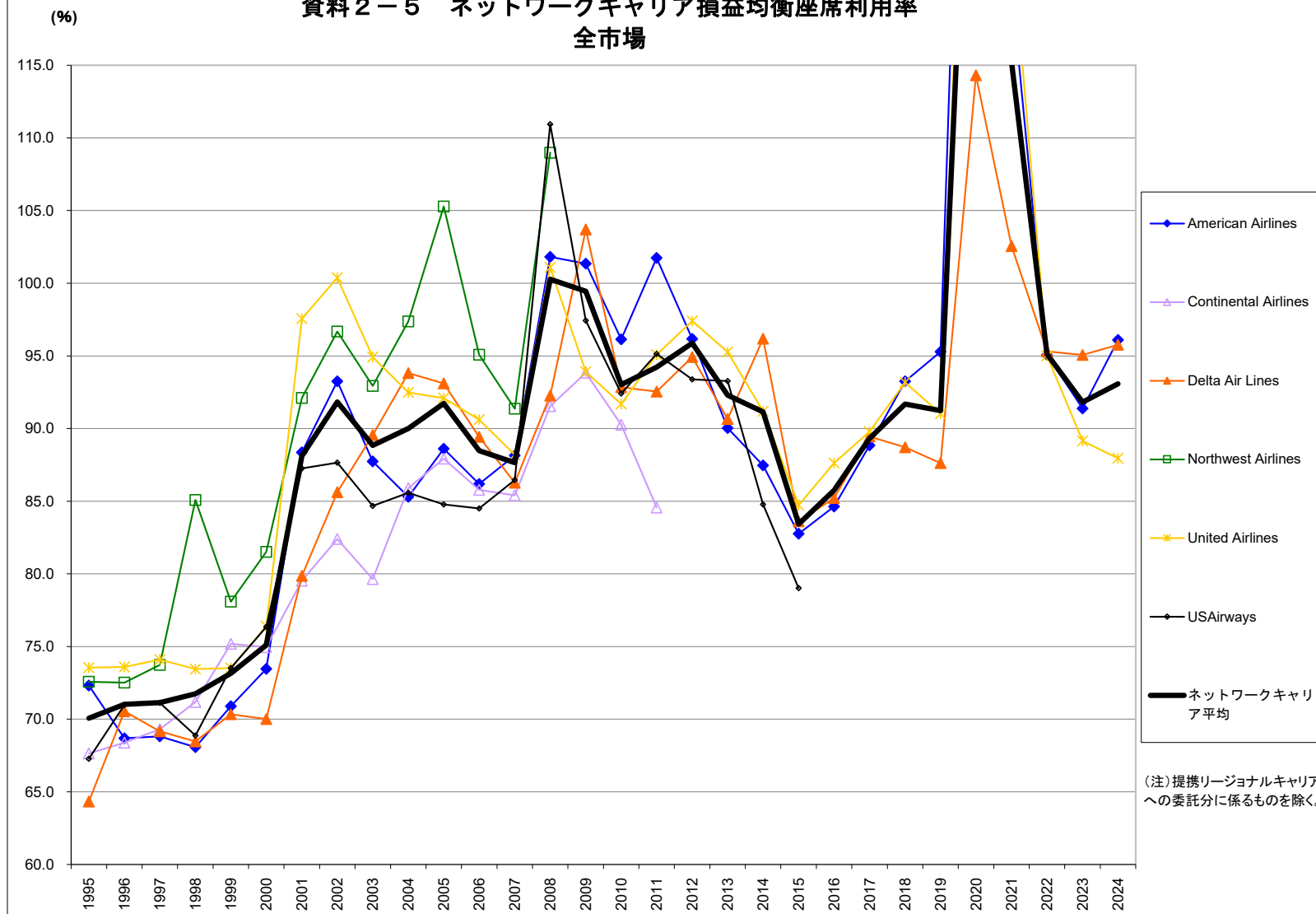
全市場 (000,000)	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
American Airlines	155,152	152,763	153,883	155,266	158,334	161,006	153,009	172,155	165,214	174,002	176,102	174,016	169,901	163,529	151,772	153,238	154,323	152,627	154,497	157,598	200,373	241,732	243,824	248,574	248,841	119,578	182,191	229,938	249,830	261,576
Continental Airlines	54,326	54,998	61,940	70,635	79,434	83,771	81,203	77,193	76,086	81,506	85,675	93,614	99,135	99,152	94,428	95,000	100,454													
Delta Air Lines	130,179	133,716	138,830	142,126	144,792	147,198	141,419	131,682	120,455	129,907	133,847	125,418	127,744	128,976	122,479	200,809	203,453	200,880	204,210	212,235	220,437	225,276	228,416	238,588	250,915	120,208	175,505	216,081	256,241	270,803
Northwest Airlines	87,613	94,001	97,066	91,354	99,538	103,486	98,524	93,561	89,077	91,510	91,915	85,716	86,291	84,450	75,223															
United Airlines	158,569	162,843	169,107	174,008	176,667	175,495	164,848	148,748	136,566	145,388	140,294	143,085	141,896	135,859	122,738	121,912	118,948	216,299	212,977	214,061	219,956	224,653	234,547	244,771	253,248	104,599	155,846	228,247	274,205	292,716
US Airways	78,093	78,856	82,062	81,169	85,141	93,664	93,265	83,360	79,436	84,145	83,934	77,322	75,832	74,148	70,721	71,582	72,598	74,204	77,891	79,913	38,995									
ネットワークキャリア合計	663,932	677,177	702,888	714,558	743,906	764,620	732,268	706,699	666,834	706,458	711,766	699,172	700,800	686,114	637,361	642,541	649,776	644,010	649,574	663,807	679,761	691,661	706,787	731,933	753,004	344,384	513,541	674,266	780,276	825,095



資料2-4 ネットワークキャリア座席利用率

全市場 (%)	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
American Airlines	66.2	68.5	69.5	70.2	69.6	72.4	69.4	70.7	72.8	74.8	78.6	80.1	81.5	80.6	80.7	81.9	82.0	82.8	83.1	82.1	83.4	82.3	82.6	82.7	85.5	64.4	74.9	83.3	83.9	85.3
Continental Airlines	65.9	68.3	71.5	72.2	73.1	74.4	72.4	74.2	75.7	77.8	79.8	81.5	82.1	81.2	82.4	83.9	81.8													
Delta Air Lines	65.4	70.2	71.8	71.8	72.4	73.3	69.1	72.4	74.2	75.7	77.5	78.9	81.0	82.0	82.2	83.7	82.7	84.4	84.7	85.4	85.5	85.1	86.2	86.1	86.8	55.2	69.1	84.2	85.6	85.6
Northwest Airlines	71.5	73.1	74.3	73.1	74.6	76.6	74.4	77.1	77.2	80.2	82.6	84.8	84.6	84.8	83.7															
United Air Lines	70.5	71.7	71.8	71.6	71.0	72.3	70.8	73.6	76.4	79.3	81.5	82.1	82.7	81.0	81.9	84.1	83.7	82.9	83.8	83.6	83.5	82.9	82.5	83.7	84.2	59.7	71.1	83.4	83.9	83.0
US Airways	65.8	69.2	70.6	71.1	69.6	70.5	69.7	71.9	74.4	75.9	76.7	78.8	80.8	81.7	81.9	82.4	83.7	84.1	84.9	83.0	83.1									
ネットワークキャリア平均	67.7	70.3	71.5	71.5	71.5	73.1	70.7	73.0	74.9	77.0	79.4	80.9	82.0	81.7	81.9	83.2	82.7	83.5	84.1	83.7	84.1	83.4	83.7	84.1	85.5	59.8	71.8	83.6	84.5	84.6

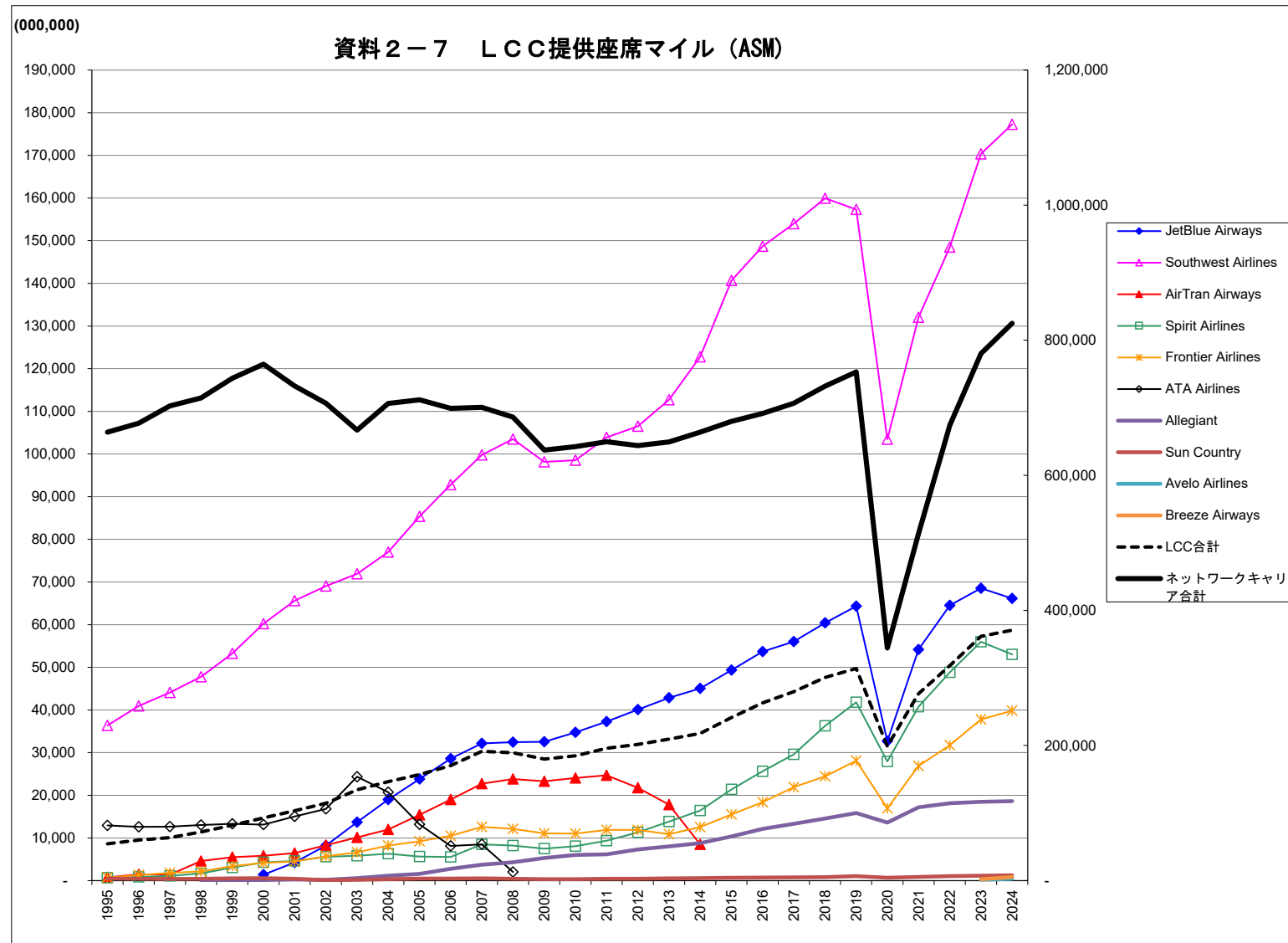
資料２－５ ネットワークキャリア損益均衡座席利用率
全市場



資料2-6 ネットワークキャリア損益均等座席利用率

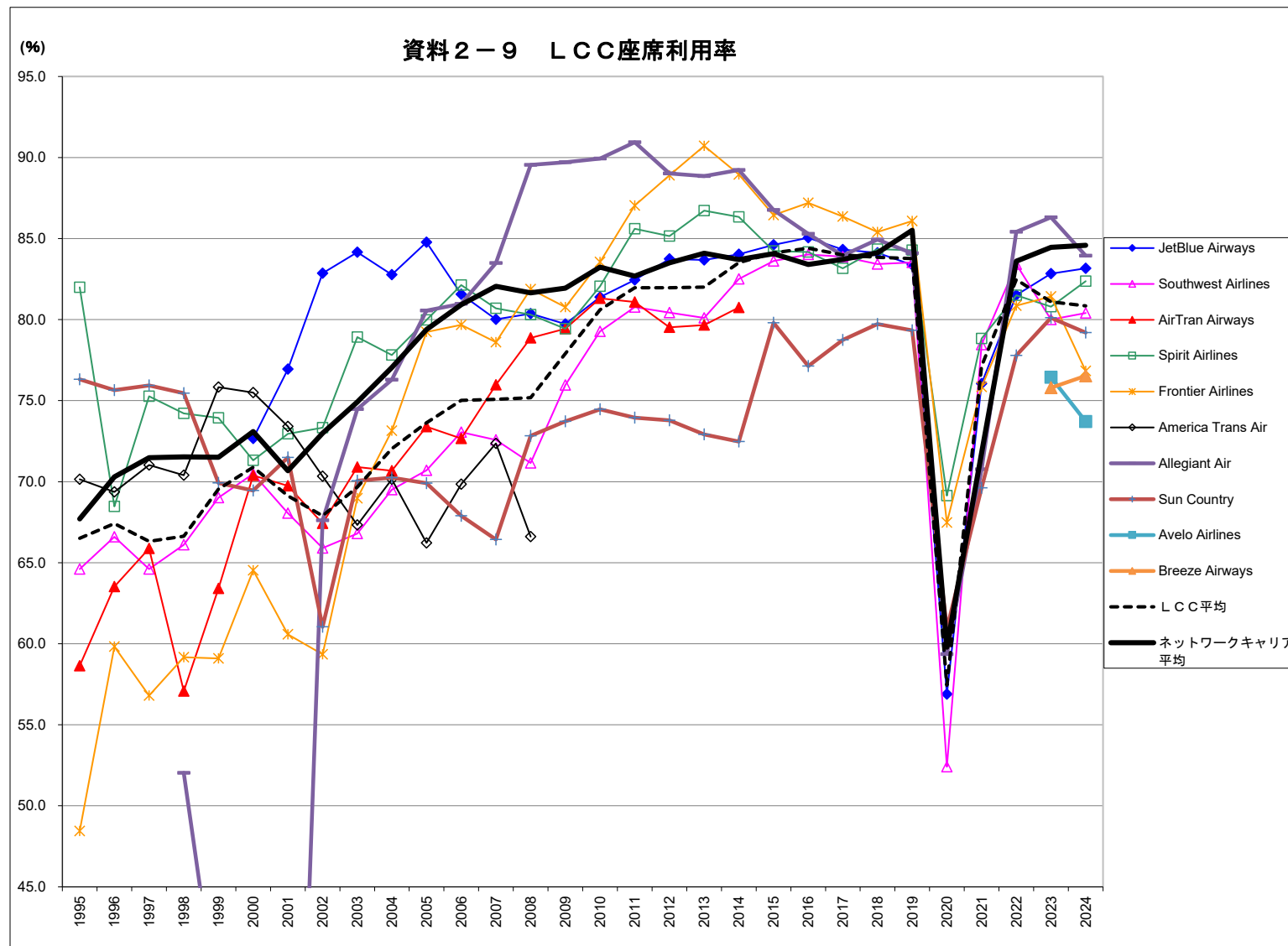
全市場 (%)	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
American Airlines	72.3	68.7	68.8	68.1	70.9	73.5	88.4	93.2	87.7	85.3	88.6	86.2	88.2	101.8	101.3	96.1	101.7	96.2	90.0	87.5	82.8	84.6	88.8	93.2	95.3	168.9	120.4	95.1	91.4	96.1
Continental Airlines	67.6	68.4	69.3	71.2	75.2	75.0	79.5	82.4	79.6	85.9	87.9	85.8	85.4	91.5	93.8	90.3	84.6													
Delta Air Lines	64.3	70.5	69.2	68.5	70.3	70.0	79.9	85.6	89.6	93.8	93.1	89.4	86.3	92.3	103.7	92.8	92.5	94.9	90.7	96.2	83.6	85.2	89.5	88.7	87.6	114.3	102.6	95.3	95.1	95.8
Northwest Airlines	72.6	72.5	73.7	85.1	78.1	81.5	92.1	96.7	92.9	97.4	105.3	95.1	91.4	109.0	106.2															
United Airlines	73.5	73.6	74.1	73.5	73.5	76.4	97.6	100.4	94.9	92.5	92.1	90.6	88.2	101.1	93.9	91.7	95.1	97.4	95.3	91.2	84.7	87.6	89.8	93.2	91.0	155.9	123.9	95.0	89.1	88.0
US Airways	67.3	71.0	71.1	68.9	73.5	76.4	87.3	87.6	84.7	85.6	84.8	84.5	86.5	110.9	97.4	92.4	95.1	93.4	93.3	84.8	79.0									
ネットワークキャリア平均	70.1	71.0	71.1	71.7	73.1	75.1	88.1	91.8	88.8	90.0	91.7	88.5	87.7	100.3	99.4	93.0	94.2	95.9	92.3	91.1	83.4	85.8	89.3	91.7	91.2	145.1	115.2	95.1	91.8	93.1

*運輸関連収入及び費用を除く



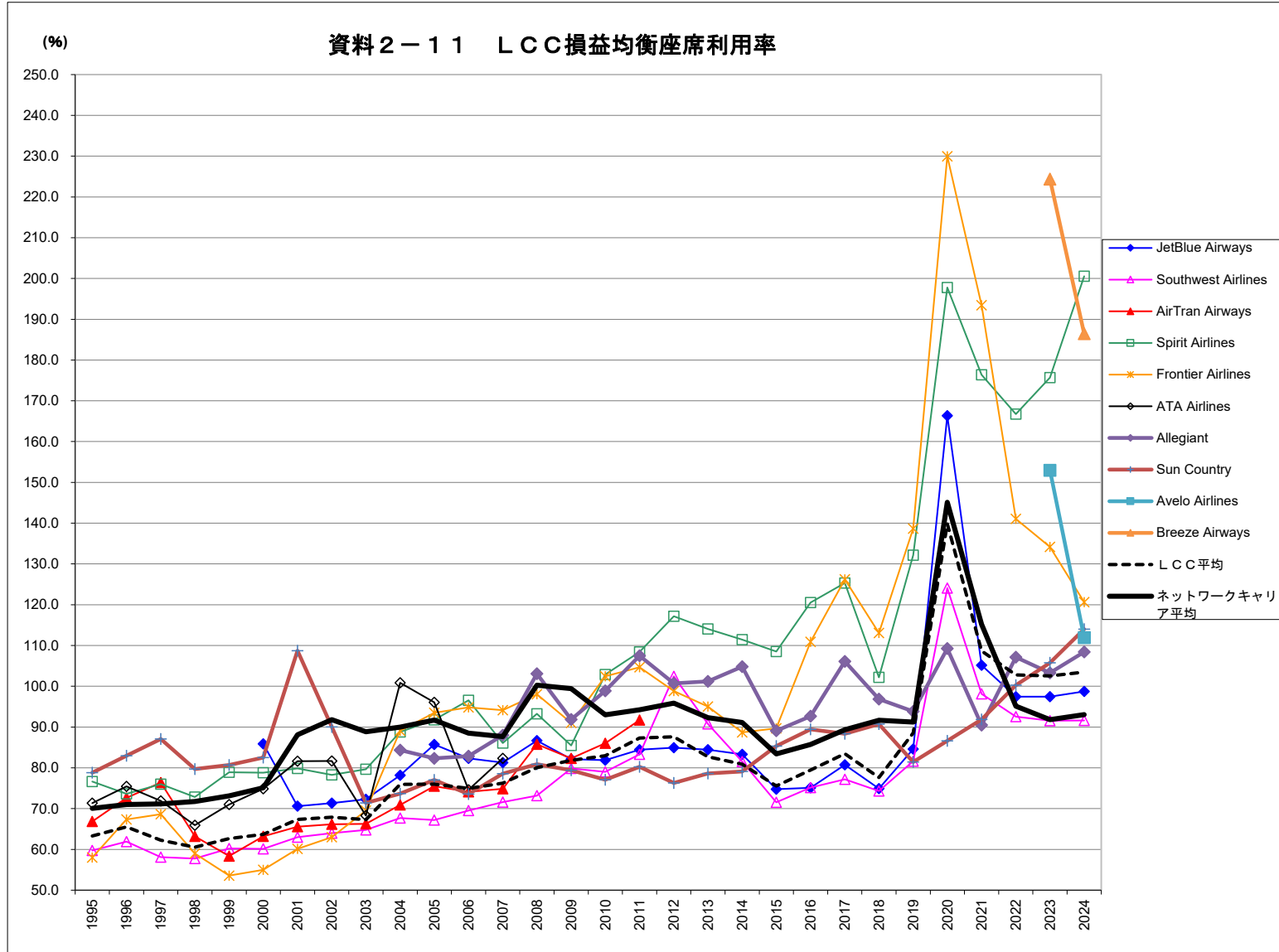
資料2ー8 LCC提供座席マイル(ASM)

(000,000)	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
JetBlue Airways						1,380	4,260	8,231	13,689	18,992	23,815	28,581	32,148	32,465	32,563	34,758	37,248	40,095	42,852	45,028	49,347	53,705	56,039	60,409	64,311	32,710	54,167	64,505	68,541	66,124
Southwest Airlines	36,373	40,943	44,116	47,782	53,277	60,213	65,623	69,048	71,911	77,006	85,354	92,785	99,767	103,486	98,171	98,558	103,891	106,486	112,683	122,753	140,671	148,658	153,966	159,920	157,297	103,470	132,030	148,495	170,361	177,278
AirTran Airways	756	1,469	1,414	4,604	5,475	5,841	6,465	8,286	10,105	12,005	15,401	19,011	22,706	23,821	23,305	24,060	24,689	21,786	17,819	8,506										
Spirit Airlines	669	858	1,088	1,667	3,039	4,321	4,598	5,594	5,805	6,282	5,648	5,553	8,497	8,218	7,478	8,076	9,353	11,299	13,837	16,401	21,364	25,641	29,585	36,270	41,817	27,938	40,753	48,811	55,982	53,023
Frontier Airlines	717	1,309	1,810	2,174	3,373	4,140	4,474	5,665	6,618	8,222	9,195	10,493	12,585	12,131	11,057	11,011	11,868	11,909	10,867	12,539	15,496	18,359	21,895	24,444	28,104	16,946	26,851	31,714	37,784	39,824
ATA Airlines	12,922	12,606	12,643	13,033	13,325	13,117	15,017	16,790	24,358	20,724	13,168	8,106	8,489	2,018																
Allegiant				7	44	142	293	207	601	1,174	1,594	2,761	3,731	4,280	5,281	6,040	6,159	7,297	8,000	8,806	10,365	12,125	13,310	14,581	15,863	13,623	17,204	18,145	18,462	18,628
Sun Country																														
Avelo Airlines	3,084	2,881	2,478	2,730	3,361	3,805	2,801	633	1,372	2,138	2,966	3,100	3,360	2,748	2,181	2,137	2,658	2,788	3,329	3,746	4,131	4,636	4,984	5,254	6,639	4,126	5,565	6,706	7,322	7,925
Breeze Airways																														
LCC合計	54,521	60,065	63,550	71,996	81,894	92,958	103,530	114,454	134,459	146,543	157,141	170,389	191,283	189,166	180,035	184,640	195,867	201,659	209,387	217,779	241,373	263,124	279,780	300,879	314,031	198,812	276,570	318,376	361,769	370,775
ネットワークキャリア合計	663,932	677,177	702,888	714,558	743,906	764,620	732,268	706,699	666,834	706,458	711,766	699,172	700,800	686,114	637,361	642,541	649,776	644,010	649,574	663,807	679,761	691,661	706,787	731,933	753,004	344,384	513,541	674,266	780,276	825,095



資料2-10 LCC座席利用率

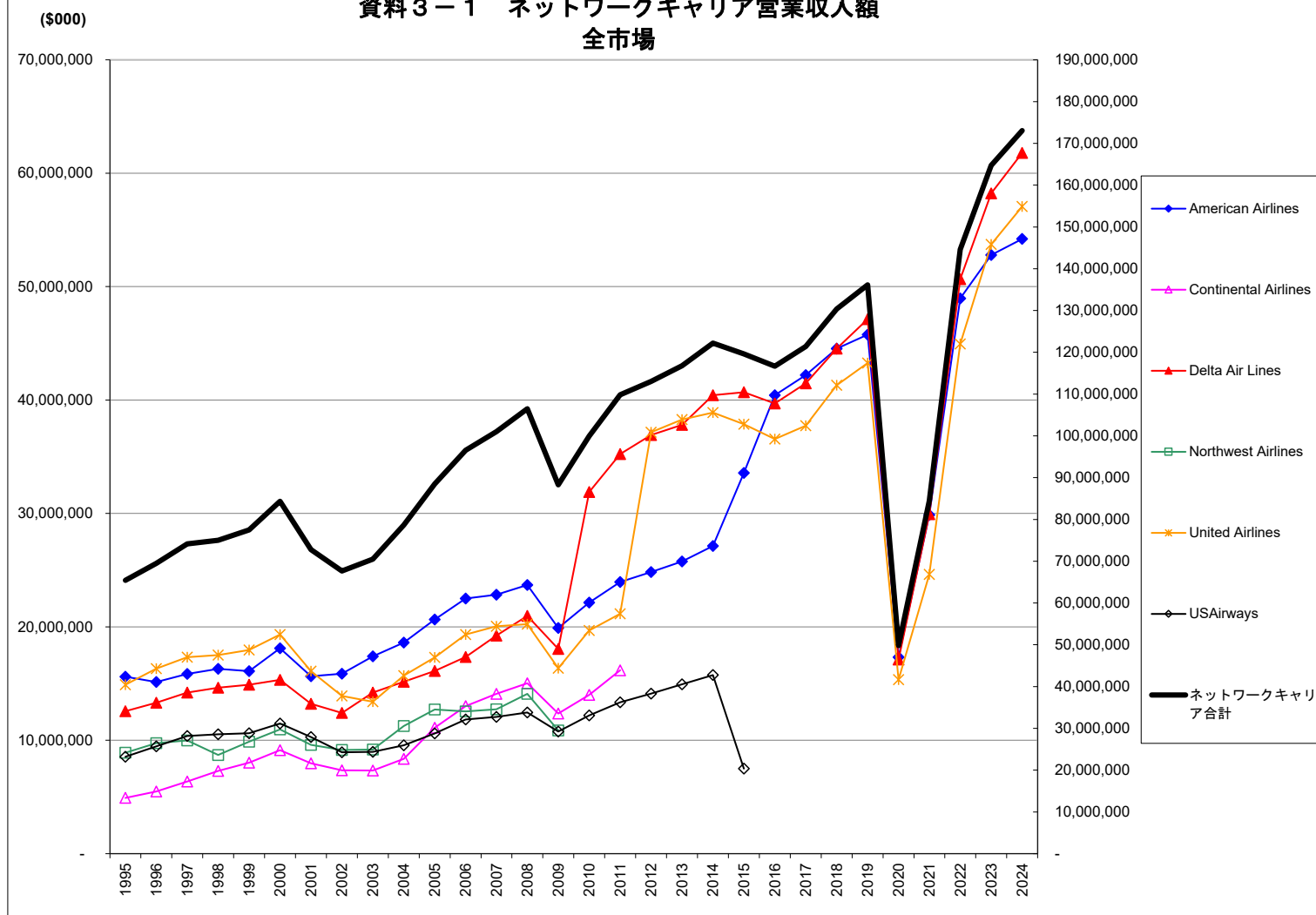
(%)	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
JetBlue Airways						72.7	76.9	82.9	84.2	82.8	84.8	81.6	80.0	80.4	79.7	81.4	82.4	83.7	83.7	84.0	84.6	85.0	84.3	84.1	83.4	56.9	76.0	81.5	82.8	83.2
Southwest Airlines	84.6	86.6	84.6	86.1	89.0	70.5	68.1	65.9	66.8	69.5	70.7	73.1	72.6	71.2	76.0	79.3	80.8	80.4	80.1	82.5	83.6	84.0	83.9	83.4	83.5	52.4	78.5	83.4	80.0	80.4
AirTran Airways	58.6	63.5	65.9	57.1	63.4	70.4	69.7	67.4	70.9	70.7	73.4	72.7	76.0	78.9	79.4	81.3	81.1	79.5	79.7	80.7										
Spirit Airlines	82.0	88.5	75.3	74.2	73.9	71.3	73.0	73.3	78.9	77.8	80.0	82.1	80.7	80.3	79.4	82.1	85.6	85.1	86.7	86.3	84.2	84.2	83.2	84.3	84.3	69.1	78.8	81.5	80.8	82.4
Frontier Airlines	48.5	59.8	56.8	59.2	59.1	64.5	60.6	59.3	69.0	73.1	79.2	79.7	78.6	81.9	80.8	83.5	87.0	88.9	90.7	89.0	86.4	87.2	86.4	85.4	86.1	67.5	75.8	80.9	81.4	76.8
America Trans Air	70.1	69.4	71.0	70.4	75.8	75.5	73.4	70.3	67.3	70.1	66.2	69.8	72.4	66.6																
Allegiant Air				52.0	37.0	35.5	8.0	67.6	74.5	76.3	80.6	81.0	83.5	89.5	89.7	89.9	90.9	89.0	88.8	89.2	86.8	85.3	84.0	84.9	84.1	59.4	70.8	85.4	86.3	83.9
Sun Country	76.3	75.6	75.9	75.5	69.9	69.5	71.5	61.0	70.1	70.3	69.9	67.9	66.4	72.8	73.7	74.5	73.9	73.8	72.9	72.5	79.8	77.1	78.7	79.7	79.3	60.9	69.6	77.8	80.1	79.2
Avelo Airlines																														76.4
Breeze Airways																														73.7
LCC平均	66.5	67.4	66.3	66.6	69.5	70.9	69.1	67.9	69.7	72.0	73.6	75.0	75.1	75.2	77.9	80.6	82.0	82.0	82.0	83.5	84.1	84.4	84.0	83.8	83.8	57.4	77.1	82.5	81.1	80.8
ネットワークキャリア平均	67.7	70.3	71.5	71.5	71.5	73.1	70.7	73.0	74.9	77.0	79.4	80.9	82.0	81.7	81.9	83.2	82.7	83.5	84.1	83.7	84.1	83.4	83.7	84.1	85.5	59.8	71.8	83.6	84.5	84.6



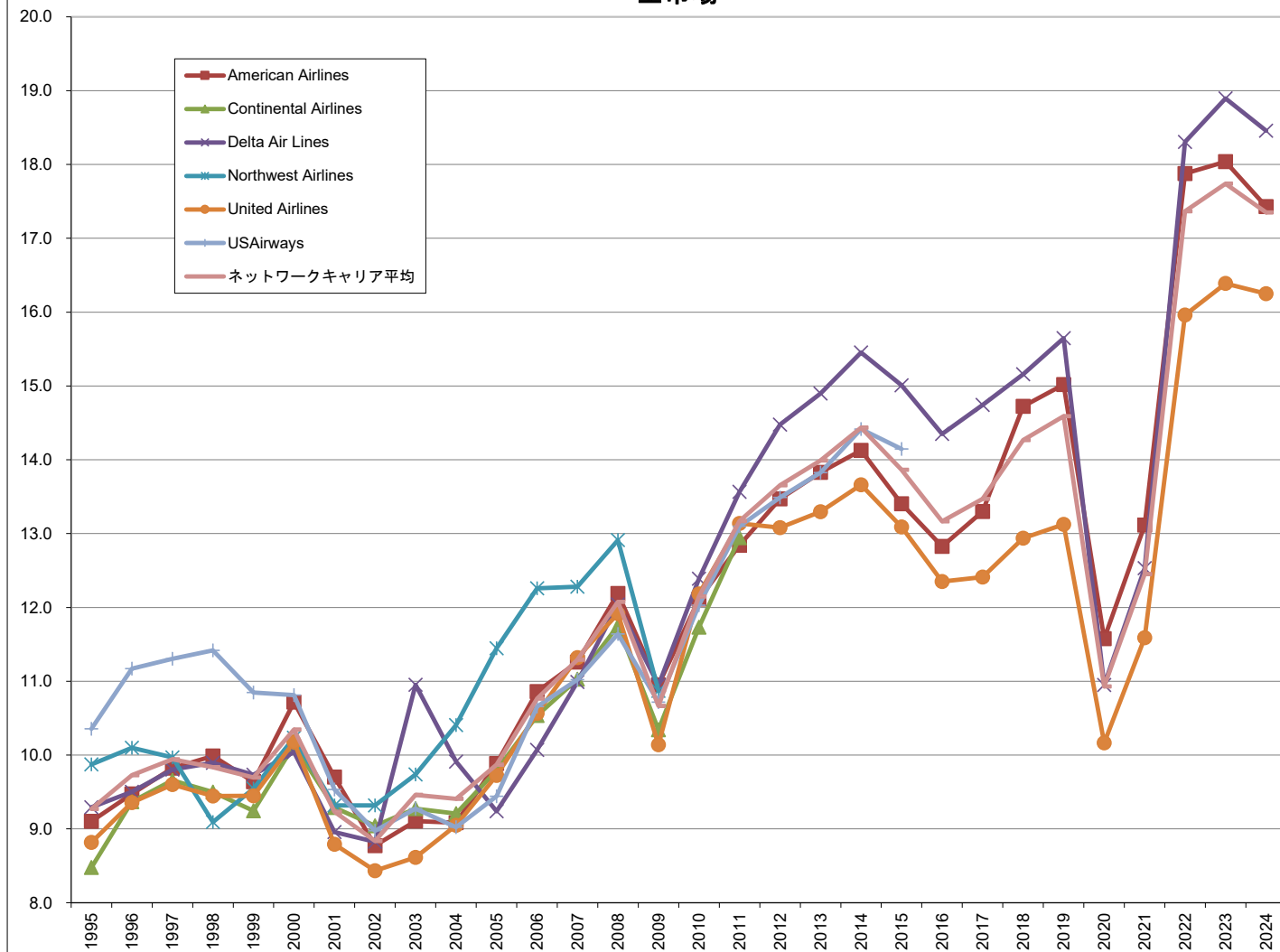
資料 2－1 2 LCC機益均等座席利用率

	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
JetBlue Airways						85.9	70.6	71.3	72.3	78.2	85.7	82.3	81.3	86.7	82.1	81.9	84.4	84.9	84.5	83.3	74.7	75.1	80.7	74.9	84.6	166.3	105.2	97.4	97.5	98.7
Southwest Airlines	59.7	61.9	58.1	57.7	60.2	60.1	63.0	64.0	64.8	67.7	67.2	69.5	71.6	73.2	79.9	79.0	83.3	102.4	90.8	81.5	71.6	75.1	77.2	74.3	81.6	124.1	98.2	92.5	91.6	91.6
AirTran Airways	66.9	72.6	76.4	63.2	58.4	63.2	65.6	66.2	66.3	70.9	75.5	74.1	74.8	85.8	82.3	86.0	91.7	#DIV/0!												
Spirit Airlines	76.7	73.6	76.0	72.8	78.9	78.8	79.9	78.3	79.6	88.8	91.8	96.5	86.1	93.2	85.5	102.9	108.4	117.2	114.0	111.4	108.5	120.5	125.3	102.2	132.1	197.8	176.4	166.7	175.7	200.5
Frontier Airlines	58.0	67.4	68.6	59.0	53.6	55.0	60.1	63.0	69.5	89.1	93.5	94.8	94.2	98.0	91.0	102.4	104.6	98.8	95.0	88.7	89.7	110.9	126.2	113.1	138.7	230.0	193.4	141.0	134.2	120.6
Allegiant	71.3	75.5	71.9	65.9	71.0	74.9	81.6	81.7	68.3	100.9	96.1	74.6	82.3																	
Sun Country	78.8	83.0	87.1	79.7	80.7	82.5	108.7	90.0	71.4	73.7	77.1	73.6	78.6	80.9	79.4	77.1	80.2	76.3	78.6	79.1	85.4	89.5	88.4	90.7	81.4	86.6	91.9	100.3	105.7	114.0
Avelo Airlines																													153.0	111.9
Breeze Airways																													224.4	186.4
LCC平均	63.3	65.5	62.2	60.5	62.6	63.7	67.4	67.9	67.3	76.0	76.0	75.0	76.2	80.0	81.8	83.0	87.3	87.6	82.7	80.9	75.6	79.5	83.5	77.6	88.5	139.9	108.7	102.8	102.5	103.5
ネットワークキャリア平均	70.1	71.0	71.1	71.7	73.1	75.1	88.1	91.8	88.8	90.0	91.7	88.5	87.7	100.3	99.4	93.0	94.2	95.9	92.3	91.1	83.4	85.8	89.3	91.7	91.2	145.1	115.2	95.1	91.8	93.1

資料３－１ ネットワークキャリア営業収入額
全市場



資料３－２ ネットワークキャリアユニット営業収入
全市場

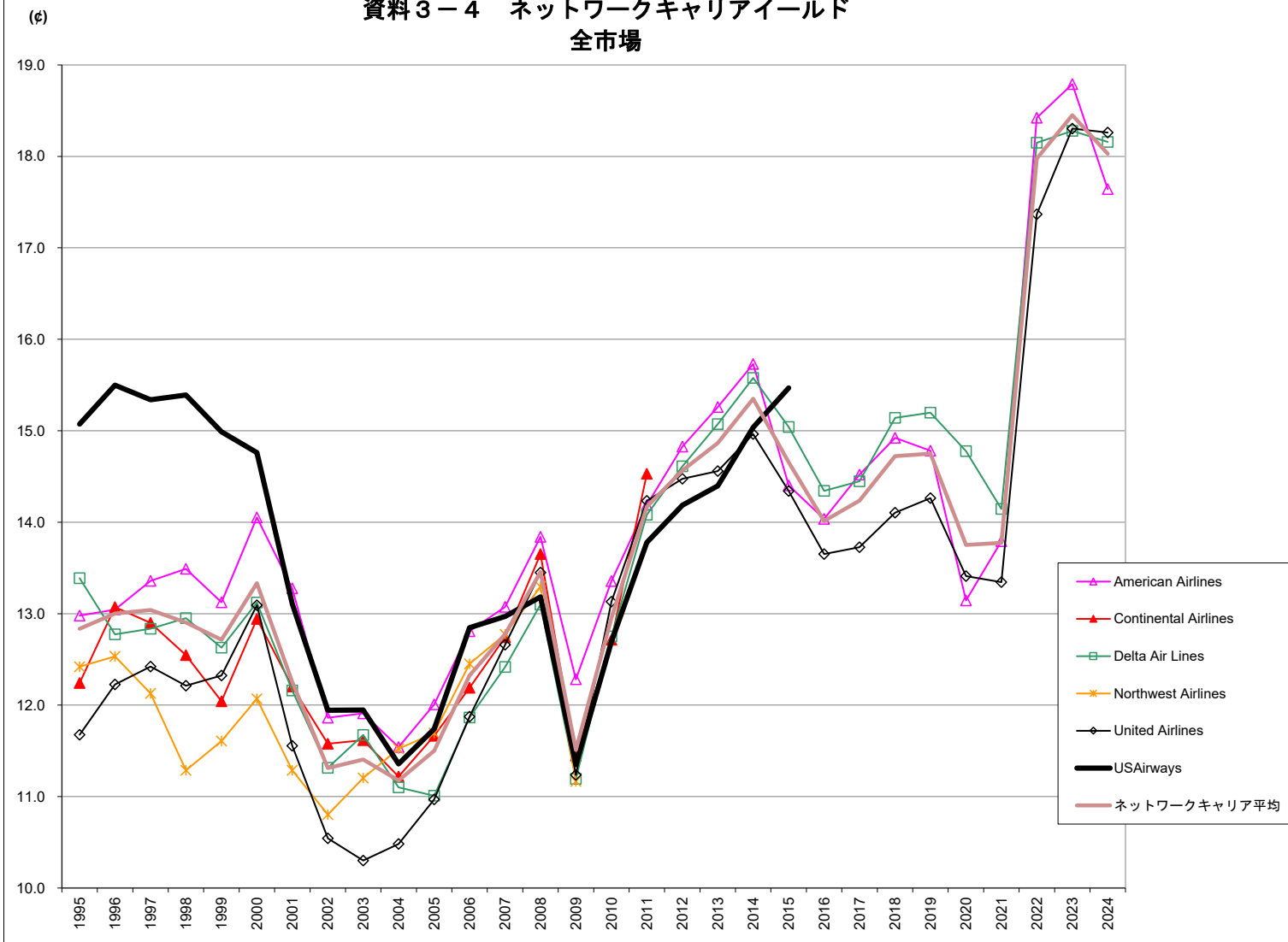


(注)提携リージョナル
キャリアへの委託分
に係るものを除く。

金市場	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
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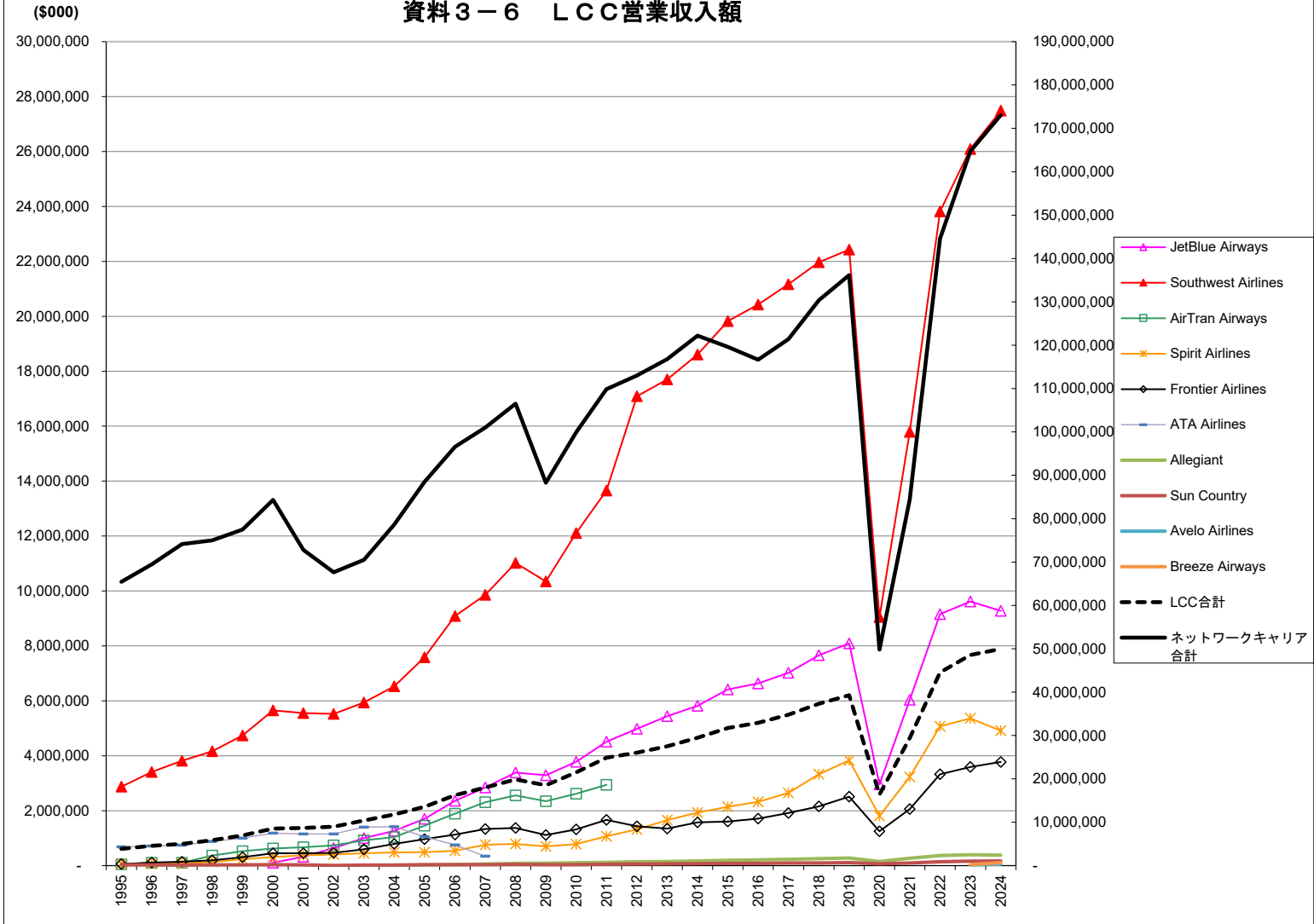
資料3-4 ネットワークキャリアイールド
全市場



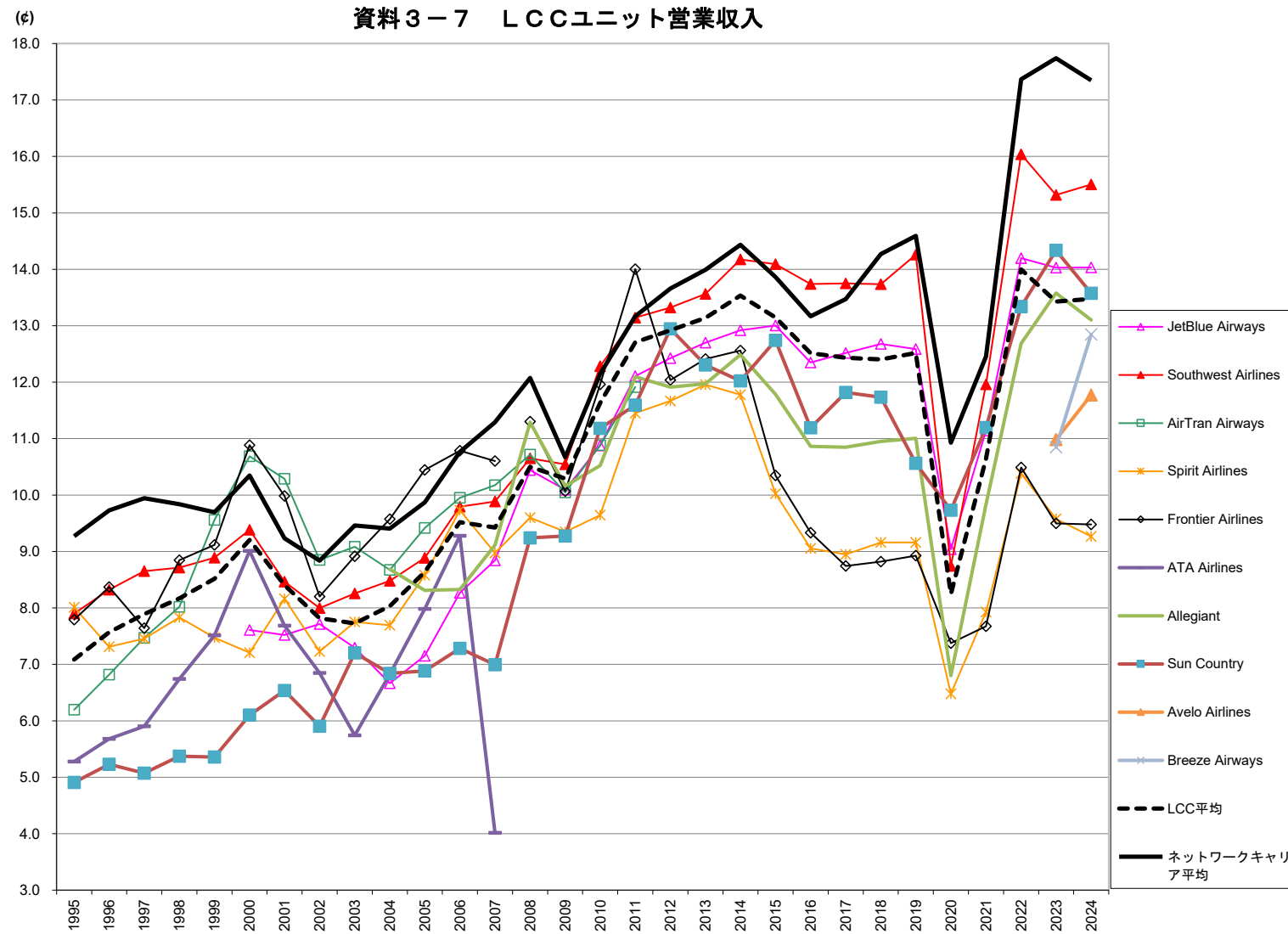
資料3-5 ネットワークキャリアイールド

会社名	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
乗客収入額(1000)																															
American Airlines	13,334,852	13,644,605	14,294,756	14,695,216	14,465,453	16,381,087	14,100,109	14,439,480	14,331,851	15,021,092	16,613,993	17,861,522	18,100,801	18,233,954	15,036,925	16,760,248	17,947,249	18,743,110	19,593,803	20,344,882	24,061,833	27,933,490	29,238,016	30,661,462	31,464,856	10,130,199	18,827,823	35,282,195	39,404,161	39,366,932	
Continental Airlines	4,383,824	4,913,564	5,713,529	6,401,802	6,987,669	8,070,773	7,170,608	6,632,929	6,689,544	7,109,736	7,974,959	9,302,644	10,376,061	10,989,407	8,904,951	10,137,901	11,932,989														
Delta Air Lines	11,400,294	11,999,260	12,795,769	13,212,042	13,231,831	14,150,096	11,875,674	10,784,141	10,439,218	10,909,919	11,420,324	11,735,625	12,845,198	13,845,378	11,275,427	12,440,342	23,698,147	24,778,446	26,062,695	28,225,196	28,334,927	27,497,589	28,444,298	31,088,552	33,103,053	9,803,275	17,155,883	33,011,781	40,088,068	42,085,307	
Northwest Airlines	7,777,676	8,611,192	8,745,107	7,534,651	8,616,412	9,560,515	8,267,124	7,791,540	7,703,865	8,456,662	8,678,213	9,051,059	9,328,629	9,525,301	7,029,510																
United Airlines	13,055,174	14,267,769	15,082,474	15,217,378	15,460,047	16,617,797	13,478,558	11,537,293	10,763,431	12,079,567	12,534,575	13,946,619	14,861,784	14,803,392	11,290,904	13,461,375	14,180,145	25,966,772	25,996,937	26,784,777	26,333,049	25,413,978	26,552,537	28,901,536	30,413,796	8,380,688	14,778,303	33,047,275	42,105,058	44,372,418	
US Airways	7,746,730	8,456,462	8,888,864	8,887,440	8,883,080	9,741,653	8,526,387	7,156,161	7,056,095	7,249,908	7,561,750	7,825,747	7,944,452	7,984,899	6,568,477	7,486,682	8,373,446	8,855,606	9,525,011	9,960,642	5,011,053										
ネットワークキャリア合計	57,698,550	61,892,842	65,520,499	65,948,529	67,644,492	74,521,921	63,418,460	58,341,550	56,973,604	60,828,884	64,983,814	69,723,216	73,456,915	75,382,331	60,106,194	69,286,548	76,131,975	79,343,935	81,178,447	85,324,497	83,740,863	80,845,057	84,234,852	90,651,850	94,981,704	26,314,162	60,702,010	101,341,251	121,697,297	125,824,657	
有償旅客マイル(1000,000)																															
American Airlines	102,738	104,596	107,002	108,930	110,214	116,572	106,205	121,719	120,325	130,155	138,368	139,451	138,448	131,755	122,418	125,484	126,492	126,404	128,410	129,340	167,066	199,013	201,353	205,454	212,860	77,067	136,514	191,525	209,698	223,151	
Continental Airlines	35,610	37,588	44,294	51,027	58,028	62,358	58,764	57,292	57,590	63,376	68,367	76,319	81,428	80,495	77,785	79,735	82,127														
Delta Air Lines	85,155	93,929	99,687	102,015	104,780	107,841	97,663	95,312	89,432	98,278	103,740	98,909	103,450	105,697	100,733	168,139	168,289	169,591	172,925	181,195	188,375	191,722	196,882	205,322	217,818	66,344	121,276	181,891	219,311	231,772	
Northwest Airlines	62,629	68,705	72,105	66,760	74,235	79,221	73,253	72,125	68,762	73,403	75,920	72,690	73,023	71,646	62,955																
United Airlines	111,811	116,698	121,424	124,610	125,450	128,933	116,635	109,429	104,394	115,232	114,271	117,471	117,399	110,062	100,476	102,524	99,619	179,398	178,561	178,989	183,625	186,157	193,427	204,905	213,226	62,490	110,750	190,294	230,021	242,991	
US Airways	51,393	54,563	57,952	57,744	59,262	65,963	65,044	59,912	59,087	63,837	64,410	60,919	61,255	60,567	57,885	58,972	60,774	62,430	66,160	66,301	32,395										
ネットワークキャリア合計	449,536	476,079	502,454	511,087	531,970	553,917	517,583	515,290	499,569	544,282	565,076	568,758	575,904	560,222	522,251	534,695	537,391	537,823	546,056	555,825	574,451	576,892	591,663	615,681	643,904	205,901	368,541	563,710	659,031	697,914	
イールド(セント)																															
American Airlines	12.98	13.05	13.36	13.49	13.12	14.05	13.28	11.86	11.91	11.54	12.01	12.81	13.07	13.84	12.28	13.36	14.19	14.83	15.26	15.73	14.40	14.04	14.52	14.92	14.78	13.14	13.79	18.42	18.79	17.64	
Continental Airlines	12.24	13.07	12.90	12.55	12.04	12.94	12.20	11.58	11.62	11.22	11.66	12.19	12.74	13.65	11.45	12.71	14.53														
Delta Air Lines	13.39	12.77	12.84	12.95	12.63	13.12	12.16	11.31	11.67	11.10	11.01	11.87	12.42	13.10	11.19	12.75	14.08	14.61	15.07	15.58	15.04	14.34	14.45	15.14	15.20	14.78	14.15	18.15	18.28	18.16	
Northwest Airlines	12.42	12.53	12.13	11.29	11.61	12.07	11.29	10.80	11.20	11.52	11.69	12.45	12.77	13.30	11.17																
United Airlines	11.68	12.23	12.42	12.21	12.32	13.09	11.96	10.54	10.30	10.48	10.97	11.87	12.66	13.45	11.24	13.13	14.23	14.47	14.56	14.96	14.34	13.65	13.73	14.10	14.26	13.41	13.34	17.37	18.30	18.26	
US Airways	15.07	15.50	15.34	15.39	14.99	14.76	13.11	11.94	11.95	11.36	11.74	12.65	12.97	13.19	11.35	12.70	13.76	14.18	14.40	15.47											
ネットワークキャリア平均	12.84	13.00	13.04	12.90	12.72	13.33	12.25	11.31	11.40	11.18	11.50	12.32	12.78	13.46	11.81	12.95	14.17	14.57	14.87	15.38	14.65	14.01	14.24	14.72	14.75	13.75	13.77	17.98	18.45	18.03	

資料3-6 LCC營業收入額



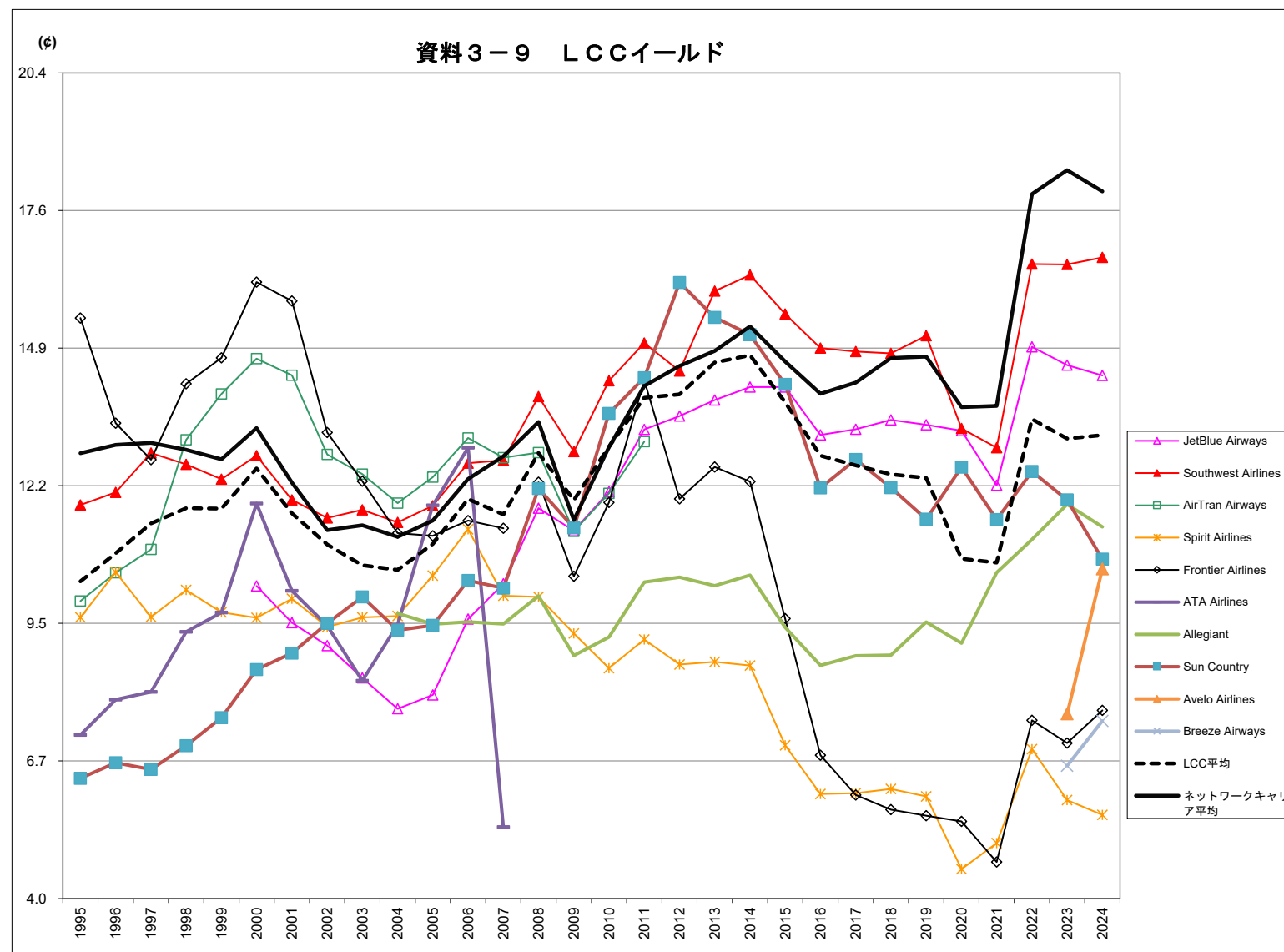
資料3-7 LCCユニット営業収入



資料3-8 LCC営業収入額及びユニット営業収入

	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
営業収入額(1000)																														
JetBlue Airways						105,000	320,414	635,191	998,351	1,265,972	1,703,181	2,363,258	2,843,155	3,390,181	3,287,412	3,780,816	4,508,899	4,982,014	5,441,828	5,816,877	6,416,127	6,632,433	7,015,326	7,658,451	8,094,008	2,956,562	6,037,351	9,158,184	9,615,442	9,279,497
Southwest Airlines	2,873,482	3,407,361	3,816,997	4,164,040	4,735,648	5,649,621	5,555,235	5,521,829	5,936,696	6,529,620	7,583,837	9,086,299	9,860,783	11,023,243	10,350,338	12,103,710	13,654,641	17,087,612	17,699,434	18,605,116	19,820,110	20,425,210	21,170,660	21,965,049	22,427,753	9,048,061	15,790,331	23,814,399	26,090,542	27,483,417
AirTran Airways	46,844	100,208	105,597	369,246	523,468	624,095	665,163	733,370	918,039	1,041,422	1,450,543	1,892,083	2,309,983	2,552,478	2,341,442	2,619,172	2,941,625													
Spirit Airlines	53,612	62,742	81,086	130,563	227,096	311,363	375,193	404,344	450,987	483,296	484,449	540,294	762,556	788,837	698,966	778,905	1,071,187	1,318,388	1,654,385	1,931,581	2,141,463	2,321,957	2,647,666	3,323,035	3,830,536	1,810,022	3,230,775	5,068,447	5,362,549	4,913,421
Frontier Airlines	55,850	109,511	138,323	192,319	307,487	450,610	446,652	464,616	590,063	787,227	960,340	1,131,705	1,334,364	1,370,900	1,113,397	1,316,949	1,661,914	1,433,466	1,348,551	1,574,869	1,603,153	1,713,577	1,914,740	2,155,858	2,508,349	1,250,006	2,060,272	3,326,028	3,588,959	3,775,229
ATA Airlines	682,187	716,123	746,167	878,722	1,001,324	1,182,093	1,154,274	1,149,982	1,398,397	1,414,292	1,051,247	752,113	340,813																	
Allegiant																														
Sun Country	151,386	150,644	125,708	146,681	180,080	232,119		183,068	37,365	88,850	146,230	204,220	225,790	235,023	253,921	202,194	238,945	308,181	360,890	409,637	450,319	526,338	518,933	589,034	616,442	701,383	401,485	623,015	894,444	1,049,620
Avelo Airlines																														
Breeze Airways																														
LCC合計	3,863,360	4,546,589	5,013,879	5,881,571	6,975,102	8,554,901	8,699,999	8,946,696	10,390,463	11,769,976	13,570,318	16,221,400	18,026,731	19,882,641	18,530,215	21,473,957	24,891,485	26,051,605	27,511,659	29,478,429	31,728,698	32,929,425	34,781,042	37,315,643	39,308,015	16,392,585	29,433,761	44,563,329	48,575,681	49,964,087
ネットワークキャリア合計	65,436,839	69,464,848	74,127,983	74,990,530	77,477,321	84,345,751	72,789,637	67,636,891	70,506,306	78,641,102	88,507,378	96,576,876	101,015,624	106,493,714	88,309,589	99,934,264	109,858,543	113,023,227	116,801,123	122,217,435	119,634,477	116,671,003	121,407,487	130,371,041	136,146,001	49,807,965	84,445,024	144,590,498	164,730,671	173,058,171
提供座席マイル(1000,000)																														
JetBlue Airways						1,380	4,260	8,231	13,689	18,992	23,815	28,581	32,148	32,465	32,563	34,758	37,248	40,095	42,852	45,028	49,347	53,705	56,039	60,409	64,311	32,710	54,167	64,505	68,541	66,124
Southwest Airlines	36,373	40,943	44,116	47,782	53,277	60,213	65,623	69,048	71,911	77,006	85,354	92,785	99,767	103,486	98,171	98,558	103,891	128,272	130,503	131,259	140,671	148,658	153,966	159,920	157,297	103,470	132,030	148,495	170,361	177,778
AirTran Airways	756	1,469	1,414	4,654	5,475	5,841	6,465	8,286	10,105	12,005	15,401	19,011	22,706	23,821	23,305	24,060	24,889													
Spirit Airlines	669	858	1,088	1,667	3,039	4,321	4,598	5,594	5,805	6,282	5,648	5,553	8,497	8,218	7,478	8,076	9,353	11,299	13,837	16,401	21,364	25,641	29,585	36,270	41,817	27,938	40,753	48,811	55,982	53,023
Frontier Airlines	717	1,309	1,810	2,174	3,373	4,140	4,474	5,665	6,618	8,222	9,195	10,493	12,585	12,131	11,057	11,011	11,868	11,909	10,867	12,539	15,496	18,359	21,895	24,444	28,104	16,946	26,851	31,714	37,784	39,824
ATA Airlines	12,922	12,606	12,643	13,033	13,325	13,117	15,017	16,790	24,358	20,724	13,168	8,106	8,489	2,018																
Allegiant																														
Sun Country	3,084	2,881	2,478	2,730	3,361	3,805	2,801	633	1,372	2,138	2,966	3,100	3,360	2,748	2,181	2,137	2,658	2,788	3,329	3,746	4,131	4,636	4,984	5,254	6,639	4,126	5,565	6,706	7,322	7,925
Avelo Airlines																														
Breeze Airways																														
LCC合計	54,521	60,065	63,550	71,996	81,894	92,958	103,530	114,454	134,459	146,543	157,141	170,389	191,283	189,166	180,035	184,640	195,867	201,659	209,387	217,779	241,373	263,124	279,780	300,879	314,031	198,812	276,570	318,376	361,769	370,775
ネットワークキャリア合計	663,932	677,177	702,888	714,558	743,906	764,620	732,268	706,699	666,834	706,458	711,766	699,172	700,800	686,114	637,361	642,541	649,776	644,010	649,574	663,807	679,761	691,661	706,787	731,933	753,004	344,384	513,541	674,266	780,276	825,095
ユニット営業収入(セント)																														
JetBlue Airways						7.61	7.52	7.72	7.29	6.67	7.15	8.27	8.84	10.44	10.10	10.88	12.11	12.43	12.70	12.92	13.00	12.35	12.52	12.68	12.59	9.04	11.15	14.20	14.03	14.03
Southwest Airlines	7.90	8.32	8.65	8.71	8.89	9.38	8.47	8.00	8.26	8.48	8.89	9.79	9.88	10.65	10.54	12.28	13.14	13.32	13.56	14.17	14.09	13.74	13.75	13.74	14.26	8.74	11.96	16.04	15.31	15.50
AirTran Airways	6.20	6.82	7.47	8.02	9.56	10.69	10.29	8.85	9.09	8.67	9.42	9.95	10.17	10.72	10.05	10.89	11.91													
Spirit Airlines	8.01	7.31	7.45	7.83	7.47	7.21	8.16	7.23	7.75	7.69	6.58	9.73	8.97	9.60	9.35	9.64	11.45	11.67	11.96	11.78	10.02	9.06	8.95	9.16	9.16	6.48	7.93	10.38	9.58	9.27
Frontier Airlines	7.79	8.37	7.64	8.85	9.12	10.89	9.98	8.20	8.92	9.57	10.44	10.79	10.60	11.30	10.07	11.96	14.00	12.04	12.41	12.56	10.35	9.33	8.75	8.82	8.93	7.38	7.67	10.49	9.50	9.48
ATA Airlines	5.28	5.68	5.90	6.74	7.51	9.01	7.69	6.85	5.74	6.82	7.98	9.28	4.01	6.82	7.98	9.28														
Allegiant																														
Sun Country	4.91	5.23	5.07	5.37	5.36	6.10	6.54	5.90	7.20	6.84	6.88	7.28	6.99	9.24	9.27	11.18	11.59	12.94	12.30	12.02	12.74	11.19	11.82	11.73	10.56	9.73	11.19	13.34	14.33	13.57
Avelo Airlines																														
Breeze Airways																														
LCC平均	7.09	7.57	7.89	8.17	8.52	9.20	8.40	7.82	7.73	8.03	8.64	9.52	9.42	10.50	10.29	11.63	12.71	12.92	13.14	13.54	13.15	12.51	12.43	12.40	12.52	8.25	10.64	14.00	13.43	13.48
ネットワークキャリア平均	9.27	9.73	9.94	9.84	9.70	10.35	9.23	8.84	9.46	9.41	9.87	10.76	11.29	12.07	10.67	12.15	13.17	13.66	13.99	14.44	13.87	13.17	13.47	14.27	14.99	10.93	12.45	17.37	17.74	17.35

※2012年のユニット営業収入を計算するにあたり、AirTranの営業収入、提供座席マイルについては、DOTの発表データの都合上、統合調整中のSouthwest Airlineへすべて加算。



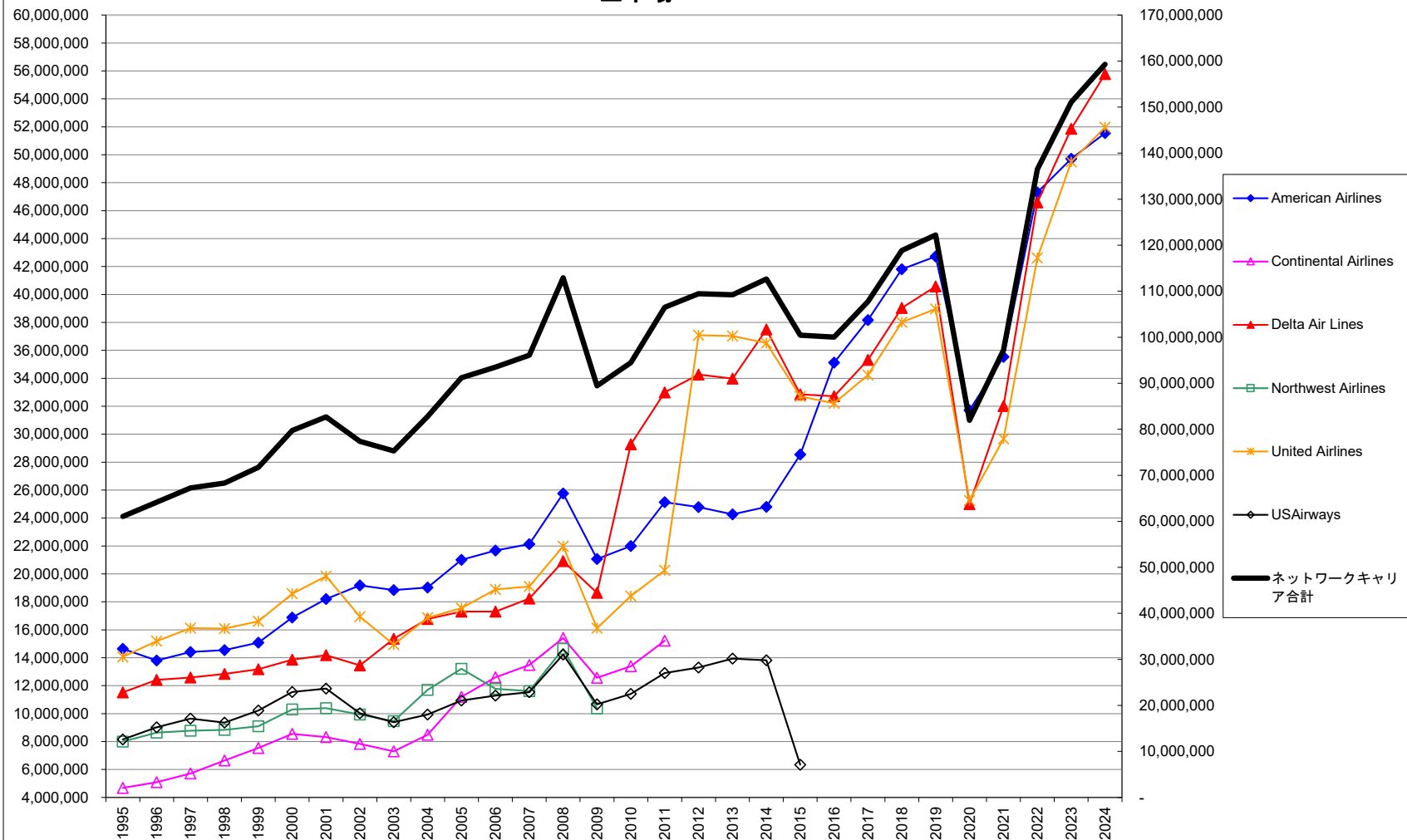
資料3-10 LCCイールド

旅客入場(人)	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
JetBlue Airways						102,307	310,530	615,156	965,119	1,220,770	1,622,954	2,225,325	2,635,626	3,064,558	2,933,148	3,415,312	4,085,954	4,557,147	4,980,671	5,353,892	5,906,736	6,028,333	6,289,585	6,858,558	7,183,791	2,471,600	5,024,536	7,858,670	8,279,673	7,906,460	
Southwest Airlines	2,774,717	3,288,014	3,660,274	3,984,078	4,529,988	5,426,744	5,318,822	5,255,417	5,626,874	6,135,043	7,117,524	8,565,310	9,193,013	10,278,673	9,506,966	11,152,435	12,604,416	14,896,443	16,767,831	17,703,520	18,346,746	18,635,691	19,183,624	19,924,555	7,227,855	13,405,889	20,547,334	22,595,782	23,832,444		
AirTran Airways	43,910	97,650	101,748	344,286	486,487	604,826	648,485	715,612	889,950	1,005,263	1,397,294	1,814,907	2,198,910	2,413,610	2,088,965	2,354,955	2,615,682	595,230													
Spirit Airlines	52,563	61,542	78,496	125,165	217,480	294,917	333,658	385,218	438,834	469,574	470,038	516,614	686,124	659,028	549,979	568,121	731,762	831,747	1,043,473	1,221,241	1,267,124	1,311,587	1,499,059	1,889,616	2,123,736	885,616	1,639,231	2,770,176	2,893,800	2,472,161	
Frontier Airlines	53,902	105,163	130,640	182,858	293,579	433,544	429,671	445,290	560,641	676,498	816,709	961,399	1,122,298	1,217,896	928,444	1,090,799	1,475,988	1,262,785	1,236,402	1,368,686	1,279,953	1,096,820	1,144,832	1,293,126	1,365,673	632,691	962,509	1,592,884	2,179,603	2,366,466	
ATA Airlines	656,971	694,848	727,500	852,669	977,528	1,172,490	1,113,793	1,111,730	1,364,904	1,371,121	1,028,965	732,791	332,875																		
Allegiant									86,475	121,307	212,091	294,320	383,494	417,882	499,060	575,806	674,011	725,542	818,365	843,532	892,126	985,425	1,093,732	1,265,467	733,341	1,274,642	1,723,998	1,883,523	1,778,784		
Sun Country	150,315	145,932	123,488	144,903	178,320	225,741	177,619	36,546	96,005	140,068	195,380	217,010	226,730	242,825	182,510	216,832	281,763	333,680	376,923	412,256	468,049	434,375	498,864	508,988	607,172	315,647	446,273	650,546	698,617	673,613	
Avelo Airlines																															
Breeze Airways																															
LCC合計	3,732,378	4,393,149	4,822,154	5,633,959	6,683,383	8,260,569	8,332,578	8,564,929	9,942,327	11,104,802	12,769,172	15,245,447	16,689,895	18,260,087	16,697,894	19,297,514	22,370,470	23,151,043	25,132,841	26,877,961	28,112,140	28,397,932	29,601,389	31,318,752	32,470,394	12,266,750	22,753,079	35,483,608	38,508,649	39,542,395	
ネットワークキャリア合計	57,698,550	61,892,842	65,520,499	65,948,529	67,644,492	74,521,921	63,418,480	58,341,550	56,973,804	60,828,884	64,983,814	69,723,216	73,456,915	75,382,331	60,106,194	69,286,548	76,131,975	78,343,935	81,178,447	85,324,497	83,740,863	80,845,057	84,234,852	90,651,550	94,981,704	28,314,162	50,762,010	101,341,251	121,697,287	125,824,657	
有償旅客マイル(100,000)																															
JetBlue Airways						1,003	3,277	6,820	11,519	15,721	20,187	23,310	25,722	26,090	25,959	28,290	30,710	33,577	35,855	37,838	41,751	45,675	47,249	50,819	53,620	18,610	41,193	52,579	56,780	54,993	
Southwest Airlines	23,501	27,265	28,505	31,588	36,768	42,439	44,664	45,503	48,035	53,524	60,346	67,762	72,410	73,640	74,572	78,135	83,912	102,967	104,461	108,143	117,616	124,900	129,150	133,411	131,380	54,230	103,582	123,866	136,288	142,539	
AirTran Airways	443	933	931	2,626	3,472	4,111	4,509	5,596	7,165	8,405	11,304	13,614	17,252	18,769	18,512	19,564	20,919														
Spirit Airlines	549	588	819	1,237	2,247	3,081	3,354	4,103	4,582	4,888	4,517	4,561	6,856	6,599	5,940	6,627	8,007	9,621	12,000	14,159	17,996	21,583	24,604	30,592	35,245	19,316	32,126	39,779	45,228	43,675	
Frontier Airlines	347	783	1,028	1,287	1,994	2,671	2,710	3,362	4,565	6,014	7,285	8,360	9,893	9,933	8,931	9,200	10,330	10,586	9,858	11,154	13,395	16,009	18,909	20,875	24,191	11,435	20,365	25,644	30,768	30,595	
ATA Airlines	9,064	8,745	8,981	9,175	10,104	9,904	11,023	11,809	16,401	14,536	8,720	5,661	6,142	1,344																	
Allegiant									140	447	895	1,284	2,235	3,115	3,833	4,738	5,432	6,496	7,108	7,857	8,994	10,342	11,174	12,385	13,340	8,087	12,175	15,499	15,935	15,637	
Sun Country	2,354	2,179	1,882	2,060	2,350	2,643	2,003	386	961	1,502	2,074	2,105	2,232	2,001	1,607	1,591	1,966	2,057	2,427	2,715	3,296	3,576	3,925	4,189	5,268	2,514	3,874	5,216	5,866	6,276	
Avelo Airlines																															
Breeze Airways																															
LCC合計	36,288	40,492	42,146	47,877	56,951	65,902	71,563	77,709	93,675	105,567	115,718	127,629	143,623	142,229	140,259	148,838	160,545	165,305	171,709	181,866	203,048	222,086	235,012	252,271	263,044	114,190	213,314	262,562	293,388	299,742	
ネットワークキャリア合計	449,536	476,079	502,464	511,087	531,970	558,917	517,583	515,790	499,669	544,282	565,076	565,765	575,004	560,222	522,251	534,855	537,301	537,823	546,056	555,325	571,461	576,892	591,663	615,681	643,904	205,901	368,541	663,710	659,031	637,814	
イールド(セント)																															
JetBlue Airways						10.20	9.48	9.02	8.38	7.77	8.04	9.55	10.25	11.75	11.30	12.07	13.31	13.57	13.89	14.15	14.15	13.20	13.31	13.50	13.40	13.28	12.20	14.95	14.58	14.38	
Southwest Airlines	11.81	12.06	12.84	12.61	12.32	12.79	11.91	11.55	11.71	11.46	11.79	12.64	12.70	13.96	12.87	14.27	15.02	14.47	16.05	16.37	15.60	14.92	14.85	14.81	15.17	13.33	12.94	16.59	16.58	16.72	
AirTran Airways	9.90	10.46	10.93	13.10	14.01	14.71	14.38	12.81	12.42	11.85	12.36	13.14	12.75	12.85	11.28	12.94	13.07														
Spirit Airlines	9.58	10.47	9.59	10.12	9.68	9.57	9.95	9.39	9.58	9.61	10.41	11.33	10.01	9.99	9.26	8.57	9.14	8.64	8.70	8.63	7.04	6.08	6.09	6.18	6.03	4.58	5.10	6.96	5.96	5.66	
Frontier Airlines	15.52	13.43	12.71	14.21	14.73	16.23	15.85	13.25	12.28	11.25	11.20	11.50	11.34	12.26	10.40	11.86	14.28	11.93	12.56	12.27	9.56	6.84	6.05	5.76	5.65	5.53	4.73	7.54	7.08	7.73	
ATA Airlines	7.25	7.95	8.10	9.29	9.67	11.84	10.10	9.41	8.32	9.43	11.80	12.94	5.42																		
Allegiant										9.66	9.44	9.49	9.45																		
Sun Country	6.39	6.70	6.56	7.04	7.59	8.54	8.87	9.46	9.99	9.32	9.42	10.31	10.16	12.13	11.35	13.62	14.33	16.22	15.53	15.19	14.20	12.15	12.71	12.15	11.53	12.56	11.52	12.47	11.91	10.73	
Avelo Airlines																															
Breeze Airways																															
LCC平均	10.29	10.85	11.44	11.74	11.74	12.53	11.64	11.02	10.61	10.52	11.03	11.93	11.62	12.84	11.91	12.97	13.93	14.01	14.64	14.78	13.85	12.79	12.60	12.41	12.34	10.74	10.67	13.61	13.10	13.19	
ネットワークキャリア平均	12.84	13.00	13.04	12.90	12.72	13.33	12.25	11.31	11.40	11.18	11.50	12.32	12.78	13.46	11.51	12.95	14.17	14.67	14.87	15.38	14.65	14.01	14.24	14.72	14.75	13.75	13.77	17.98	18.45	18.03	

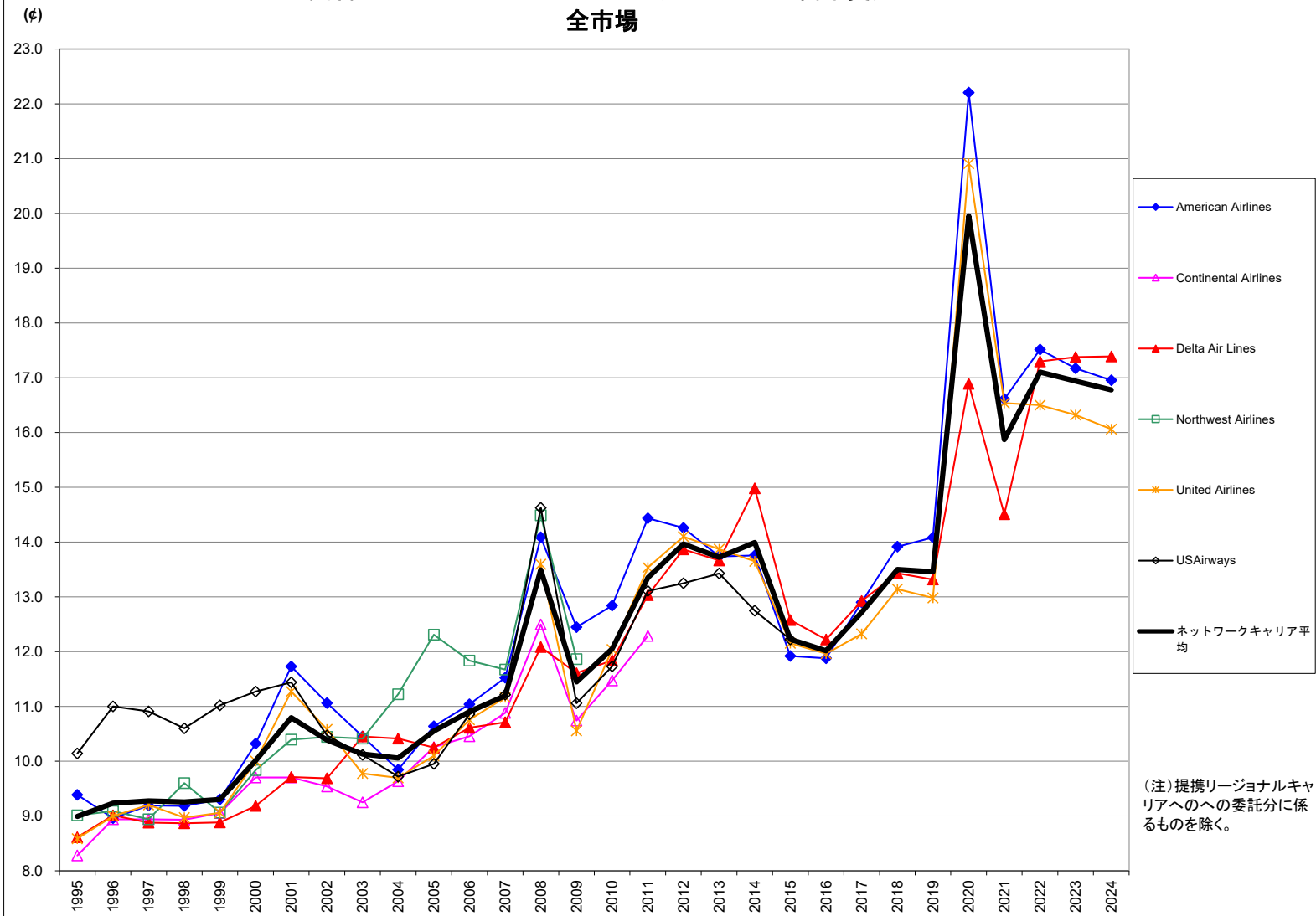
※2012年のイールドを計算するにあたり、AirTranの旅客収入、有償旅客マイルについては、DOTの発表データの都合上、統合調整中のSouthwest Airlineへすべて加算。

(\$000)

資料４－１ ネットワークキャリア営業費用額 全市場



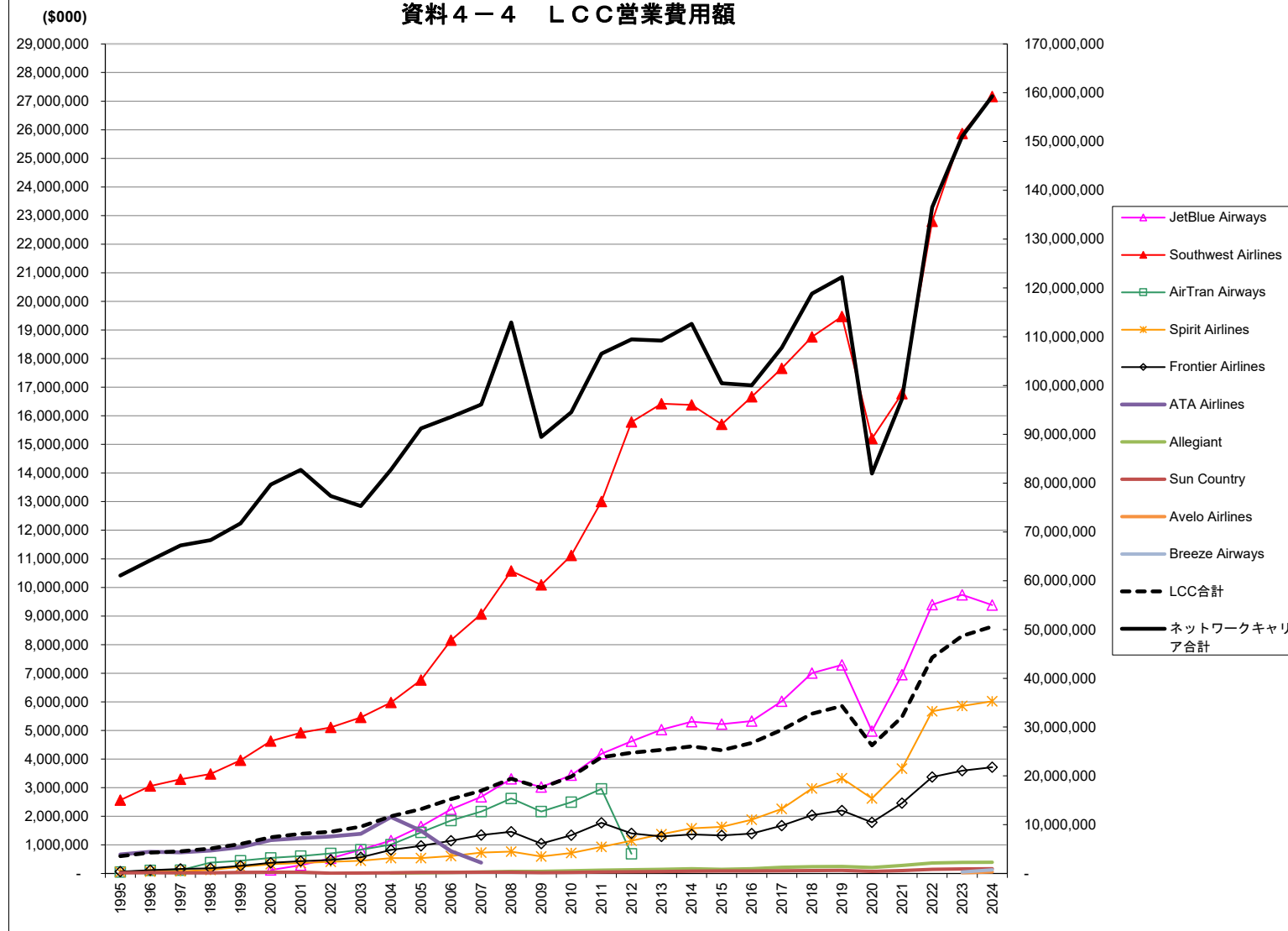
資料４－２ ネットワークキャリアユニット営業費用
全市場



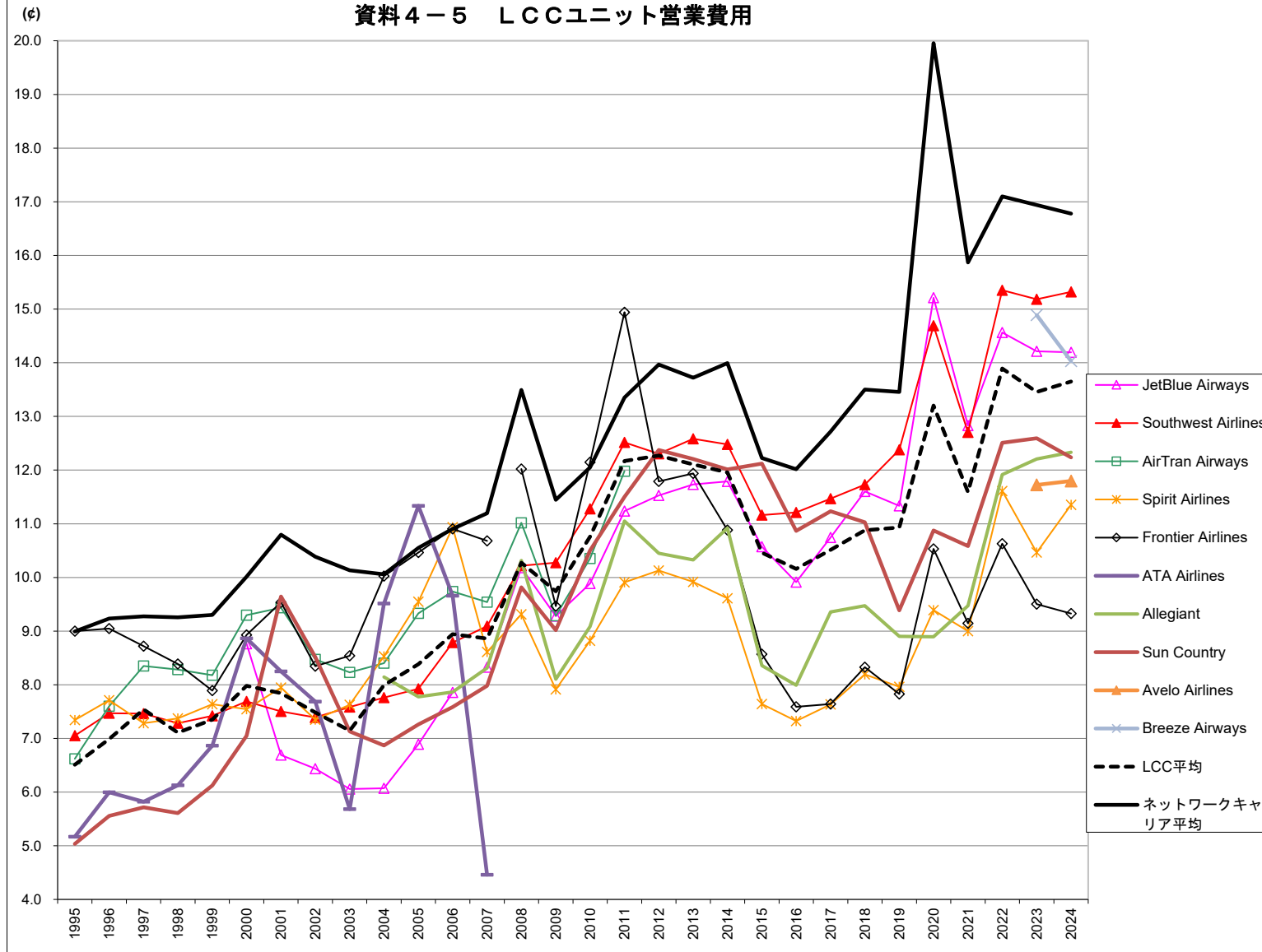
資料 4-3 ネットワークキャリア営業費用値及びユニット営業費用

会社名	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
営業費用値(千円)																															
American Airlines	14,642,381	13,805,158	14,408,792	14,550,463	15,086,486	16,874,131	18,196,601	19,183,530	18,847,345	19,028,565	21,007,890	21,677,783	22,130,659	25,750,389	21,061,094	21,999,685	25,127,666	24,783,905	24,271,912	24,802,772	28,548,964	35,117,351	38,163,230	41,806,469	42,714,358	31,713,935	35,541,363	47,311,952	49,715,138	51,549,972	
Continental Airlines	4,680,825	5,092,729	5,716,169	6,638,851	7,546,106	8,542,461	8,313,431	7,833,538	7,303,747	8,480,255	11,199,880	12,599,970	13,484,442	15,410,592	12,571,630	13,389,175	15,224,951														
Delta Air Lines	11,518,849	12,416,350	12,582,662	12,836,685	13,171,308	13,861,493	14,183,170	13,445,764	15,360,196	16,767,217	17,308,865	17,308,303	18,233,956	20,916,805	18,651,424	29,277,924	32,985,269	34,268,490	33,980,512	37,501,946	32,847,120	32,713,792	35,326,128	39,034,093	40,567,546	24,990,315	32,011,526	46,591,020	51,853,684	55,778,398	
Northwest Airlines	7,998,627	8,643,457	8,780,475	8,836,084	9,099,249	10,293,107	10,386,396	9,935,075	9,460,358	11,699,605	13,210,759	11,773,257	11,610,968	14,636,223	10,383,065																
United Airlines	14,082,824	15,188,525	16,109,878	16,082,351	16,608,774	18,590,452	19,830,469	16,937,411	14,951,478	16,867,543	17,545,500	18,893,341	19,096,724	21,983,700	16,111,096	18,413,968	20,261,244	37,083,949	37,028,055	36,524,653	32,696,839	32,215,184	34,236,698	38,008,934	38,954,991	25,248,105	29,675,352	42,615,663	49,502,703	51,964,404	
US Airways	8,157,341	9,018,536	9,639,897	9,350,771	10,224,106	11,547,675	11,790,362	10,019,401	9,382,459	9,926,823	10,943,137	11,288,301	11,531,026	14,232,649	10,659,854	11,415,098	12,906,813	13,299,050	13,933,010	13,822,044	6,346,476										
ネットワークキャリア合計	61,060,847	64,162,754	67,237,673	68,295,205	71,736,029	79,709,319	82,702,429	77,354,719	75,305,583	82,770,008	91,216,031	93,530,955	96,087,775	112,930,358	89,438,163	94,495,848	106,505,842	109,435,394	109,213,489	112,651,415	100,439,398	100,046,327	107,726,056	118,849,496	122,236,895	81,952,355	97,228,241	136,618,634	151,071,525	159,292,774	
営業費用値-燃料価格調整費用(千円)																															
American Airlines	14,563,665	13,688,865	14,146,780	14,258,556	14,730,715	16,620,287	17,950,443	19,043,605	17,284,628	17,129,951	18,734,971	19,211,140	19,580,950	23,040,566	18,894,289	19,678,473	22,278,187	21,765,657	21,223,356	21,681,581	23,885,537	28,715,606	31,454,519	34,592,539	35,050,170	26,552,128	30,259,360	40,269,320	42,899,789	44,343,610	
Continental Airlines	4,498,455	4,916,464	5,538,133	6,308,508	7,192,019	8,127,322	7,879,291	7,364,020	7,038,295	7,854,302	8,787,606	9,787,753	10,788,884	12,390,833	10,143,792	10,902,100	12,342,730														
Delta Air Lines	11,212,135	12,050,852	12,324,810	12,601,527	12,860,962	13,521,197	13,733,551	12,756,213	12,591,475	13,529,297	13,719,630	13,306,892	13,683,411	15,587,235	14,216,300	23,775,167	26,513,692	27,858,386	27,903,016	31,797,087	27,724,369	27,531,726	29,519,446	32,045,569	33,410,816	20,302,743	25,462,458	37,380,156	44,530,777	47,091,396	
Northwest Airlines	7,898,414	8,543,254	8,679,713	8,772,022	9,021,502	10,180,754	10,241,777	9,771,925	9,274,713	10,269,004	11,316,186	10,147,469	10,070,993	12,236,851	8,924,012																
United Airlines	13,616,518	14,651,309	15,953,119	15,608,076	16,006,375	17,552,522	18,584,560	15,740,921	13,352,740	14,095,993	14,172,826	15,392,016	15,843,198	18,472,285	12,952,402	14,675,442	16,098,099	30,494,837	29,539,775	29,213,748	26,728,192	26,874,356	28,910,278	32,171,366	32,877,722	21,867,332	25,773,732	37,658,512	44,746,843	47,016,682	
US Airways	7,919,796	8,674,726	8,952,115	8,603,652	9,383,237	10,556,807	10,667,787	8,726,822	8,035,933	8,178,257	8,354,126	8,393,359	8,503,384	10,844,711	7,819,354	8,397,822	9,516,344	9,829,901	10,459,411	10,186,551	4,766,262										
ネットワークキャリア合計	59,706,983	62,525,670	65,204,670	66,152,341	69,194,810	76,558,869	79,057,409	73,403,506	67,557,784	71,056,804	75,085,347	76,238,629	78,470,820	92,572,491	72,950,149	77,429,004	86,749,052	89,948,778	89,125,558	92,678,967	83,104,360	83,121,688	89,884,243	98,809,474	101,338,708	68,722,204	81,495,551	115,307,988	132,177,409	138,451,688	
営業費用値-燃料価格調整費用(セント)																															
American Airlines	155,152	152,763	153,883	155,266	158,334	161,006	153,009	172,155	165,214	174,002	176,102	174,016	169,901	163,529	151,772	153,238	154,323	152,627	154,497	157,598	200,373	241,732	243,824	248,574	248,841	119,578	182,191	229,938	249,830	261,576	
Continental Airlines	54,326	54,968	61,940	70,635	79,434	83,771	81,203	77,193	76,086	81,506	85,675	93,614	99,135	99,152	94,428	95,000	100,454														
Delta Air Lines	130,179	133,716	138,830	142,126	144,792	147,198	141,419	131,682	120,455	129,907	133,847	125,418	127,744	129,976	122,479	200,809	203,453	200,880	204,210	212,235	220,437	225,276	228,416	238,588	250,915	120,208	175,505	216,081	256,241	270,803	
Northwest Airlines	87,613	94,001	97,066	91,354	99,538	103,486	96,524	93,561	89,077	91,510	91,915	85,716	86,291	84,450	75,223																
United Air Lines	158,569	162,843	169,107	174,008	176,667	175,495	164,848	148,748	136,566	145,388	140,294	143,085	141,896	135,859	122,738	121,912	118,948	216,299	212,977	214,061	219,956	224,653	234,547	244,771	253,248	104,599	155,846	228,247	274,205	292,716	
US Airways	78,093	78,856	82,062	81,169	85,141	93,664	93,265	83,360	79,436	84,145	83,934	77,322	75,832	74,148	70,721	71,582	72,598	74,204	77,891	79,913	38,995	0	0	0	0	0	0	0	0	0	
ネットワークキャリア合計	663,932	677,177	702,888	714,558	743,906	764,620	732,268	706,699	666,834	706,458	711,766	699,172	700,800	686,114	637,361	642,541	649,776	644,010	649,574	663,807	679,761	691,661	706,787	731,933	753,004	344,364	513,541	674,266	780,276	825,095	
ユニット営業費用(セント)																															
American Airlines	9.39	8.96	9.19	9.18	9.30	10.32	11.73	11.06	10.45	9.84	10.64	11.04	11.52	14.09	12.45	12.84	14.44	14.26	13.74	13.76	11.92	11.88	12.90	13.92	14.09	22.20	16.61	17.51	17.17	16.95	
Continental Airlines	8.28	8.84	8.94	8.93	9.05	9.70	9.70	9.54	9.25	9.64	10.26	10.46	10.88	12.50	10.74	11.48	12.29														
Delta Air Lines	8.61	9.01	8.86	8.87	8.88	9.19	9.71	8.69	10.45	10.41	10.25	10.61	10.71	12.09	11.61	11.84	13.03	13.87	13.66	14.98	12.58	12.22	12.92	13.43	13.32	16.89	14.51	17.30	17.38	17.39	
Northwest Airlines	9.01	9.09	8.84	9.06	9.06	9.84	10.40	10.44	10.41	11.22	12.31	11.84	11.67	14.49	11.86																
United Airlines	8.59	9.00	9.20	8.97	9.06	10.00	11.27	10.58	9.78	9.70	10.10	10.76	11.17	13.60	10.55	12.04	13.53	14.10	13.87	13.65	12.15	11.96	12.33	13.14	12.98	20.91	16.54	16.50	16.32	16.06	
US Airways	10.14	11.00	10.91	10.60	11.02	11.27	11.44	10.47	10.12	9.72	9.95	10.86	11.21	14.63	11.06	11.73	13.11	13.25	13.43	12.75	12.22										
ネットワークキャリア平均	8.99	9.23	9.28	9.26	9.30	10.01	10.80	10.39	10.13	10.06	10.55	10.90	11.20	13.49	11.45	12.05	13.35	13.97	13.72	13.99	12.23	12.02	12.72	13.50	13.46	19.96	15.87	17.10	16.94	16.78	

資料 4 - 4 LCC営業費用額



資料4-5 LCCユニット営業費用

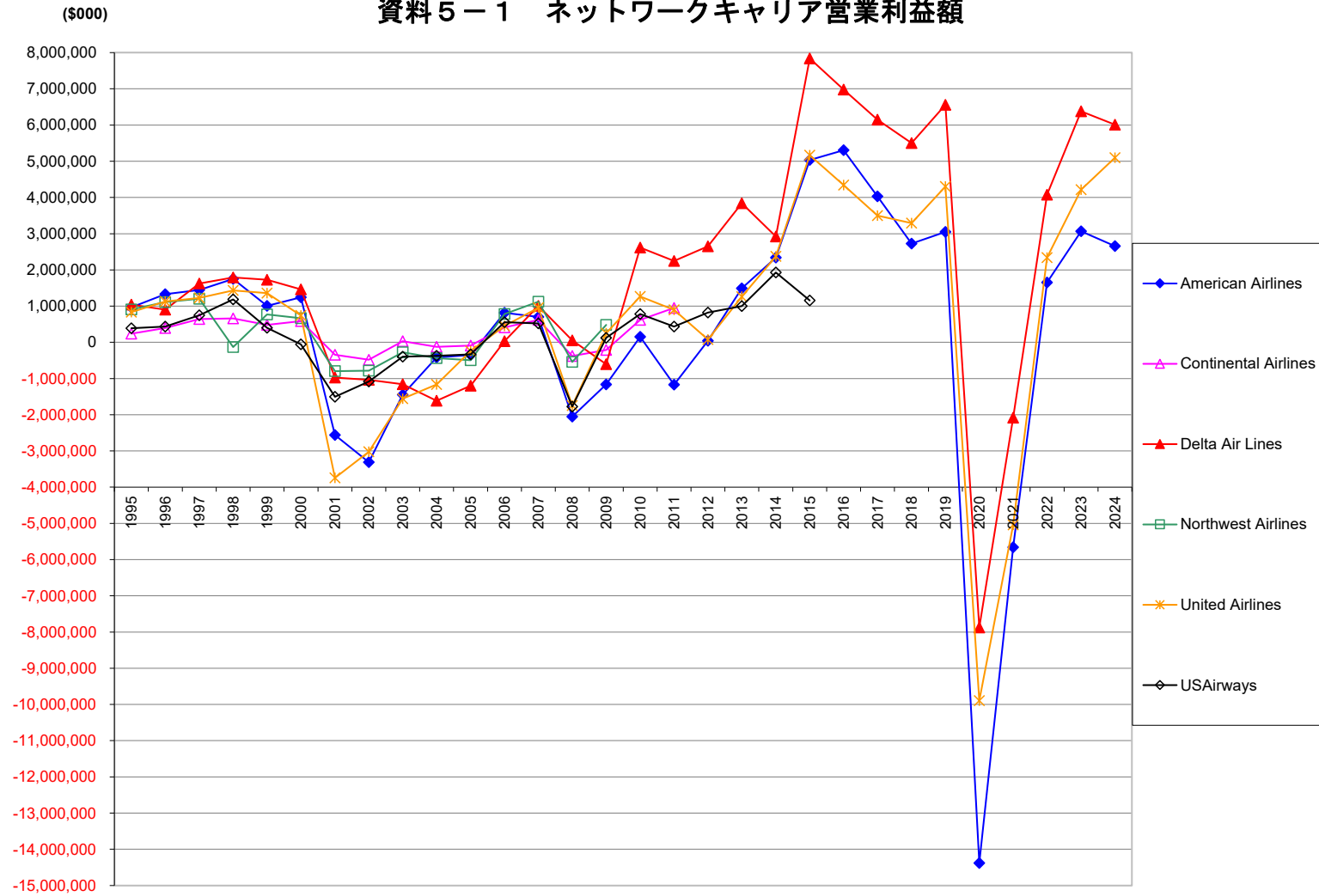


資料４－６　ＬＣＣ営業費用概況及びユニット営業費用

	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
営業費用概況(千円)																														
JetBlue Airways						120,946	284,924	529,689	829,200	1,152,843	1,641,355	2,246,218	2,676,970	3,305,593	3,021,427	3,436,497	4,184,986	4,622,313	5,027,297	5,308,982	5,217,767	5,324,318	6,021,964	7,008,072	7,289,760	4,975,664	6,949,124	9,394,078	9,741,172	9,386,253
Southwest Airlines	2,564,934	3,057,633	3,292,675	3,480,321	3,954,117	4,629,119	4,924,056	5,104,269	5,454,620	5,976,039	6,763,757	8,152,040	9,070,574	10,574,044	10,088,296	11,115,876	13,002,568	15,780,652	16,421,183	16,379,823	15,703,642	16,665,125	17,655,802	18,759,381	19,470,560	15,201,954	16,772,587	22,797,556	25,866,750	27,162,302
AirTran Airways	50,062	111,646	118,018	381,327	447,721	542,944	609,844	702,167	831,721	1,008,579	1,437,156	1,851,222	2,165,823	2,624,488	2,164,432	2,490,982	2,957,938	683,738												
Spirit Airlines	49,145	96,163	79,236	122,868	232,144	326,016	365,391	411,267	442,786	535,729	607,199	731,766	765,180	591,779	712,391	926,804	1,144,394	1,397,025	1,564,371	1,632,341	1,878,296	2,258,864	2,972,121	3,399,487	2,823,064	3,667,335	5,667,364	5,598,307	6,018,978	
Frontier Airlines	64,508	118,400	157,875	182,320	296,141	369,550	426,576	472,712	565,127	824,202	962,350	1,144,178	1,344,190	1,468,286	1,046,494	1,337,368	1,773,369	1,404,075	1,297,125	1,364,674	1,327,738	1,393,252	1,673,085	2,035,969	1,785,028	2,544,862	3,371,411	4,551,380	3,715,094	
ATA Airlines	668,051	755,948	736,121	798,804	915,023	1,162,756	1,238,799	1,290,744	1,384,242	1,971,474	1,492,644	783,018	378,736																	
Alliant										95,600	123,983	237,071	310,218	441,557	427,945	548,666	680,634	762,573	826,249	961,475	866,380	968,981	1,245,431	1,380,975	1,411,870	1,211,543	1,629,727	2,162,291	2,253,726	2,297,146
Sun Country	155,287	160,046	141,639	153,091	205,849	268,174	270,134	53,899	97,834	146,859	215,360	235,191	268,210	269,667	196,614	224,460	305,753	344,968	406,400	449,937	500,705	503,847	559,915	579,335	623,261	448,740	589,038	838,736	922,120	969,753
Avelo Airlines																														
Breeze Airways																														
LCC合計	3,551,987	4,269,836	4,525,564	5,118,531	6,020,995	7,419,506	8,119,633	8,564,746	9,605,528	11,711,325	13,175,902	15,236,137	16,946,487	19,438,816	17,536,987	19,866,240	23,832,073	24,742,714	25,350,349	26,041,209	25,248,573	26,733,819	29,415,061	32,735,852	34,324,830	26,245,990	32,062,693	44,231,436	48,685,579	50,608,983
ネットワークキャリア合計	61,060,847	64,162,754	67,237,673	68,295,205	71,736,029	79,709,319	82,702,429	77,354,719	75,305,583	82,770,008	91,216,031	93,530,955	96,087,775	112,930,358	89,438,163	94,495,848	106,505,942	109,435,394	109,213,489	112,651,415	100,439,398	100,046,337	107,726,056	118,649,496	122,236,895	81,952,355	97,228,241	136,518,634	151,071,625	159,292,774
提供座席マイル(千000,000)																														
JetBlue Airways						1,380	4,260	8,231	13,689	18,992	23,815	28,581	32,148	32,465	32,563	34,758	37,248	40,095	42,852	45,028	49,347	53,705	56,039	60,409	64,311	32,710	54,167	64,505	66,541	66,124
Southwest Airlines	36,373	40,943	44,116	47,782	53,277	60,213	65,623	69,048	71,911	77,006	85,354	92,785	99,767	103,486	98,171	98,558	103,891	128,272	130,503	131,259	140,671	148,658	153,966	159,920	157,297	103,470	132,030	148,495	170,361	177,278
AirTran Airways	756	1,469	1,414	4,894	5,475	5,841	6,465	8,286	10,105	12,005	15,401	19,011	22,706	23,321	23,305	24,060	24,689													
Spirit Airlines	669	858	1,088	1,667	3,039	4,321	4,598	5,594	5,805	6,282	5,648	5,553	8,497	8,218	7,478	8,076	9,353	11,299	13,837	16,401	21,364	25,641	29,585	36,270	41,817	27,938	40,753	48,811	55,982	53,023
Frontier Airlines	717	1,309	1,810	2,174	3,373	4,140	4,474	5,665	6,618	8,222	9,195	10,493	12,585	12,131	11,057	11,011	11,868	11,909	10,867	12,539	15,496	18,359	21,895	24,444	28,104	16,946	26,851	31,714	37,784	39,824
ATA Airlines	12,922	12,606	12,643	13,033	13,325	13,117	15,017	16,790	24,358	20,724	13,168	8,489	2,018																	
Alliant	0	0	0	7	44	142	293	207	601	1,174	1,594	2,761	3,731	4,280	5,281	6,040	6,159	7,297	8,000	8,806	10,365	12,125	13,310	14,581	15,863	13,623	17,204	18,145	18,462	18,628
Sun Country	3,078	2,881	2,470	2,730	3,361	3,805	2,801	633	1,372	2,138	2,966	3,100	3,360	2,747	2,181	2,137	2,658	2,788	3,329	3,740	4,131	4,636	4,984	5,294	6,639	4,126	5,565	6,706	7,322	7,925
Avelo Airlines	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Breeze Airways	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
LCC合計	54,521	60,065	63,550	71,996	81,894	92,958	103,530	114,454	134,459	146,543	167,141	170,389	191,283	189,166	180,035	184,640	195,867	201,689	209,367	217,779	241,373	263,124	279,780	300,879	314,031	198,812	276,570	318,376	361,769	370,778
ネットワークキャリア合計	632,077	672,177	702,889	714,558	743,906	754,520	732,268	706,699	666,934	706,455	711,766	699,172	700,900	685,114	637,351	642,641	649,776	644,010	649,574	663,807	679,761	691,661	706,787	731,933	753,004	544,384	613,541	674,266	780,276	825,095
ユニット営業費用(セント)																														
JetBlue Airways						8.76	6.69	6.44	6.06	6.07	6.89	7.86	8.33	10.18	9.28	9.89	11.24	11.53	11.73	11.79	10.57	9.91	10.75	11.60	11.34	15.21	12.83	14.56	14.21	14.19
Southwest Airlines	7.05	7.47	7.46	7.28	7.42	7.69	7.50	7.39	7.59	7.76	7.92	8.79	9.09	10.22	10.28	11.28	12.52	12.30	12.58	12.48	11.16	11.21	11.47	11.73	12.38	14.89	12.70	15.35	15.18	15.32
AirTran Airways	6.62	7.60	8.35	8.28	8.18	9.30	9.43	8.47	8.23	8.40	9.33	9.74	9.54	11.02	9.29	10.35	11.98													
Spirit Airlines	7.34	7.71	7.28	7.37	7.64	7.55	7.95	7.35	7.63	8.53	9.55	10.93	8.61	9.31	7.91	8.82	9.91	10.13	9.92	9.61	7.64	7.33	7.64	8.19	7.96	9.39	9.00	11.61	10.46	11.35
Frontier Airlines	9.00	9.05	8.72	8.39	7.89	8.93	9.53	8.34	8.54	10.02	10.47	10.90	10.68	12.02	9.46	12.15	14.94	11.79	11.94	10.88	8.57	7.59	7.64	8.33	7.83	10.53	9.14	10.63	9.50	9.33
ATA Airlines	5.17	6.00	5.62	6.13	6.87	8.86	8.25	7.69	5.68	9.51	11.34	9.66	4.46																	
Alliant										8.14	7.78	7.86	8.31																	
Sun Country	5.03	5.56	5.72	5.61	6.13	7.05	9.64	8.52	7.13	6.87	7.26	7.59	7.98	9.81	9.02	10.50	11.50	12.37	12.21	12.01	12.12	10.87	11.23	11.03	9.39	10.88	10.58	12.51	12.72	12.51
Avelo Airlines																														
Breeze Airways																														
LCC平均	6.51	6.99	7.54	7.11	7.35	7.98	7.84	7.48	7.14	7.99	8.38	8.94	8.86	10.28	9.74	10.76	12.17	12.27	12.11	11.96	10.46	10.16	10.51	10.88	10.93	13.20	11.59	13.89	13.46	13.65
ネットワークキャリア平均	8.99	9.23	9.28	9.26	9.30	10.01	10.80	10.38	10.13	10.06	10.55	10.90	11.20	13.49	11.45	12.05	13.35	13.97	13.72	13.99	12.23	12.02	12.72	13.50	13.46	19.96	15.87	17.10	16.94	16.78

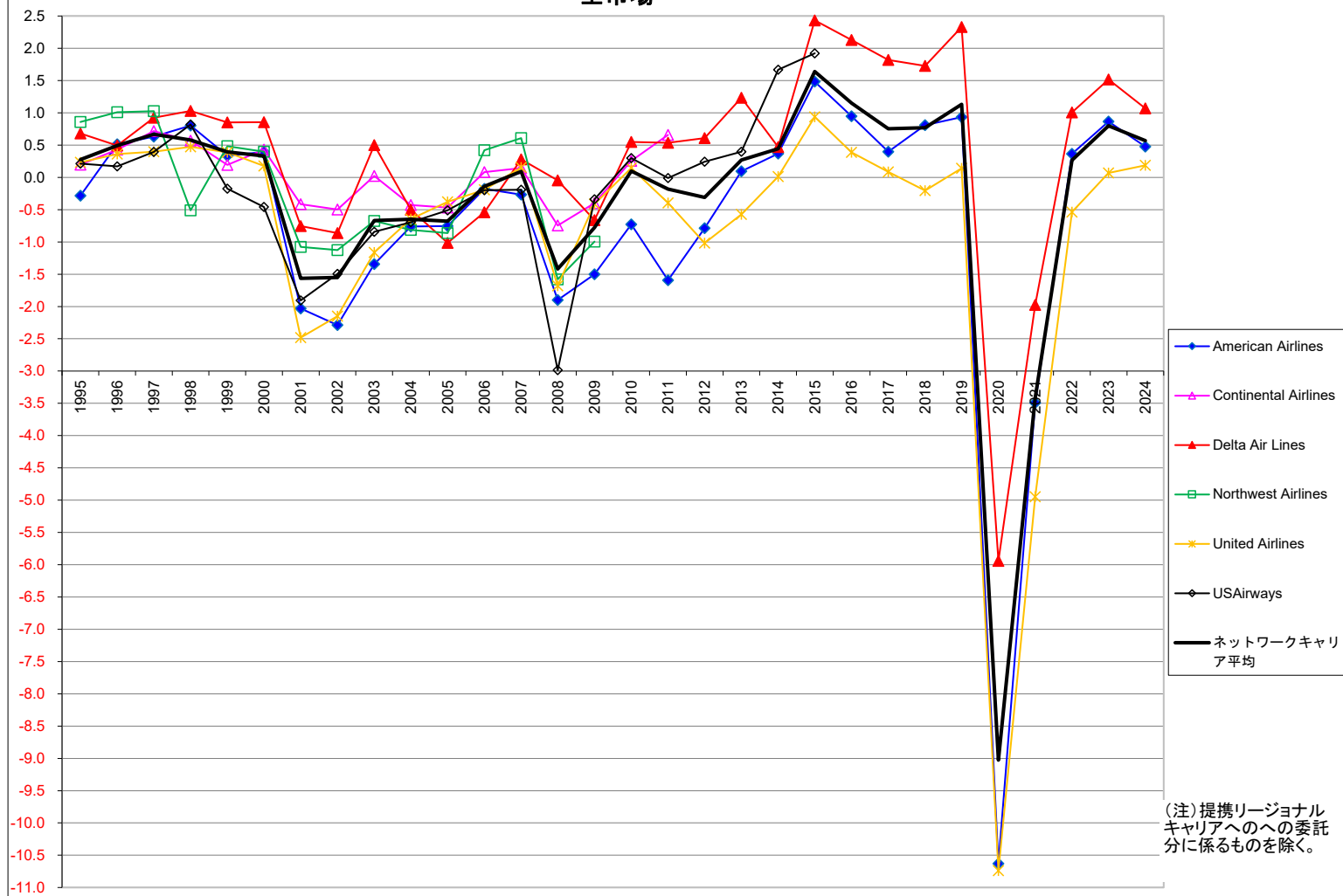
※2012年のユニット営業費用を計算するにあたり、AirTranの営業費用、提供座席マイルについては、DOTの発表データの都合上、統合調整中のSouthwest Airlineへずべて加算。

資料５－１ ネットワークキャリア営業利益額



(c)

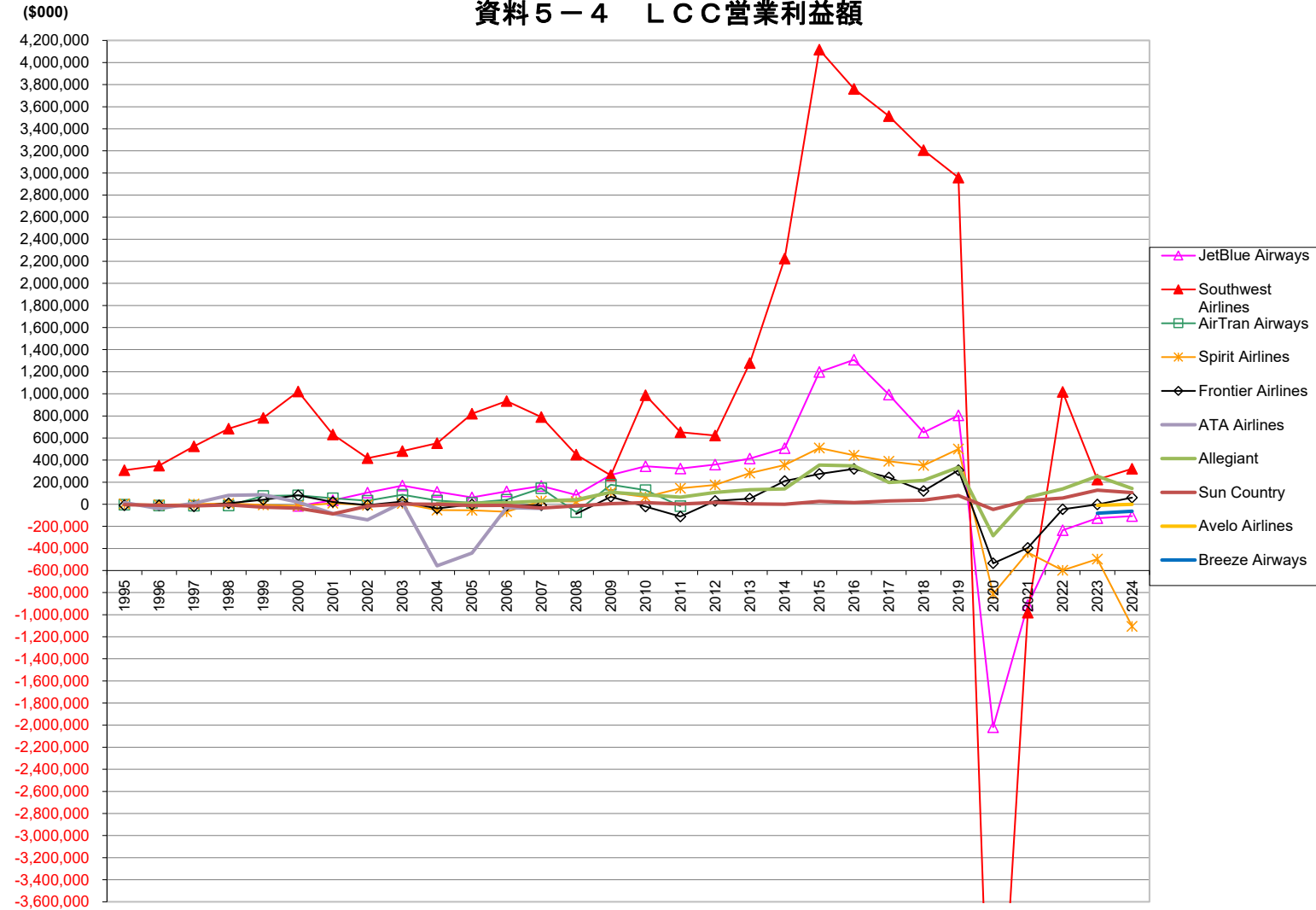
資料5-2 ネットワークキャリアユニット営業利益
全市場



資料５－３ ネットワークキャリア営業利益額及びユニット営業利益

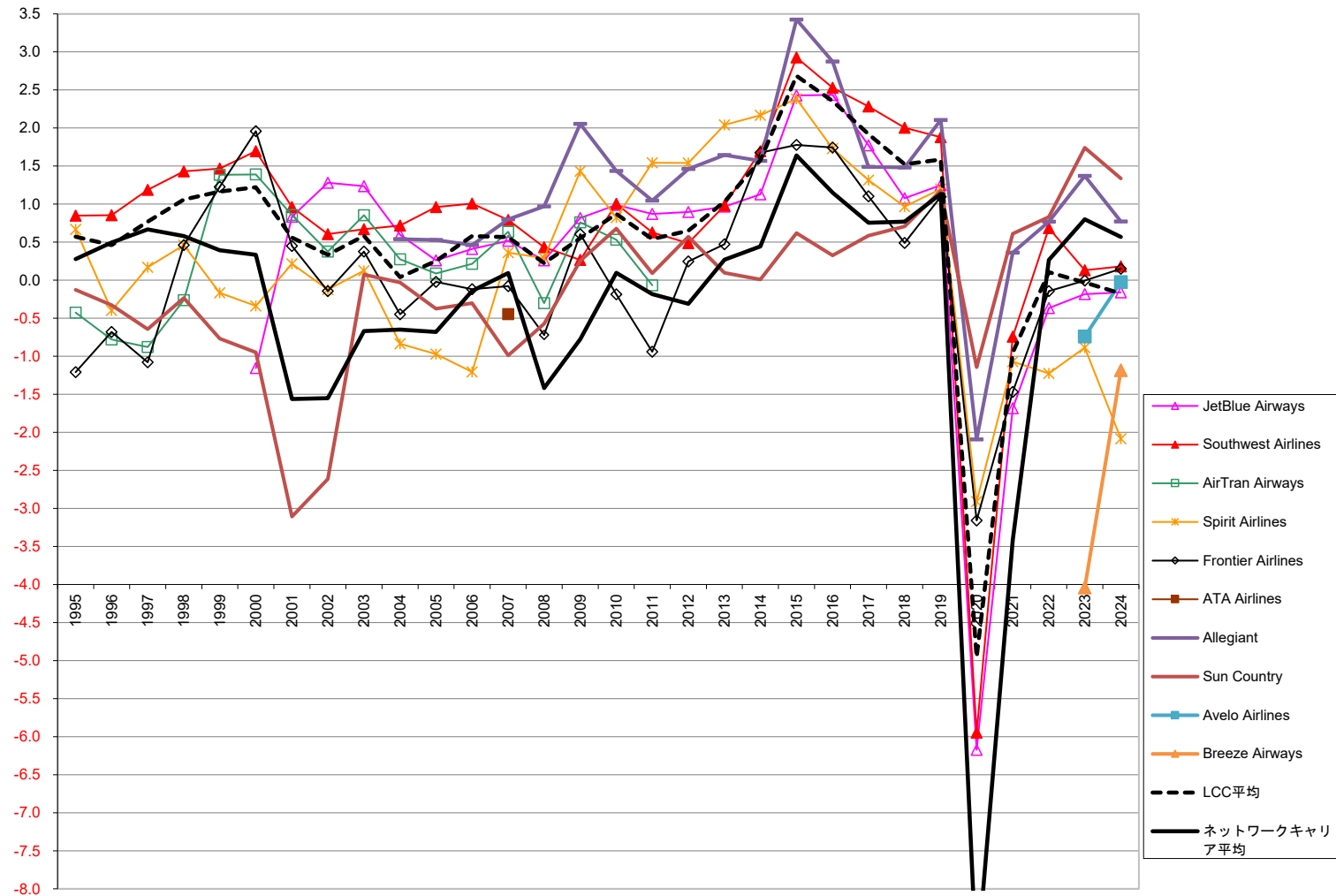
項目	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
営業利益額(1000)	967,820	1,330,845	1,447,012	1,748,383	1,003,777	1,242,993	-2,557,807	-3,312,914	-1,444,017	-421,012	-350,743	815,564	702,098	-2,054,289	-1,162,849	151,255	-1,170,101	41,162	1,488,333	2,337,619	5,031,881	5,304,186	4,032,086	2,723,345	3,046,767	-14,378,924	-5,661,334	1,653,600	3,068,440	2,654,356
American Airlines	238,200	394,421	644,573	660,107	480,491	586,834	-341,788	-480,758	29,665	-122,602	-91,842	410,420	620,919	-377,705	-210,244	622,320	949,928													
Continental Airlines	1,038,427	901,344	1,621,277	1,793,140	1,730,044	1,459,357	-971,882	-1,035,369	-1,157,165	-1,612,738	-1,197,152	30,833	1,004,844	55,785	-604,846	2,615,778	2,245,101	2,648,477	3,837,682	2,924,508	7,838,799	6,979,794	6,149,732	5,503,904	6,558,789	-7,872,808	-2,080,371	4,078,759	6,376,555	6,012,100
Delta Air Lines	910,224	1,107,926	1,203,218	-129,366	768,812	663,531	-796,603	-763,402	-276,545	-433,997	-604,001	781,684	1,123,653	-540,531	480,239															
Northwest Airlines	831,937	1,130,224	1,225,507	1,435,194	1,357,927	740,828	-3,743,100	-3,021,810	-1,553,749	-1,166,382	-241,346	450,518	952,370	-1,746,452	248,142	1,268,352	893,974	76,217	1,259,078	2,375,865	5,167,294	4,340,696	3,499,613	3,294,296	4,303,550	-9,892,658	-5,041,512	2,339,505	4,214,151	5,098,940
United Airlines	389,384	437,334	748,723	1,187,867	400,241	-57,111	-1,501,531	-1,083,485	-397,465	-372,175	-333,569	556,902	523,965	-1,773,452	120,984	780,709	433,699	821,977	1,002,541	1,928,028	1,157,105									
US Airways																														
ネットワークキャリア合計	1,838,131	3,346,745	4,687,851	4,136,224	2,931,778	2,547,408	-11,442,804	-10,351,232	-4,463,398	-4,585,882	-4,635,969	-979,706	648,800	-7,731,511	-4,958,564	622,395	-1,186,329	-2,001,589	1,754,652	2,943,757	11,146,482	7,954,491	5,325,934	5,626,583	8,526,997	-31,083,403	-17,541,013	1,785,761	6,238,562	4,685,211
最終資産マイル(1000,000)	155,152	152,763	153,683	155,266	158,334	161,006	153,009	172,155	165,214	174,002	176,102	174,016	169,901	163,529	151,772	153,238	154,323	152,627	154,497	157,598	200,373	241,732	243,624	248,574	248,841	119,578	182,191	229,938	249,830	261,576
American Airlines	54,326	54,998	61,940	70,635	79,434	83,771	81,203	77,193	76,086	81,506	85,675	93,614	99,135	99,152	94,428	95,000	100,454													
Continental Airlines	130,179	133,716	138,830	142,126	144,792	147,198	141,419	131,682	120,455	129,907	133,847	125,418	127,744	128,976	122,479	200,809	203,453	200,880	204,210	212,235	220,437	225,276	228,416	238,588	250,915	120,208	175,505	216,081	256,241	270,803
Delta Air Lines	87,613	94,001	97,066	91,354	99,538	103,486	98,524	93,561	89,077	91,510	91,915	85,716	86,291	84,450	75,223															
Northwest Airlines	158,569	162,843	169,107	174,008	176,667	175,495	164,848	148,748	136,566	145,388	140,294	143,085	141,896	135,859	122,738	121,912	118,948	216,299	212,977	214,061	219,956	224,653	234,547	244,771	253,248	104,599	155,846	228,247	274,205	292,716
United Air Lines	78,093	78,856	82,062	81,169	85,141	93,664	93,265	83,360	79,436	84,145	83,934	77,322	75,832	74,148	70,721	71,582	72,598	74,204	77,891	79,913	38,995	0	0	0	0	0	0	0	0	0
US Airways	67,177	702,888	717,177	732,888	743,568	764,620	732,268	706,699	666,834	706,458	711,766	699,172	700,800	686,114	637,361	642,541	649,776	644,010	649,574	663,807	679,761	691,661	706,787	731,933	753,004	344,384	513,541	674,266	780,276	825,095
ネットワークキャリア合計	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
ユニット営業利益(セント)	-0.28	0.51	0.63	0.80	0.34	0.40	-2.03	-2.29	-1.34	-0.76	-0.75	-0.18	-0.27	-1.90	-1.50	-0.73	-1.59	-0.79	0.09	0.37	1.48	0.95	0.40	0.81	0.93	-10.63	-3.49	0.36	0.87	0.48
American Airlines	0.20	0.43	0.72	0.57	0.19	0.43	-0.41	-0.50	0.02	-0.43	-0.47	0.08	0.15	-0.75	-0.40	0.26	0.66													
Continental Airlines	0.68	0.49	0.93	1.03	0.85	0.86	-0.76	-0.86	0.50	-0.50	-1.01	-0.54	0.28	-0.05	-0.66	0.55	0.54	0.61	1.23	0.47	2.43	2.13	1.82	1.73	2.33	-5.94	-1.98	1.01	1.52	1.07
Delta Air Lines	0.86	1.01	1.03	-0.51	0.48	0.40	-1.08	-1.13	-0.68	-0.82	-0.86	0.42	0.61	-1.58	-0.99															
Northwest Airlines	0.23	0.36	0.40	0.47	0.39	0.18	-2.48	-2.15	-1.16	-0.65	-0.38	-0.19	0.15	-1.68	-0.41	0.14	-0.40	-1.02	-0.57	0.01	0.94	0.39	0.08	-0.21	0.14	-10.74	-4.95	-0.54	0.07	0.19
United Airlines	0.21	0.17	0.39	0.82	-0.17	-0.46	-1.91	-1.49	-0.84	-0.70	-0.51	-0.20	-0.19	-2.98	-0.34	0.30	-0.01	0.24	0.40	1.67	1.92									
US Airways	0.28	0.49	0.67	0.58	0.39	0.33	-1.58	-1.55	-0.67	-0.65	-0.68	-0.14	0.09	-1.42	-0.78	0.10	-0.18	-0.31	0.27	0.44	1.64	1.15	0.75	0.77	1.13	-9.03	-3.42	0.26	0.80	0.57
ネットワークキャリア平均																														

資料5-4 LCC營業利益額



資料 5-5 LCCユニット営業利益

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資料5-6 LCC営業利益額及びユニット営業利益

	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
営業利益(5000)																															
JetBlue Airways						-15,946	35,490	105,502	169,152	113,128	61,826	117,039	166,184	84,588	265,985	344,319	323,913	359,700	414,530	507,895	1,198,360	1,308,115	993,362	650,379	804,249	-2,019,103	-911,773	-235,894	-125,730	-106,756	
Southwest Airlines	308,548	349,728	524,322	683,719	781,531	1,020,502	631,179	117,560	482,076	553,581	820,080	934,259	790,209	449,199	262,042	987,834	652,073	632,222	1,278,251	2,225,293	4,116,468	3,760,085	3,514,858	3,205,668	2,957,193	-6,153,893	-982,256	1,016,843	232,712	331,115	
AirTran Airways	-3,218	-11,438	-12,421	-12,081	75,747	81,200	31,203	32,844	86,319	32,844	86,319	144,100	172,010	128,191	-16,313																
Spirit Airlines	4,467	-3,420	1,850	7,695	-5,048	-14,063	9,892	-6,923	7,281	-52,462	-54,848	-66,905	30,790	23,657	107,187	66,514	144,383	173,994	282,290	355,264	509,122	443,661	388,802	350,915	501,049	-813,043	-436,560	-598,917	-495,758	-105,337	
Frontier Airlines	-8,658	-8,889	-19,552	9,999	41,346	81,660	20,076	24,936	-36,975	-2,018	-12,473	-8,827	-87,386	66,903	-20,420	-11,475	29,991	51,427	210,195	275,415	320,325	241,655	119,899	308,458	-535,017	-394,610	-45,383	-2,129	60,135		
ATA Airlines	14,136	-39,825	10,046	80,118	86,300	19,337	-84,525	-140,762	14,155	-557,182	-441,397	-30,905	-37,922																		
Alliagent									6,346	8,518	12,787	29,836		41,523	108,520	86,793	64,404	106,663	131,575	138,191	355,127	348,333	198,185	215,833	334,115	-285,093	62,290	139,536	252,242	143,693	
Sun Country									-628	-11,140	-9,402	-33,187	-15,746	5,581	14,486	2,428	15,922	3,237	382	25,633	15,098	29,119	37,107	78,123	-47,255	33,977	56,708	127,500	105,966	-9,669	
Aveo Airlines	-3,901	-9,402	-15,931	-6,411	-25,770	-36,055	-87,066	-16,535	1,016																					-436	
Breeze Airways																														-81,145	-63,056
提供価値(500,000)																															
JetBlue Airways						1,380	4,260	8,231	13,689	18,992	23,815	28,581	32,148	32,465	32,563	34,758	37,248	40,095	42,852	45,028	49,347	53,705	56,039	60,409	64,311	32,710	51,167	64,505	68,541	66,124	
Southwest Airlines	36,373	40,943	44,116	47,782	53,277	60,213	65,623	69,048	71,911	77,006	85,354	92,785	99,767	103,486	98,171	98,558	103,891	128,272	130,503	131,259	140,671	148,658	153,966	159,920	157,297	103,470	132,030	148,495	170,361	177,278	
AirTran Airways	756	1,469	1,414	4,604	5,475	5,841	6,465	8,286	10,105	12,005	15,401	19,011	22,706	23,821	23,305	24,060	24,689														
Spirit Airlines	669	858	1,088	1,667	3,039	4,321	4,598	5,994	5,805	6,282	5,648	5,553	8,497	8,218	7,478	8,076	9,353	11,299	13,837	16,401	21,364	25,641	29,585	36,270	41,817	27,938	40,753	48,811	55,982	53,023	
Frontier Airlines	717	1,910	1,209	1,174	3,373	4,174	5,065	6,139	6,140	6,139	6,139	6,139	6,139	6,139	11,057	11,011	11,868	11,909	10,867	12,539	15,496	18,359	21,895	24,440	28,104	16,946	26,851	31,714	37,784	39,024	
ATA Airlines	12,882	12,606	12,643	13,033	13,035	13,117	15,017	16,790	16,900	20,724	15,648	10,166	8,489	8,218		8,076	9,353	11,299	13,837	16,401	21,364	25,641	29,585	36,270	41,817	27,938	40,753	48,811	55,982	53,023	
Alliagent					7	44	142	293	207	601	1,174	1,594	2,761	3,331	4,280	5,281	6,040	6,159	7,297	8,000	8,806	10,366	12,125	13,310	14,581	15,863	13,623	17,204	18,145	18,462	18,628
Sun Country					2,730	3,361	3,805	2,801	633	1,372	2,138	2,966	3,100	3,360	2,748	2,181	2,137	2,658	2,788	3,329	3,746	4,131	4,636	4,984	5,254	6,639	4,126	5,565	6,706	7,322	7,925
Aveo Airlines																														1,307	2,648
Breeze Airways																														5,326	2,005
LCC合計																															
ネットワークキャリア合計	54,521	60,065	63,550	71,996	81,894	92,958	103,530	114,454	134,459	146,543	157,141	170,389	191,283	189,166	180,035	184,640	195,867	201,659	208,387	217,779	241,373	263,124	279,780	300,879	314,031	198,812	276,570	316,376	361,769	370,775	
ネットワークキャリア合計	663,392	677,717	702,888	714,558	743,906	764,620	732,268	706,699	666,834	706,458	711,766	699,172	700,800	686,114	637,361	642,541	649,776	644,010	649,574	663,807	679,761	691,661	706,787	731,933	753,004	344,384	513,541	674,266	780,276	825,995	825,995
ユニット賃料(セント)																															
JetBlue Airways						-1.16	0.83	1.20	1.24	0.60	0.26	0.41	0.52	0.26	0.82	0.90	0.87	0.90	0.97	1.13	2.43	2.44	1.77	1.08	1.25	-6.17	-1.68	-0.37	-0.18	-0.16	
Southwest Airlines	0.85	0.85	1.19	1.43	1.47	1.69	0.96	0.68	0.67	0.72	0.96	1.01	0.79	0.43	0.27	1.00	0.63	0.49	0.98	1.77	2.93	2.53	2.28	2.00	1.88	-5.95	-0.74	0.68	0.13	0.18	
AirTran Airways	-0.43	-0.78	-0.88	-0.26	1.38	1.39	0.86	0.38	0.85	0.27	0.09	0.21	0.63	-0.30	0.76	0.53	-0.07														
Spirit Airlines	0.67	-0.40	0.17	0.46	-0.17	-0.34	0.22	-0.12	0.13	-0.84	-0.97	-1.20	0.36	0.29	1.43	0.82	1.54	1.54	2.04	2.17	2.38	1.73	1.31	0.97	1.20	-2.91	-1.07	-1.23	-0.89	-2.08	
Frontier Airlines	-0.11	-0.68	-1.08	0.46	1.23	1.96	0.45	-0.14	0.38	-0.45	-0.02	-0.12	-0.08	-0.72	0.61	-0.19	-0.94	0.25	0.47	1.68	1.78	1.74	1.10	1.40	-3.16	-1.47	-0.14	-0.01	0.15		
ATA Airlines	1.21	-0.32	0.08	0.61	0.65	0.15	-0.56	-0.84	0.06	0.45	0.38	0.45	0.38	0.45	0.38	0.45	0.38	0.45	0.38	0.45	0.38	0.45	0.38	0.45	0.38	0.45	0.38	0.45	0.38	0.45	
Alliagent										0.54	0.53	0.42	0.46	0.97	2.05	1.44	1.05	1.46	1.64	1.57	3.43	2.87	1.49	1.48	2.11	-2.09	0.36	0.77	1.37	0.77	
Sun Country	-0.13	-0.33	-0.64	-0.23	-0.77	-0.95	-3.11	-2.61	0.07	-0.03	-0.38	-0.30	-0.99	-0.57	0.26	0.68	0.09	0.57	0.10	0.01	0.62	0.33	0.58	0.71	1.18	-1.15	0.61	0.83	0.74	0.04	
Aveo Airlines																														-0.74	-1.32
Breeze Airways																														-4.04	-1.18
LCC平均																															
ネットワークキャリア平均	0.57	0.46	0.77	1.06	1.17	1.22	0.56	0.33	0.68	0.04	0.25	0.58	0.56	0.22	0.55	0.87	0.54	0.65	1.03	1.58	2.68	2.35	1.92	1.52	1.59	-4.96	-0.95	0.10	4.03	-0.17	
ネットワークキャリア平均	0.28	0.49	0.67	0.58	0.39	0.33	-1.56	-1.55	-0.57	-0.65	-0.68	-0.54	0.99	-1.42	-0.78	0.10	-0.18	-0.31	0.27	0.44	1.64	1.15	0.75	0.77	1.13	-8.03	-3.42	0.26	0.80	0.57	

※2012年のユニット営業利益を計算するにあたり、AirTranの営業利益、提供座席マイルについては、DOTの発表データの都合上、統合調整中のSouthwest Airlineへすべて可算。