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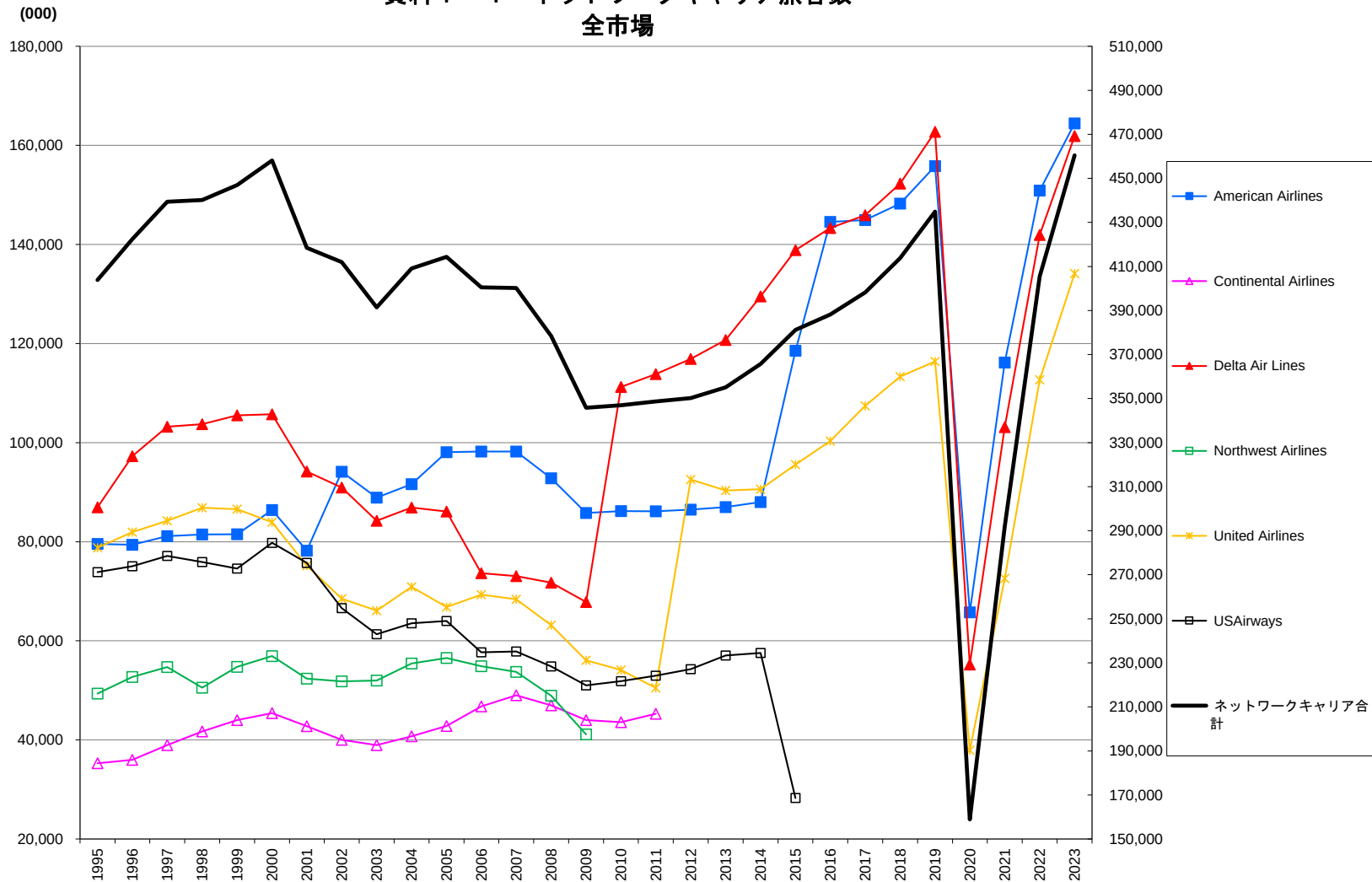
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全市場

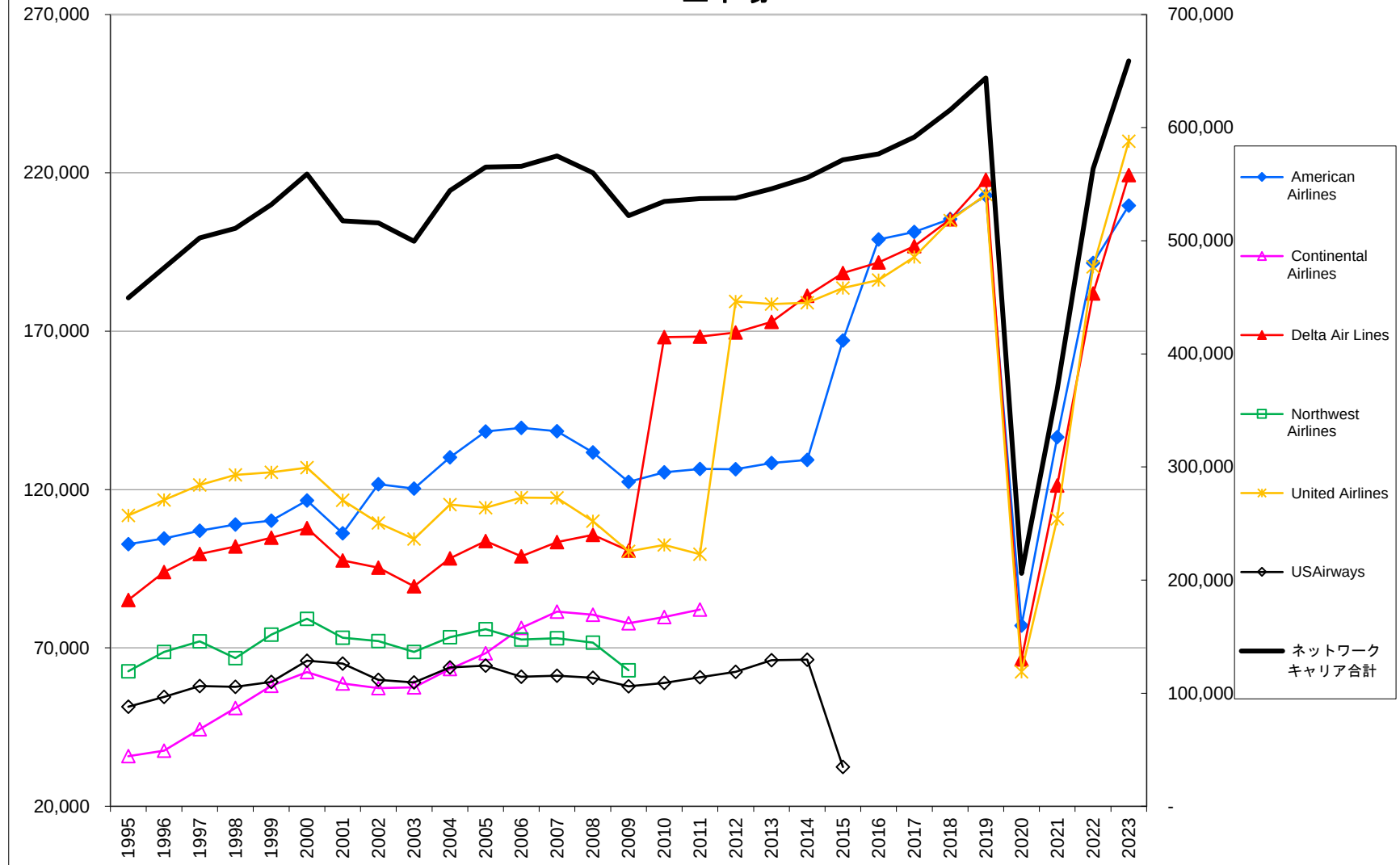


資料1-2 ネットワークキャリア旅客数

単位(千人)	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
American Airlines	79,567	79,388	81,138	81,477	81,508	86,362	78,179	94,130	88,889	91,620	98,098	98,200	98,212	92,818	85,763	86,203	86,150	86,465	87,002	88,021	118,544	144,530	144,922	148,228	155,821	65,756	116,194	150,863	164,426
Continental Airlines	35,284	35,984	38,966	41,691	44,012	45,409	42,780	40,009	38,936	40,746	42,822	46,776	49,006	46,965	44,019	43,568	45,282												
Delta Air Lines	86,963	97,269	103,208	103,725	105,529	105,709	94,180	90,924	84,246	86,902	86,105	73,655	73,051	71,728	67,852	111,236	113,857	116,910	120,718	129,519	138,854	143,305	145,897	152,267	162,736	55,199	103,146	141,909	161,902
Northwest Airlines	49,370	52,722	54,704	50,539	54,764	56,927	52,374	51,827	51,976	55,446	56,537	54,888	53,737	48,921	41,117														
United Airlines	78,808	81,945	84,247	86,888	86,581	83,913	75,182	68,494	66,101	70,880	66,802	69,325	68,396	63,150	56,083	54,099	50,502	92,567	90,332	90,595	95,555	100,332	107,416	113,325	116,376	37,924	72,588	112,670	134,139
US Airways	73,884	75,072	77,146	75,886	74,596	79,784	75,742	66,619	61,313	63,541	63,959	57,686	57,866	54,820	51,016	51,853	52,959	54,277	57,045	57,554	28,270								
ネットワークキャリア合計	403,876	422,380	439,409	440,186	446,991	458,125	418,437	412,004	391,461	409,135	414,363	400,529	400,258	378,401	345,870	346,960	348,750	350,219	355,097	365,688	381,224	388,167	398,235	413,820	434,933	158,879	291,927	405,443	460,467

(000,000)

資料 1 - 3 ネットワークキャリア有償旅客マイル (RPM) 全市場

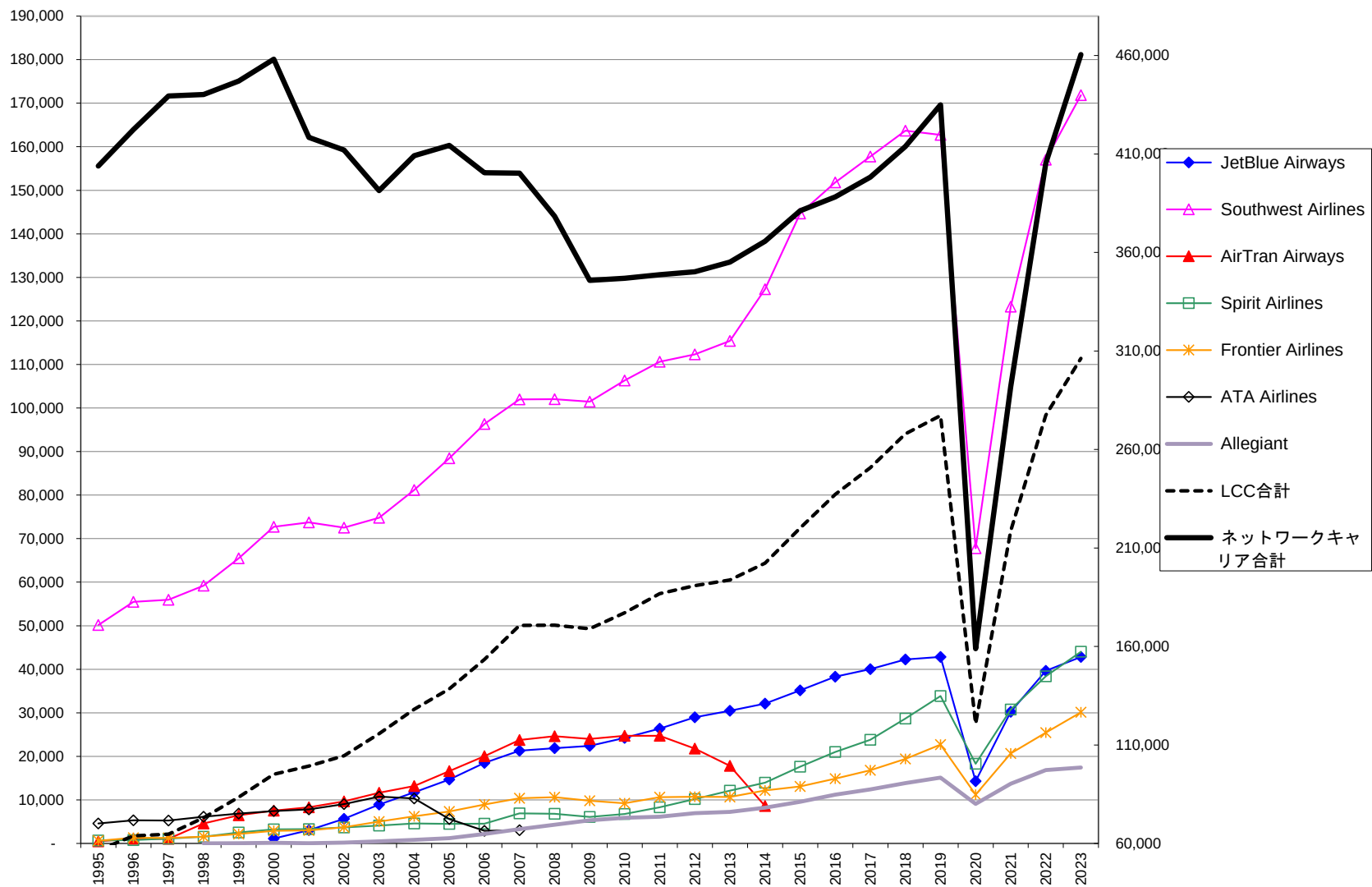


資料 1-4 ネットワークキャリア有償旅客マイル (RPM)

会社名 (000,000)	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
American Airlines	102,738	104,596	107,002	108,930	110,214	116,572	106,205	121,719	120,325	130,155	130,368	139,451	138,448	131,755	122,418	125,484	126,492	126,404	128,410	129,340	167,066	199,013	201,353	205,454	212,860	77,067	136,514	191,525	209,698
Continental Airlines	35,810	37,588	44,294	51,027	58,028	62,358	58,764	57,292	57,590	63,376	68,367	76,319	81,428	80,495	77,785	79,735	82,127												
Delta Air Lines	85,155	93,929	99,687	102,015	104,780	107,841	97,663	95,312	89,432	98,278	103,740	98,909	103,450	105,697	100,733	168,139	168,289	169,591	172,925	181,195	188,375	191,722	196,882	205,322	217,818	66,344	121,276	181,891	219,311
Northwest Airlines	62,629	68,705	72,105	66,760	74,235	79,221	73,253	72,125	68,762	73,403	75,920	72,690	73,023	71,646	62,955														
United Airlines	111,811	116,698	121,424	124,610	125,450	126,933	116,635	109,429	104,394	115,232	114,271	117,471	117,399	110,062	100,476	102,524	99,619	179,398	178,561	178,989	183,625	186,157	193,427	204,905	213,226	62,490	110,750	190,294	230,021
US Airways	51,393	54,563	57,952	57,744	59,262	65,993	65,044	59,912	59,067	63,837	64,410	60,919	61,255	60,567	57,885	58,972	60,774	62,430	66,160	66,301	32,395								
ネットワークキャリア合計	449,536	476,079	502,464	511,087	531,970	558,917	517,963	515,780	499,569	544,282	565,076	565,758	575,004	560,222	522,251	534,855	537,301	537,823	546,056	585,825	571,461	576,892	591,663	615,681	643,904	205,901	368,541	563,710	659,031

(000)

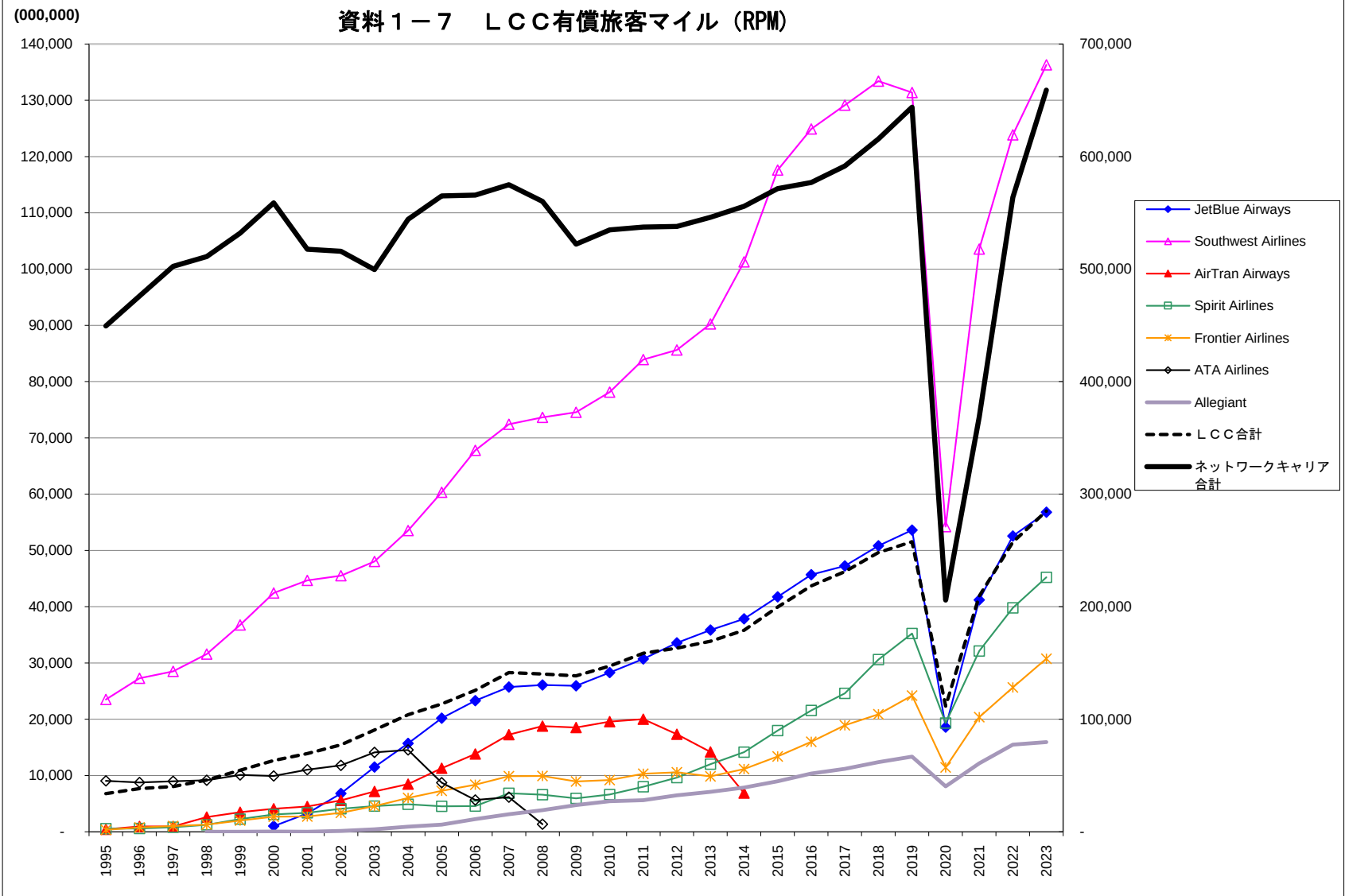
資料 1 - 5 LCC旅客数



資料1-6 LCC旅客数

1千1000	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
JetBlue Airways						1,128	3,055	5,673	8,950	11,732	14,681	18,507	21,305	21,863	22,392	24,217	26,373	28,367	30,459	32,102	35,131	38,309	40,017	42,236	42,837	14,308	30,243	39,631	42,818
Southwest Airlines	50,151	55,491	55,957	59,177	65,486	72,710	73,743	72,516	74,788	81,150	88,474	96,349	101,990	102,042	101,430	106,307	110,646	112,305	115,404	127,284	144,678	151,828	157,766	163,684	162,712	67,792	123,280	157,008	171,841
AirTran Airways	498	1,075	1,085	4,590	6,458	7,547	8,303	9,660	11,658	13,178	16,619	20,047	23,761	24,619	23,998	24,721	24,705	21,765	17,842	8,572									
Spirit Airlines	678	750	1,093	1,551	2,496	3,221	3,274	3,687	4,111	4,593	4,508	4,527	6,903	6,820	6,089	6,751	8,296	10,176	12,098	13,979	17,629	20,998	23,813	28,683	33,868	18,311	30,770	38,408	44,019
Frontier Airlines	611	1,283	1,278	1,530	2,176	2,893	2,998	3,736	5,001	6,227	7,350	8,934	10,400	10,641	9,795	9,242	10,619	10,702	10,673	12,170	13,104	14,866	16,800	19,433	22,703	11,203	20,655	25,464	30,116
ATA Airlines	4,594	5,292	5,269	6,145	6,833	7,421	7,815	9,022	10,752	10,341	5,587	2,879	3,065	514															
Allegiant				13	57	157	67	189	485	841	1,204	2,187	3,272	4,292	5,320	5,882	6,148	6,974	7,242	8,188	9,560	11,199	12,397	13,847	15,122	9,086	13,735	16,869	17,432
LCC合計	56,532	63,892	64,683	73,005	83,505	95,078	99,256	104,483	115,745	128,062	138,422	153,430	170,695	170,791	169,023	177,120	186,788	190,889	193,718	202,295	220,102	237,199	250,793	267,884	277,242	120,700	218,683	277,378	306,227
ネットワークキャリア合計	403,876	422,380	439,408	440,186	446,991	458,125	416,437	412,004	391,461	409,135	414,363	400,529	400,258	378,401	345,670	346,960	348,750	350,219	355,097	365,688	381,224	388,167	398,235	413,820	434,933	158,679	291,927	408,443	460,467

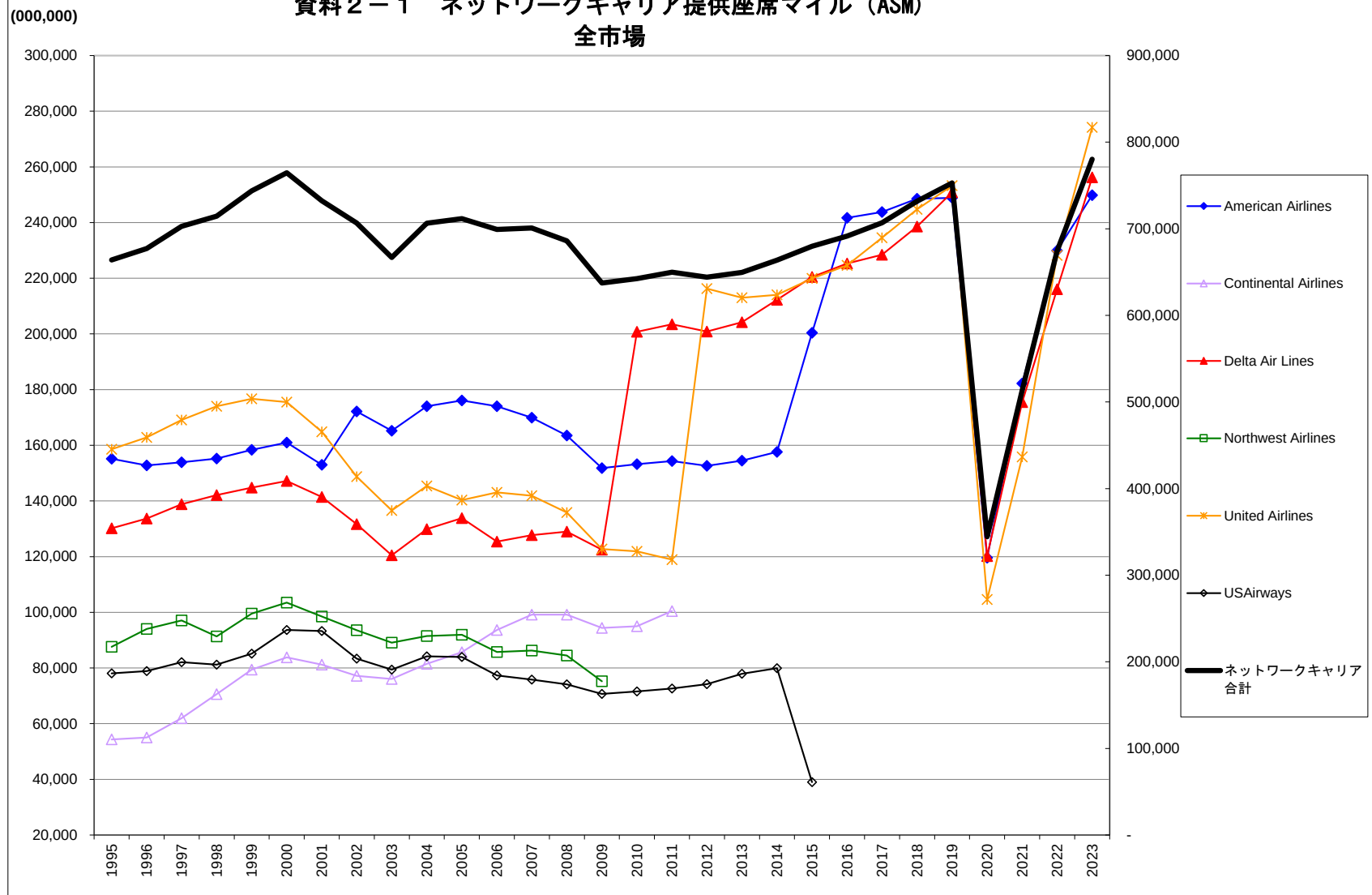
資料１－７　ＬＣＣ有償旅客マイル（RPM）



資料1-8 LCC有償旅客マイル(RPM)

単位: 百万(000,000)	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
JetBlue Airways						1,003	3,277	6,820	11,519	15,721	20,187	23,330	25,722	26,090	29,959	29,290	30,710	33,977	35,855	37,838	41,751	45,875	47,249	50,819	53,620	18,610	41,193	52,579	56,780
Southwest Airlines	23,501	27,265	28,505	31,588	36,768	42,439	44,664	45,503	48,035	53,524	60,346	67,782	72,410	73,640	74,572	78,135	83,912	85,641	90,266	101,275	117,616	124,900	129,150	133,411	131,380	54,230	103,582	123,866	136,288
AirTran Airways	443	933	931	2,628	3,472	4,111	4,509	5,586	7,165	8,485	11,304	13,814	17,252	18,789	18,512	19,564	20,019	17,326	14,195	6,868									
Spirit Airlines	549	588	819	1,237	2,247	3,081	3,354	4,103	4,582	4,888	4,517	4,561	6,856	6,599	5,940	6,627	8,007	9,621	12,000	14,159	17,996	21,583	24,604	30,592	35,245	19,316	32,126	39,779	45,228
Frontier Airlines	347	783	1,028	1,287	1,994	2,671	2,710	3,362	4,565	6,014	7,285	8,360	9,893	9,933	8,931	9,200	10,330	10,586	9,858	11,154	13,395	16,009	18,909	20,875	24,191	11,435	20,365	25,644	30,768
ATA Airlines	9,064	8,745	8,981	9,175	10,104	9,904	11,023	11,809	14,120	14,536	8,720	5,661	6,142	1,344															
Allegiant				4	16	50	23	140	447	895	1,284	2,235	3,115	3,833	4,738	5,432	5,602	6,496	7,108	7,857	8,994	10,342	11,174	12,385	13,340	8,087	12,175	15,499	15,935
LCC合計	33,904	38,313	40,264	45,918	54,601	63,259	69,561	77,323	90,433	104,065	113,644	125,724	141,391	140,228	138,651	147,247	158,579	163,248	169,282	179,151	199,751	218,510	231,087	248,082	257,776	111,676	209,440	257,366	285,000
ネットワークキャリア合計	449,536	476,079	502,464	511,087	531,970	558,917	517,563	515,790	499,569	544,282	565,076	565,758	575,004	560,222	522,251	534,855	537,301	537,823	546,056	555,825	571,461	576,892	591,663	615,681	643,904	205,901	368,541	563,710	659,031

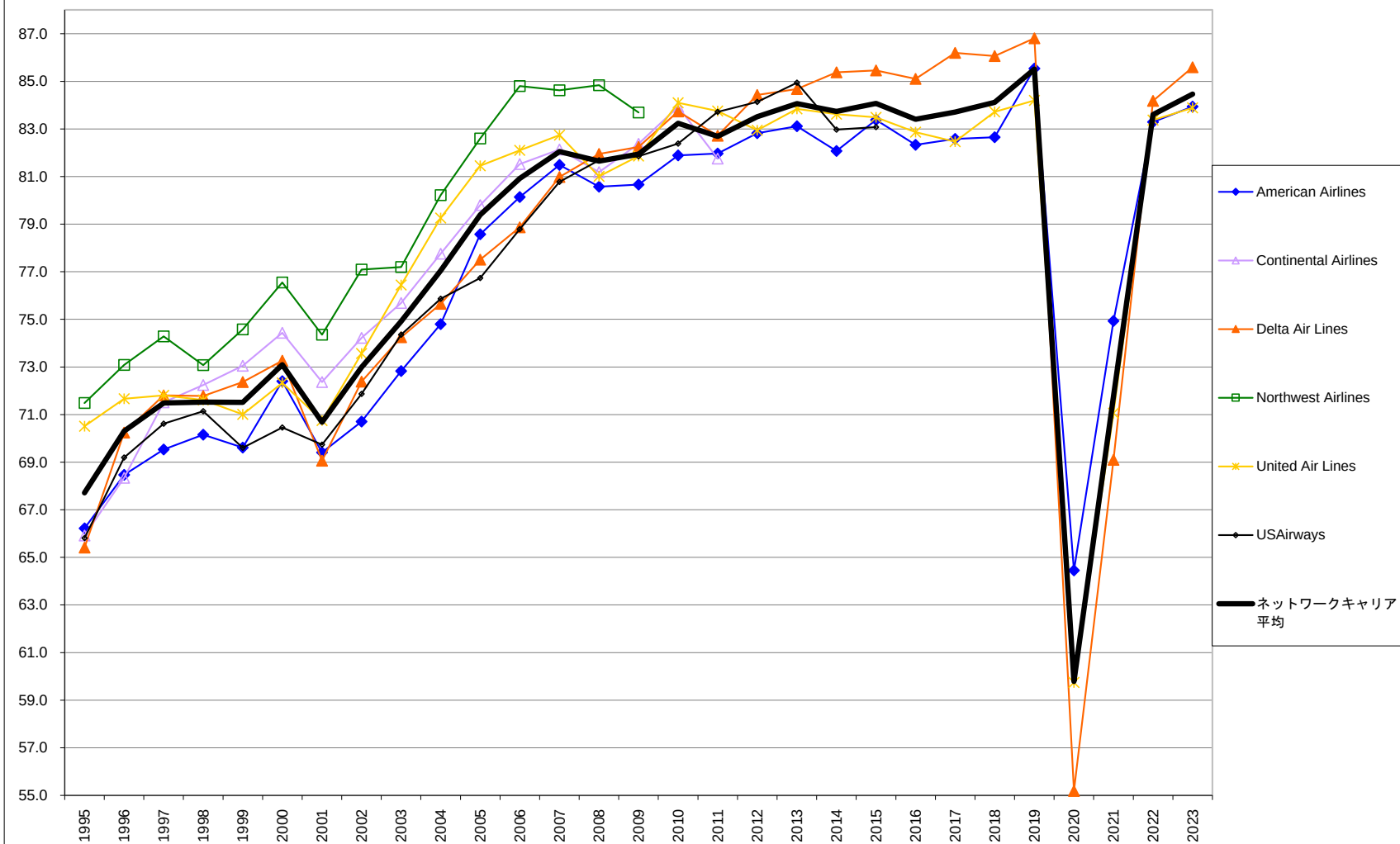
資料２－１ ネットワークキャリア提供座席マイル（ASM）
全市場



資料2-2 ネットワークキャリア提供座席マイル(ASM)																													
単位 (000,000)	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
American Airlines	155,152	152,763	153,883	155,266	158,334	161,000	153,009	172,155	165,214	174,002	176,102	174,016	169,901	163,529	151,772	153,238	154,323	152,627	154,497	157,598	200,373	241,732	243,824	248,574	248,841	119,576	182,191	229,938	249,830
Continental Airlines	54,326	54,998	61,940	70,635	79,434	83,771	81,203	77,193	76,086	81,506	85,675	93,614	99,135	99,152	94,428	95,000	100,454												
Delta Air Lines	130,179	133,716	138,830	142,126	144,792	147,198	141,419	131,682	120,455	129,907	133,847	125,418	127,744	128,976	122,479	200,809	203,453	200,880	204,210	212,235	220,437	225,276	228,416	238,568	250,915	120,208	175,505	216,081	256,241
Northwest Airlines	87,613	84,001	97,066	91,354	99,538	103,495	98,524	93,561	89,077	91,510	91,915	85,716	86,291	84,450	75,223														
United Airlines	158,569	162,843	169,107	174,008	176,667	175,495	164,848	148,748	136,566	145,388	140,294	143,085	141,896	135,359	122,738	121,912	118,948	216,299	212,977	214,061	219,956	224,653	234,547	244,771	253,248	104,599	155,846	228,247	274,205
US Airways	78,093	78,856	82,062	81,169	85,141	93,664	93,265	83,360	79,436	84,145	83,934	77,322	75,832	74,148	70,721	71,582	72,598	74,204	77,891	79,913	38,995								
ネットワークキャリア合計	663,932	677,177	702,888	714,558	743,906	764,620	732,268	706,699	666,834	706,458	711,766	699,172	700,800	686,114	637,361	642,541	649,776	644,010	649,574	663,807	679,761	691,661	706,787	731,933	753,004	344,384	513,541	674,266	780,276

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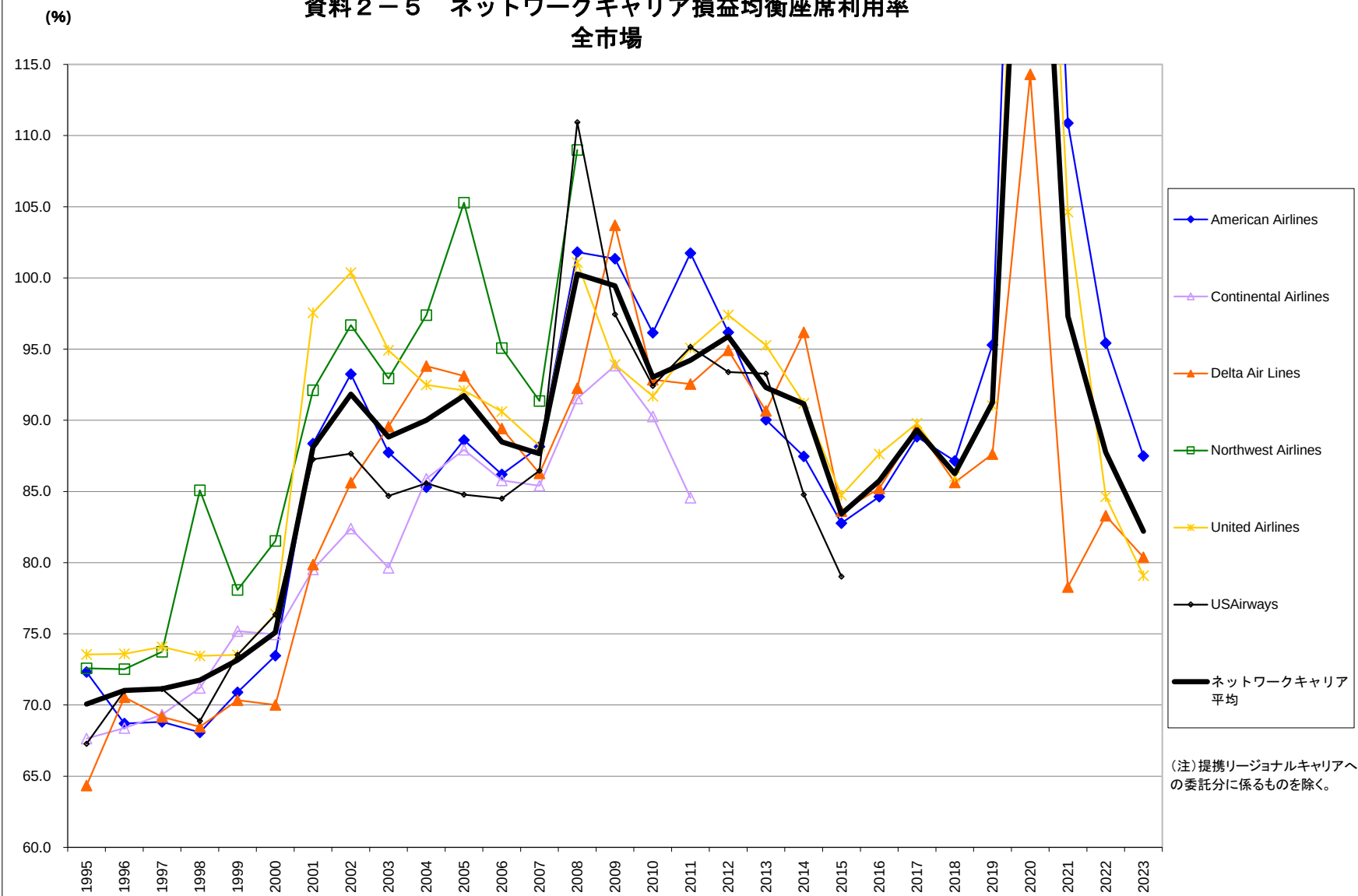
資料２－３ ネットワークキャリア座席利用率 全市場



資料2ー4 ネットワークキャリア座席利用率

全市場 (%)	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
American Airlines	66.2	68.5	69.5	70.2	69.6	72.4	69.4	70.7	72.8	74.8	78.6	80.1	81.5	80.6	80.7	81.9	82.0	82.8	83.1	82.1	83.4	82.3	82.6	82.7	85.5	64.4	74.9	83.3	83.9
Continental Airlines	65.9	68.3	71.5	72.2	73.1	74.4	72.4	74.2	75.7	77.8	79.8	81.5	82.1	81.2	82.4	83.9	81.8												
Delta Air Lines	65.4	70.2	71.8	71.8	72.4	73.3	69.1	72.4	74.2	75.7	77.5	78.9	81.0	82.0	82.2	83.7	82.7	84.4	84.7	85.4	85.5	85.1	86.2	86.1	86.8	55.2	69.1	84.2	85.6
Northwest Airlines	71.5	73.1	74.3	73.1	74.6	76.6	74.4	77.1	77.2	80.2	82.6	84.8	84.6	84.8	83.7														
United Air Lines	70.5	71.7	71.8	71.6	71.0	72.3	70.8	73.6	76.4	79.3	81.5	82.1	82.7	81.0	81.9	84.1	83.7	82.9	83.8	83.6	83.5	82.9	82.5	83.7	84.2	59.7	71.1	83.4	83.9
USAirways	65.8	69.2	70.6	71.1	69.6	70.5	69.7	71.9	74.4	75.9	76.7	78.8	80.8	81.7	81.9	82.4	83.7	84.1	84.9	83.0	83.1								
ネットワークキャリア平均	67.7	70.3	71.5	71.5	71.5	73.1	70.7	73.0	74.9	77.0	79.4	80.9	82.0	81.7	81.9	83.2	82.7	83.5	84.1	83.7	84.1	83.4	83.7	84.1	85.5	59.8	71.8	83.6	84.5

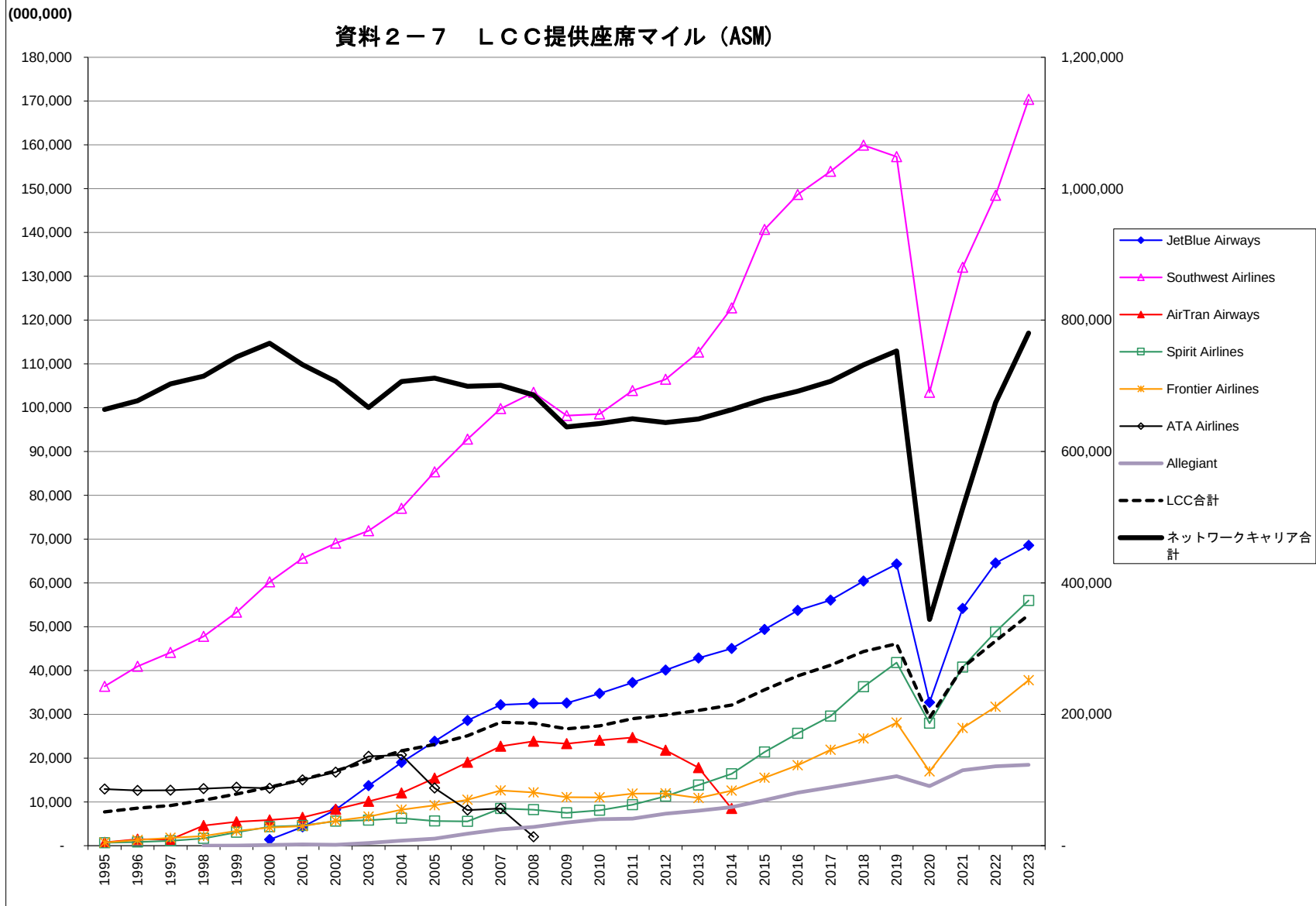
資料２－５ ネットワークキャリア損益均衡座席利用率
全市場



資料 2-6 ネットワークキャリア機益均等座席利用率

会社名 (%)	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2022
American Airlines	72.3	68.7	68.8	68.1	70.9	73.5	88.4	93.2	87.7	85.3	88.6	86.2	88.2	101.8	101.3	96.1	101.7	96.2	90.0	87.5	82.8	84.6	88.8	87.1	95.3	168.9	110.9	95.4	87.5
Continental Airlines	67.6	68.4	69.3	71.2	75.2	75.0	79.5	82.4	79.6	85.9	87.9	85.8	85.4	91.5	93.8	90.3	84.6												
Delta Air Lines	64.3	70.5	69.2	68.5	70.3	70.0	79.9	86.6	89.6	93.8	93.1	89.4	86.3	92.3	103.7	92.8	92.5	94.9	90.7	96.2	83.6	85.2	89.5	85.6	87.6	114.3	78.3	83.3	80.4
Northwest Airlines	72.6	72.5	73.7	85.1	78.1	81.5	92.1	96.7	92.9	97.4	105.3	95.1	91.4	109.0	106.2														
United Airlines	73.5	73.6	74.1	73.5	73.5	76.4	97.6	100.4	94.9	92.5	92.1	90.6	88.2	101.1	93.9	91.7	95.1	97.4	95.3	91.2	84.7	87.6	89.8	86.0	91.0	155.9	104.6	84.6	79.1
US Airways	67.3	71.0	71.1	68.9	73.5	76.4	87.3	87.6	84.7	85.6	84.8	84.5	86.5	110.9	97.4	92.4	95.1	93.4	93.3	84.8	79.0								
ネットワークキャリア平均	70.1	71.0	71.1	71.7	73.1	75.1	88.1	91.8	88.8	90.0	91.7	88.5	87.7	100.3	99.4	93.0	94.2	95.9	92.3	91.1	83.4	85.8	89.3	86.3	91.2	145.1	97.3	87.8	82.2

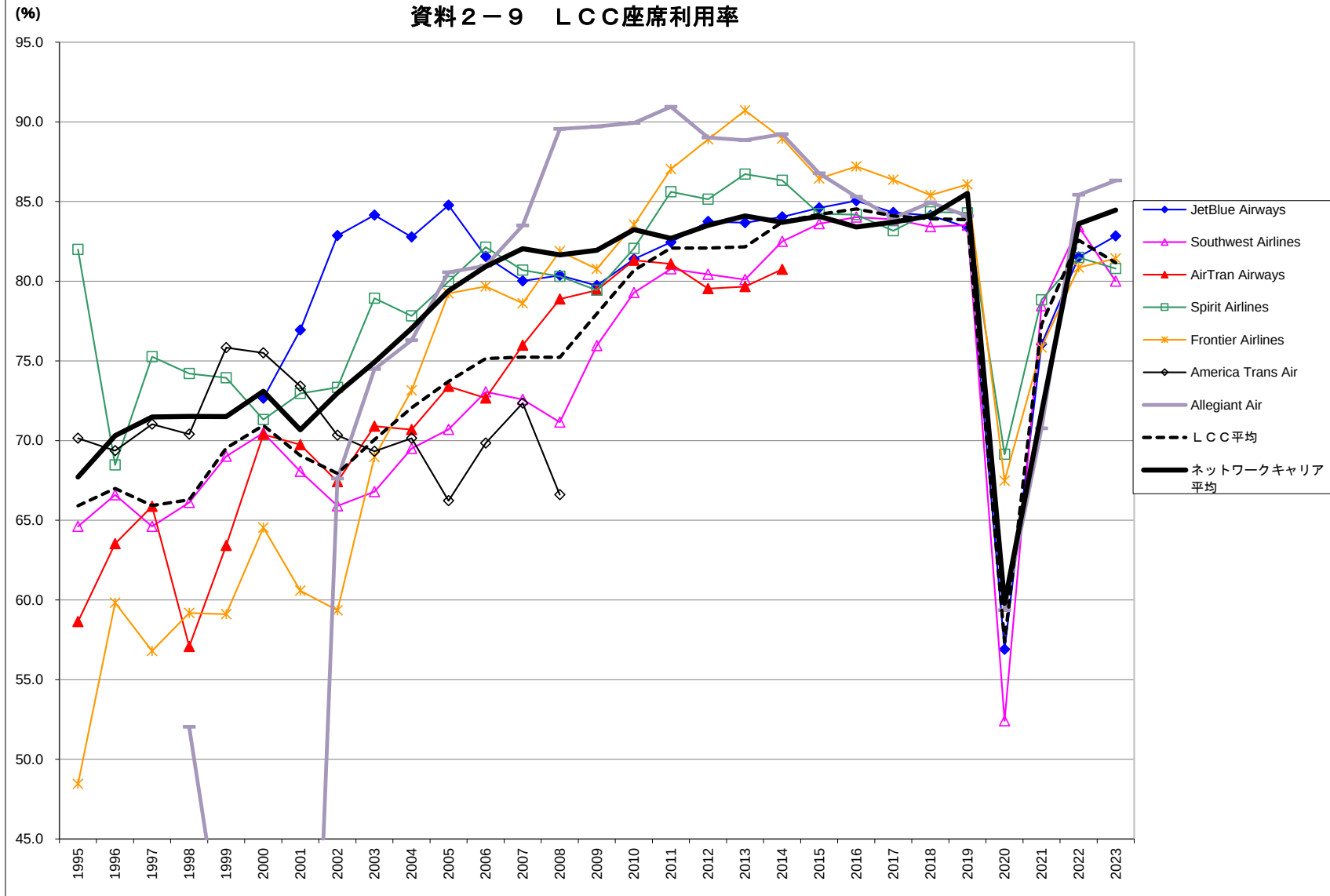
*運輸関連収入及び費用を除く



資料2-8 LCC提供座席マイル(ASM)

(000,000)	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
JetBlue Airways						1,390	4,260	8,231	13,689	18,992	23,815	28,581	32,148	32,465	32,563	34,758	37,248	40,095	42,852	45,028	49,347	53,705	56,039	60,409	64,311	32,710	54,167	64,504	68,541
Southwest Airlines	36,373	40,943	44,116	47,782	53,277	60,213	65,623	69,048	71,911	77,006	85,354	92,785	99,767	103,406	98,171	98,558	103,891	106,486	112,683	122,753	140,671	148,658	153,966	159,920	157,297	103,470	132,030	148,495	170,361
AirTran Airways	756	1,469	1,414	4,604	5,475	5,841	6,465	8,286	10,105	12,005	15,401	19,011	22,706	23,821	23,305	24,060	24,689	21,786	17,819	8,506									
Spirit Airlines	669	858	1,088	1,667	3,039	4,321	4,598	5,594	5,805	6,282	5,648	5,553	8,497	8,218	7,478	8,076	9,353	11,299	13,837	16,401	21,364	25,641	29,585	36,270	41,817	27,938	40,753	48,811	55,982
Frontier Airlines	717	1,309	1,810	2,174	3,373	4,140	4,474	5,665	6,618	8,222	9,195	10,493	12,585	12,131	11,057	11,011	11,868	11,909	10,867	12,539	15,496	18,359	21,895	24,444	28,104	16,946	26,851	31,714	37,784
ATA Airlines	12,922	12,606	12,643	13,033	13,325	13,117	15,017	16,790	20,368	20,724	13,168	8,106	8,489	2,018															
Allegiant			7	44	142	293	207	601	1,174	1,594	2,761	3,731	4,280	5,281	6,040	6,159	7,297	8,000	8,806	10,365	12,125	13,310	14,581	15,863	13,623	17,204	18,145	18,462	
LCC合計	51,437	57,184	61,072	69,267	78,534	89,153	100,729	113,821	129,096	144,405	154,175	167,289	187,922	186,418	177,855	182,503	193,208	198,871	206,058	214,033	237,242	258,487	274,796	295,625	307,392	194,686	271,005	311,669	351,130
ネットワークキャリア合計	663,932	677,177	702,888	714,558	743,906	764,620	732,268	706,699	666,834	706,458	711,766	699,172	700,800	686,114	637,361	642,541	649,776	644,010	649,574	663,807	679,761	691,661	706,787	731,933	753,004	344,384	513,541	674,266	780,276

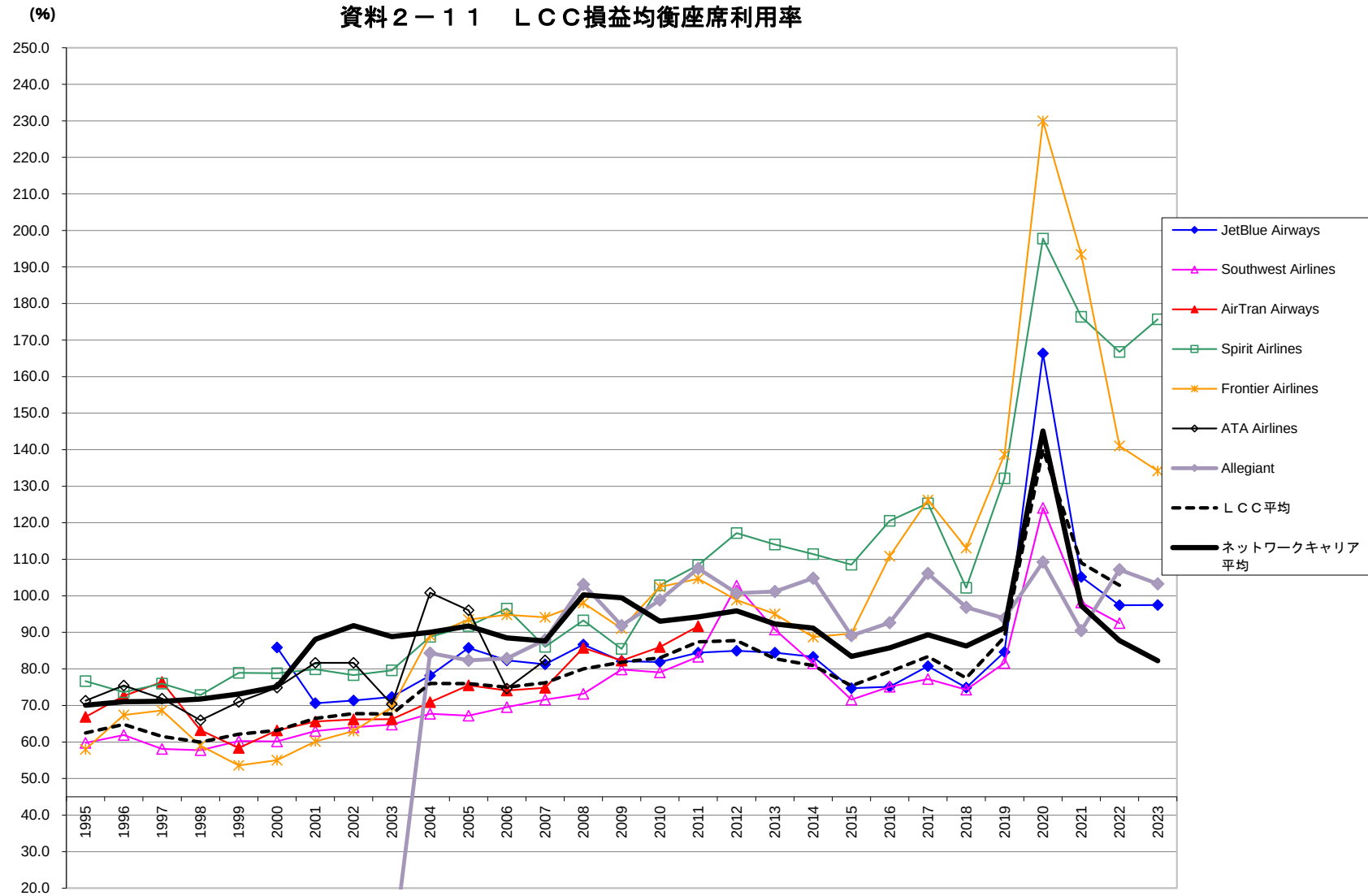
資料 2-9 LCC座席利用率



資料 2-10 LCC 座席利用率

(%)	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023		
JetBlue Airways						72.7	76.9	82.9	84.2	82.8	84.8	81.6	80.0	80.4	79.7	81.4	82.4	83.7	83.7	84.0	84.6	85.0	84.3	84.1	83.4	56.9	76.0	81.5	82.8		
Southwest Airlines	64.6	66.6	64.6	66.1	69.0	70.5	68.1	65.9	66.8	69.5	70.7	73.1	72.6	71.2	76.0	79.3	80.8	80.4	80.1	82.5	83.6	84.0	83.9	83.4	83.5	52.4	78.5	83.4	80.0		
AirTran Airways	58.6	63.5	65.9	57.1	63.4	70.4	69.7	67.4	70.9	70.7	73.4	72.7	76.0	78.9	79.4	81.3	81.1	79.5	79.7	80.7											
Spirit Airlines	82.0	68.5	75.3	74.2	73.9	71.3	73.0	73.3	78.9	77.8	80.0	82.1	80.7	80.3	79.4	82.1	85.6	85.1	86.7	86.3	84.2	84.2	83.2	84.3	84.3	69.1	78.8	81.5	80.8		
Frontier Airlines	48.5	59.8	56.8	59.2	59.1	64.5	60.6	59.3	69.0	73.1	79.2	79.7	78.6	81.9	80.8	83.5	87.0	88.9	90.7	89.0	86.4	87.2	86.4	85.4	86.1	67.5	75.8	80.9	81.4		
America Trans Air	70.1	69.4	71.0	70.4	75.8	75.5	73.6	69.3	70.1	66.2	69.8	72.4	66.6																		
Allegiant Air						52.0	37.0	35.5	8.0	67.6	74.5	76.3	80.6	81.0	83.5	89.5	89.7	89.9	90.9	89.0	88.8	89.2	86.8	85.3	84.0	84.9	84.1	59.4	70.8	85.4	86.3
LCC平均	65.9	67.0	65.9	66.3	69.5	71.0	69.1	67.9	70.1	72.1	73.7	75.2	75.2	75.2	78.0	80.7	82.1	82.1	82.2	83.7	84.2	84.5	84.1	83.9	83.9	57.4	77.3	82.6	81.2		
ネットワークキャリア平均	67.7	70.3	71.5	71.5	71.5	73.1	70.7	73.0	74.9	77.0	79.4	80.9	82.0	81.7	81.9	83.2	82.7	83.5	84.1	83.7	84.1	83.4	83.7	84.1	85.5	59.8	71.8	83.6	84.5		

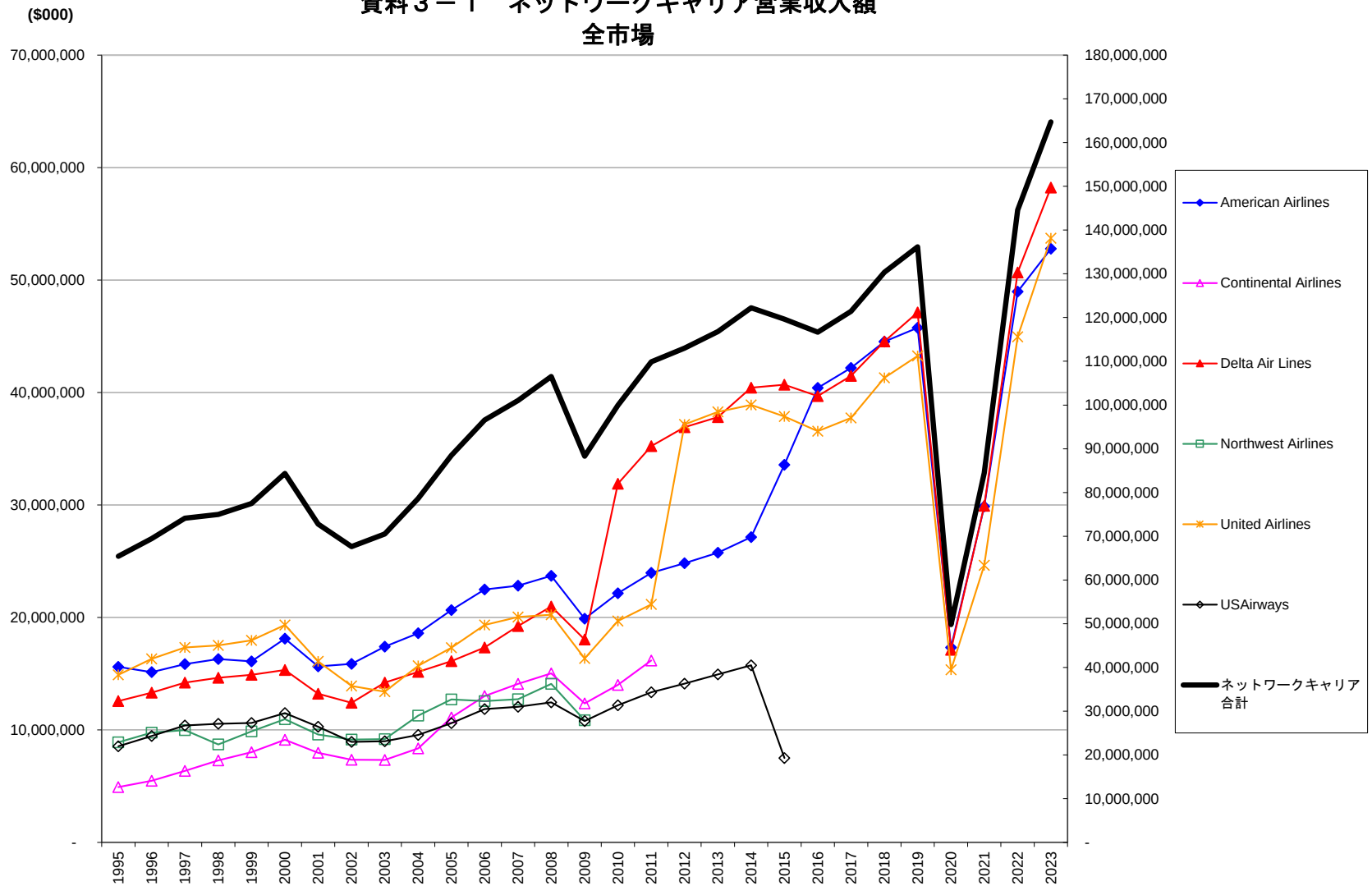
資料 2 - 1 1 L C C 損益均衡座席利用率



資料 2-1 2 LCC 損益均衡座席利用率

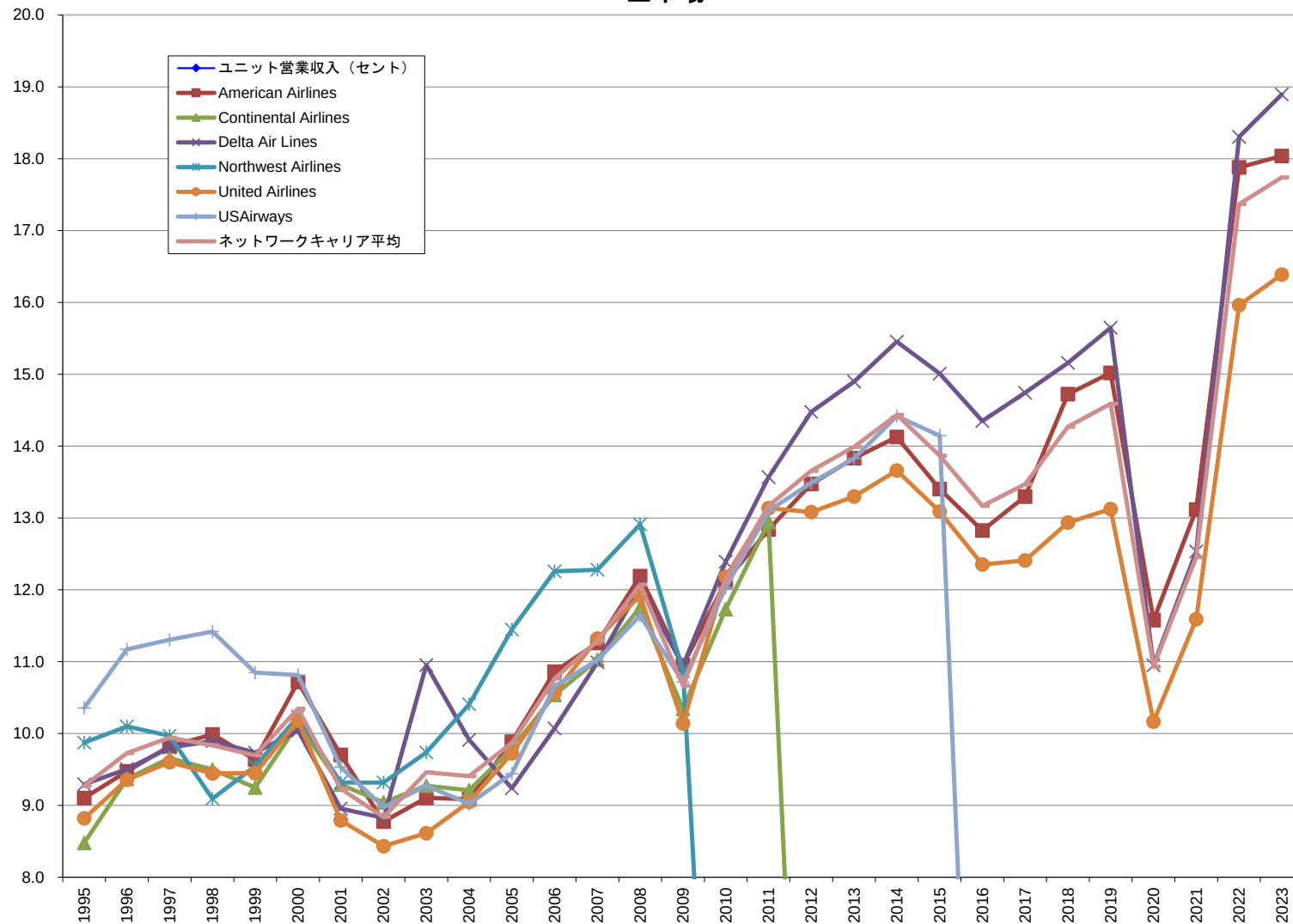
(%)	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	
JetBlue Airways						85.9	70.6	71.3	72.3	78.2	85.7	82.3	81.3	86.7	82.1	81.9	84.4	84.9	84.5	83.3	74.7	75.1	80.7	74.9	84.6	166.3	105.2	97.4	97.5	
Southwest Airlines	59.7	61.9	58.1	57.7	60.2	60.1	63.0	64.0	64.8	67.7	67.2	69.5	71.6	73.2	79.9	79.0	83.3	102.8	90.8	81.5	71.6	75.1		77.2	74.3	81.6	124.1	98.2	92.5	91.6
AirTran Airways	66.9	72.6	76.4	63.2	58.4	63.2	65.6	66.2	66.3	70.9	75.5	74.1	74.8	85.8	82.3	86.0	91.7													
Spirit Airlines	76.7	73.6	76.0	72.8	78.9	78.8	79.9	78.3	79.6	88.8	91.8	96.5	86.1	93.2	85.5	102.9	108.4	117.2	114.0	111.4	108.5	120.5	125.3	102.2	132.1	197.8	176.4	166.7	175.7	
Frontier Airlines	58.0	67.4	68.6	59.0	53.6	55.0	60.1	63.0	69.5	89.1	93.5	94.8	94.2	98.0	91.0	102.4	104.6	98.8	95.0	88.7	89.7	110.9	126.2	113.1	138.7	230.0	193.4	141.0	134.2	
ATA Airlines	71.3	75.5	71.9	65.9	71.0	74.9	81.6	81.7	70.3	100.9	96.1	74.6	82.3																	
Allegiant									84.3	82.3	82.9	88.0	103.1		91.9	98.9	107.5	100.7	101.2	104.8	89.1	92.6	106.1		96.9	93.8	109.3	90.5	107.1	103.3
LCC平均	62.5	64.8	61.5	60.0	62.2	63.2	66.5	67.8	67.6	76.0	76.0	75.0	76.2	80.0	81.9	83.1	87.4	87.8	82.8	80.9	75.4	79.3	83.4	77.5	88.7	140.0	109.0	102.9	102.0	
ネットワークキャリア平均	70.1	71.0	71.1	71.7	73.1	75.1	88.1	91.8	88.8	90.0	91.7	88.5	87.7	100.3	99.4	93.0	94.2	95.9	92.3	91.1	83.4	85.8	89.3	86.3	91.2	145.1	97.3	87.8	82.2	

資料3-1 ネットワークキャリア営業収入額
全市場



(c)

資料3-2 ネットワークキャリアユニット営業収入 全市場



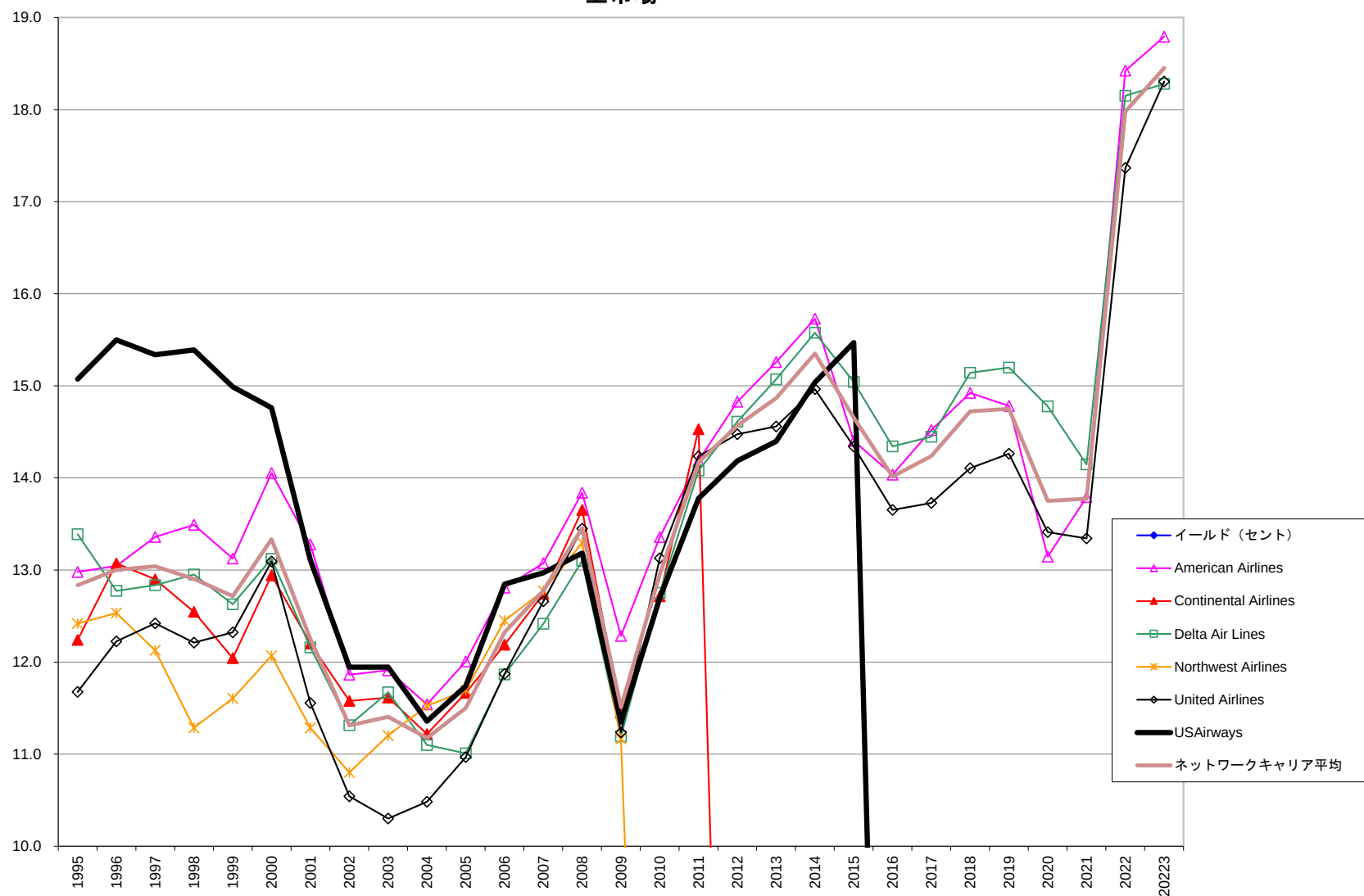
(注)提携リージョナル
キャリアへの委託分に
係るものを除く。

資料3-3 ネットワークキャリア営業収入額及びユニット営業収入

単位	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
営業収入額(5000)																													
American Airlines	15,610,201	15,136,003	15,855,804	16,298,846	16,090,263	18,117,124	15,638,794	15,870,616	17,403,328	18,607,553	20,657,147	22,493,347	22,832,757	23,696,100	19,898,245	22,150,940	23,957,565	24,825,067	25,760,245	27,140,391	33,580,845	40,421,537	42,195,316	44,529,814	45,761,125	17,335,011	29,880,029	48,965,551	52,783,578
Continental Airlines	4,919,025	5,487,150	6,360,742	7,298,958	8,026,597	9,129,295	7,971,663	7,352,780	7,333,412	8,357,653	11,108,038	13,010,390	14,105,361	15,032,887	12,361,386	14,011,495	16,174,879												
Delta Air Lines	12,557,276	13,317,693	14,203,939	14,629,825	14,901,352	15,230,850	13,211,188	12,410,395	14,203,021	15,154,479	16,111,713	17,339,136	19,238,900	20,972,590	18,046,578	31,893,702	35,230,370	36,916,967	37,818,194	40,426,454	40,685,919	39,693,586	41,475,860	44,537,997	47,126,335	17,117,507	29,931,155	50,669,779	58,230,239
Northwest Airlines	8,908,651	9,751,383	9,983,693	8,706,718	9,866,061	10,956,638	9,591,793	9,151,583	9,183,813	11,265,608	12,716,758	12,554,941	12,734,621	14,095,692	10,863,304														
United Airlines	14,894,761	16,316,749	17,335,185	17,517,545	17,966,701	19,331,280	16,087,369	13,915,601	13,397,729	15,701,161	17,304,154	19,333,859	20,049,094	20,237,248	16,359,238	19,682,320	21,155,218	37,160,165	38,287,134	38,900,519	37,864,132	36,565,880	37,736,311	41,303,230	43,258,541	15,355,447	24,633,840	44,955,167	53,716,854
US Airways	8,546,725	9,455,870	10,388,620	10,538,638	10,624,347	11,490,564	10,260,830	8,935,916	8,984,993	9,954,648	10,629,568	11,846,203	12,054,951	12,459,197	10,780,838	12,195,807	13,340,511	14,121,027	14,935,551	15,750,072	7,503,581								
ネットワークキャリア合計	65,436,639	69,464,848	74,127,963	74,960,330	72,477,323	84,345,751	72,789,637	67,636,893	79,106,396	79,641,102	88,597,378	96,776,876	101,615,624	106,493,734	88,299,589	99,934,264	109,185,543	113,023,227	116,801,123	122,217,425	119,634,477	116,671,003	121,407,497	130,371,043	136,146,001	49,807,965	84,445,024	144,990,488	164,739,671
乗客席収入・席(運送附随収入) (8000)																													
American Airlines	14,124,073	14,472,472	15,116,748	15,506,765	15,262,105	17,256,584	14,843,019	15,104,931	15,043,616	15,807,680	17,407,882	18,899,285	19,129,593	19,934,527	16,617,574	18,564,215	19,818,897	20,562,406	21,367,955	22,263,678	26,855,519	31,004,257	32,426,234	36,601,931	37,373,866	13,842,662	23,896,849	41,107,930	45,063,851
Continental Airlines	4,605,037	5,153,167	5,981,962	6,710,327	7,345,166	8,488,438	7,542,489	6,980,217	7,055,688	7,505,914	8,388,084	9,863,911	10,532,596	11,651,526	9,765,865	11,144,660	13,004,405												
Delta Air Lines	12,097,315	12,708,265	13,609,340	14,063,030	14,092,305	14,780,218	12,665,186	11,621,790	13,192,641	12,876,561	12,364,217	12,631,154	14,041,303	15,529,106	13,404,960	24,879,366	27,602,686	29,080,554	30,422,504	32,795,384	33,087,242	32,325,147	33,675,108	36,166,631	39,256,758	13,163,105	21,994,288	39,554,139	48,416,193
Northwest Airlines	8,649,469	9,491,569	9,675,170	8,306,453	9,501,873	10,581,230	9,181,418	8,718,795	8,672,228	9,523,123	10,522,769	10,507,042	10,596,815	10,903,471	8,176,580														
United Airlines	13,983,857	15,237,321	16,230,475	16,633,195	16,691,401	17,862,556	14,462,095	12,545,100	11,763,749	13,155,288	13,642,256	15,116,581	16,061,672	16,190,809	12,446,350	14,851,345	15,627,211	28,295,180	28,320,039	29,243,358	28,792,183	27,746,774	29,108,835	31,667,495	33,235,081	10,633,034	18,063,401	36,431,700	44,935,926
US Airways	8,086,383	8,809,621	9,275,826	9,268,795	9,234,739	10,127,271	8,890,598	7,481,481	7,366,464	7,592,346	7,924,150	8,240,950	8,356,241	8,631,540	7,086,256	8,611,816	9,509,523	10,009,058	10,769,712	11,520,304	5,515,898								
ネットワークキャリア合計	61,546,114	65,872,415	69,892,521	70,288,965	72,126,589	79,106,277	67,814,805	62,452,274	63,094,386	66,460,812	70,249,358	75,258,923	78,120,620	82,840,978	67,991,585	78,051,402	85,562,723	87,947,199	90,880,210	95,822,724	84,250,843	91,076,179	95,210,177	104,436,057	109,865,706	37,638,800	63,954,538	117,093,769	138,415,971
旅客席席マイル(000,000)																													
American Airlines	155,152	152,763	153,883	155,266	158,334	161,006	153,009	172,155	165,214	174,002	176,102	174,016	169,901	163,529	151,772	153,238	154,323	152,627	154,497	157,598	200,373	241,732	243,824	248,574	248,841	119,578	182,191	229,938	249,830
Continental Airlines	54,326	54,998	61,940	70,635	79,434	83,771	81,203	77,193	76,086	81,506	85,675	93,614	99,135	99,152	94,428	95,000	100,454												
Delta Air Lines	130,179	133,716	138,830	142,126	144,792	147,198	141,419	131,682	120,465	129,307	133,847	125,418	127,744	128,976	122,479	200,809	203,453	200,880	204,210	212,235	220,437	225,276	228,416	238,588	250,915	120,208	175,505	216,081	256,241
Northwest Airlines	87,613	94,001	97,066	91,354	99,538	103,486	98,524	93,561	89,077	91,510	91,915	85,716	86,291	84,450	75,223														
United Air Lines	158,569	162,843	169,107	174,008	176,667	175,495	164,848	148,748	136,566	145,388	140,294	143,085	141,896	135,859	122,738	121,912	118,948	216,299	212,977	214,061	219,956	224,653	234,547	244,771	253,248	104,599	155,846	228,247	274,205
US Airways	78,093	78,156	82,062	81,169	85,141	83,664	83,265	83,360	79,436	84,145	83,934	77,222	75,632	74,148	70,721	71,562	72,598	74,204	77,891	79,913	38,995								
ネットワークキャリア合計	663,932	677,177	702,898	714,558	743,906	744,620	732,268	706,699	666,834	706,458	711,766	699,172	700,869	696,114	637,361	642,841	648,776	644,010	648,574	663,907	679,761	691,661	706,787	721,933	753,004	344,384	513,541	674,266	780,276
ユニット営業収入 (セント)																													
American Airlines	9.10	9.47	9.82	9.99	9.64	10.72	9.70	8.77	9.11	9.08	9.89	10.86	11.26	12.19	10.95	12.11	12.84	13.47	13.83	13.40	12.83	13.30	14.72	15.02	11.58	13.12	17.88	18.04	
Continental Airlines	8.48	9.37	9.66	9.50	9.25	10.13	9.29	9.04	9.27	9.21	9.79	10.54	11.03	11.75	10.34	11.73	12.95												
Delta Air Lines	9.29	9.50	9.80	9.89	9.73	10.04	9.89	8.83	10.95	9.91	9.24	10.07	10.99	12.04	10.39	13.57	14.48	14.90	15.45	15.01	14.35	14.74	15.16	15.65	10.95	12.53	18.31	18.89	
Northwest Airlines	9.87	10.10	9.97	9.09	9.55	10.23	9.32	8.32	9.74	10.41	11.45	12.26	12.28	12.91	10.87														
United Airlines	8.92	9.36	9.60	9.44	9.45	10.18	8.79	8.43	8.61	9.05	9.72	10.56	11.32	11.92	10.14	12.18	13.14	13.08	13.30	13.66	13.09	12.35	12.41	12.94	13.12	10.17	11.59	15.96	16.39
US Airways	10.35	11.17	11.30	11.42	10.85	10.81	9.53	8.97	9.27	10.02	9.44	10.66	11.02	11.64	10.72	12.03	13.10	13.49	13.83	14.42	14.15								
ネットワークキャリア平均	9.27	9.73	9.94	9.84	9.70	10.35	9.23	8.84	9.46	9.41	9.87	10.76	11.29	12.07	10.67	12.15	13.17	13.66	13.99	14.44	13.87	13.17	13.47	14.27	14.59	10.93	12.45	17.37	17.74

(c)

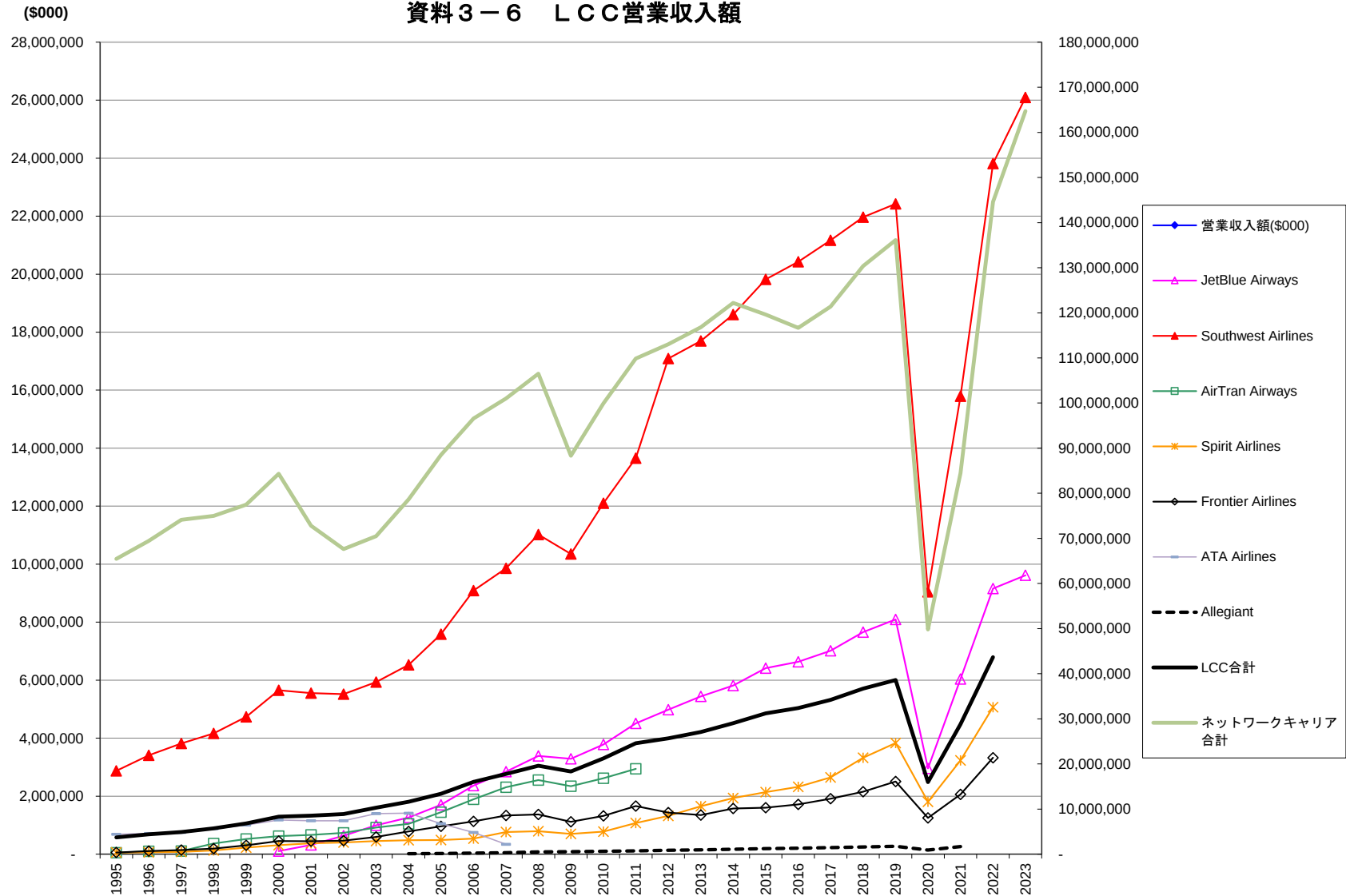
資料3-4 ネットワークキャリアイールド 全市場



資料3-6 ネットワークキャリアーールド

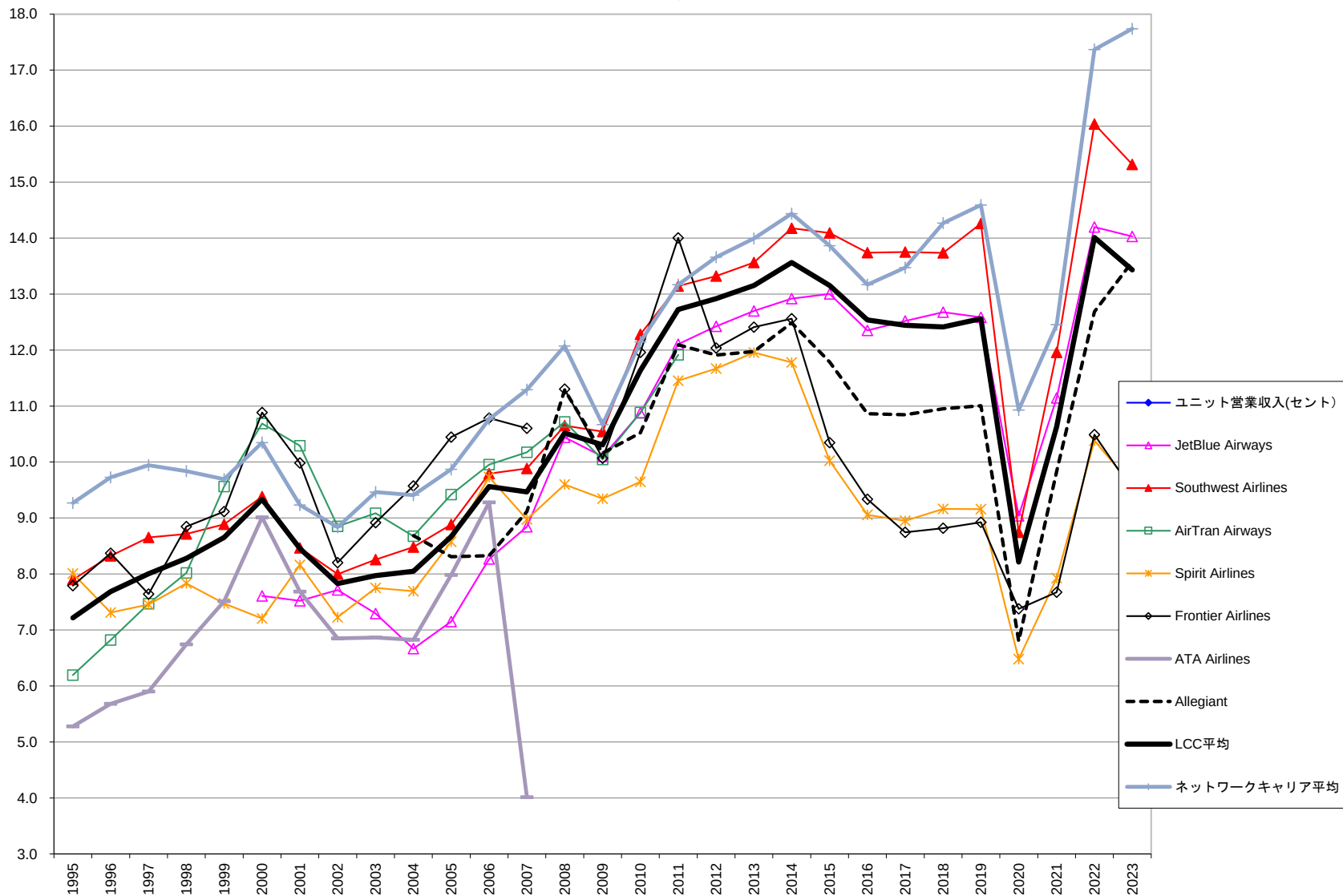
単位	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
旅客収入額(8000)																													
American Airlines	13,334,852	13,644,605	14,294,756	14,695,216	14,465,453	16,381,087	14,100,109	14,439,480	14,331,851	15,021,092	16,613,993	17,861,522	18,100,801	18,233,954	15,036,925	16,760,248	17,947,249	18,743,110	19,593,803	20,344,882	24,061,833	27,933,490	29,238,016	30,661,462	31,464,856	10,130,199	18,827,823	35,282,195	39,404,161
Continental Airlines	4,383,824	4,913,564	5,713,529	6,401,802	6,987,669	8,070,773	7,170,608	6,632,929	6,689,544	7,108,736	7,974,959	9,302,644	10,376,061	10,889,407	8,904,951	10,137,901	11,932,989												
Delta Air Lines	11,400,294	11,999,250	12,795,769	13,212,042	13,231,831	14,150,096	11,875,674	10,784,141	10,439,218	10,909,919	11,420,324	11,735,625	12,845,198	13,845,378	11,276,427	21,440,342	23,698,147	24,778,446	26,062,695	28,225,196	28,334,927	27,497,589	28,444,298	31,088,552	33,103,053	9,803,275	17,155,883	33,011,781	40,088,068
Northwest Airlines	7,777,676	8,611,192	8,745,107	7,534,651	8,616,412	9,560,515	8,267,124	7,791,546	7,703,665	8,458,662	8,878,213	9,051,059	9,328,629	9,525,301	7,029,510														
United Airlines	13,055,174	14,267,769	15,082,474	15,217,378	15,460,047	16,617,797	13,478,558	11,537,293	10,753,431	12,079,567	12,534,575	13,946,619	14,861,784	14,803,392	11,290,904	13,461,375	14,180,145	25,966,772	25,996,937	26,784,777	26,333,049	25,413,978	26,552,537	28,901,536	30,413,796	8,380,688	14,778,303	33,047,275	42,105,058
US Airways	7,746,730	8,456,462	8,888,864	8,887,440	8,883,080	9,741,653	8,526,387	7,156,161	7,054,095	7,249,908	7,561,750	7,825,747	7,944,482	7,884,899	6,568,477	7,486,682	8,373,446	8,895,606	9,525,011	9,969,642	5,011,053								
ネットワークキャリア合計	57,698,560	61,892,942	65,929,489	65,948,529	67,644,492	74,521,921	63,418,460	66,341,550	66,873,804	69,828,884	64,883,814	69,723,216	72,456,915	75,382,331	60,106,194	69,296,548	76,113,975	79,343,935	81,178,447	85,124,487	85,740,863	89,845,057	84,234,882	90,651,950	94,981,704	28,314,162	50,762,010	191,341,251	121,697,287
有償旅客マイル(100,000)																													
American Airlines	102,738	104,598	107,002	108,930	110,214	116,572	106,205	121,719	120,325	130,155	138,368	139,451	138,448	131,755	122,418	125,484	126,492	126,404	128,410	129,340	167,086	199,013	201,353	205,454	212,860	77,067	136,514	191,525	209,698
Continental Airlines	35,810	37,588	44,294	51,027	58,028	62,358	58,764	57,292	57,590	63,376	68,367	76,319	81,428	80,495	77,785	79,735	82,127												
Delta Air Lines	85,155	93,929	99,687	102,015	104,780	107,841	97,663	95,312	89,432	98,278	103,740	98,909	103,450	105,697	100,733	168,139	168,289	169,591	172,925	181,195	188,375	191,722	196,882	205,322	217,818	66,344	121,276	181,891	219,311
Northwest Airlines	62,629	68,705	72,105	68,760	74,235	79,221	73,253	72,125	68,762	73,403	75,920	72,690	73,023	71,646	62,955														
United Airlines	111,811	116,698	121,424	124,610	126,450	128,933	116,635	109,429	104,394	115,232	114,271	117,471	117,393	110,062	100,476	102,524	99,619	179,398	178,561	178,989	183,625	186,157	193,427	204,905	213,228	62,490	110,750	190,294	230,021
US Airways	51,393	54,563	57,562	57,744	59,262	65,993	65,044	59,912	59,067	63,837	64,410	60,919	61,255	60,567	57,885	58,972	60,774	62,430	66,160	66,301	32,395								
ネットワークキャリア合計	449,536	476,079	502,464	511,087	531,970	558,917	517,583	515,780	499,588	544,282	585,076	565,758	575,004	560,222	522,251	534,855	537,301	537,823	546,056	555,825	571,461	576,882	591,663	615,681	643,904	205,901	368,541	563,710	659,031
マイル (セント)																													
American Airlines	12.98	13.05	13.36	13.49	13.12	14.05	13.28	11.86	11.91	11.54	12.01	12.81	13.07	13.84	12.28	13.96	14.19	14.83	15.26	15.73	14.40	14.04	14.52	14.92	14.78	13.14	13.79	18.42	18.79
Continental Airlines	12.24	13.07	12.90	12.55	12.04	12.94	12.20	11.58	11.62	11.22	11.66	12.19	12.74	13.65	11.45	12.71	14.53												
Delta Air Lines	13.39	12.77	12.84	12.95	12.63	13.12	12.16	11.31	11.67	11.10	11.01	11.87	12.42	13.10	11.19	12.75	14.08	14.61	15.07	15.58	15.04	14.34	14.45	15.14	15.20	14.78	14.15	18.15	18.28
Northwest Airlines	12.42	12.53	12.13	11.29	11.61	12.07	11.29	10.80	11.20	11.52	11.69	12.45	12.77	13.30	11.17														
United Airlines	11.68	12.23	12.42	12.21	12.32	13.09	11.56	10.54	10.30	10.48	10.97	11.87	12.66	13.45	11.24	13.13	14.23	14.47	14.56	14.96	14.34	13.65	13.73	14.10	14.26	13.41	13.34	17.37	18.30
US Airways	15.07	15.50	15.34	15.39	14.99	14.76	13.11	11.94	11.95	11.36	11.74	12.85	12.97	13.18	11.35	12.70	13.78	14.18	14.40	15.04	15.47								
ネットワークキャリア平均	12.84	13.00	13.04	12.80	12.72	13.33	12.25	11.31	11.40	11.18	11.90	12.32	12.78	13.46	11.91	12.95	14.17	14.57	14.87	15.35	14.65	14.01	14.24	14.72	14.75	13.75	13.77	17.88	18.45

資料3-6 LCC営業収入額



(c)

資料3-7 LCCユニット営業収入



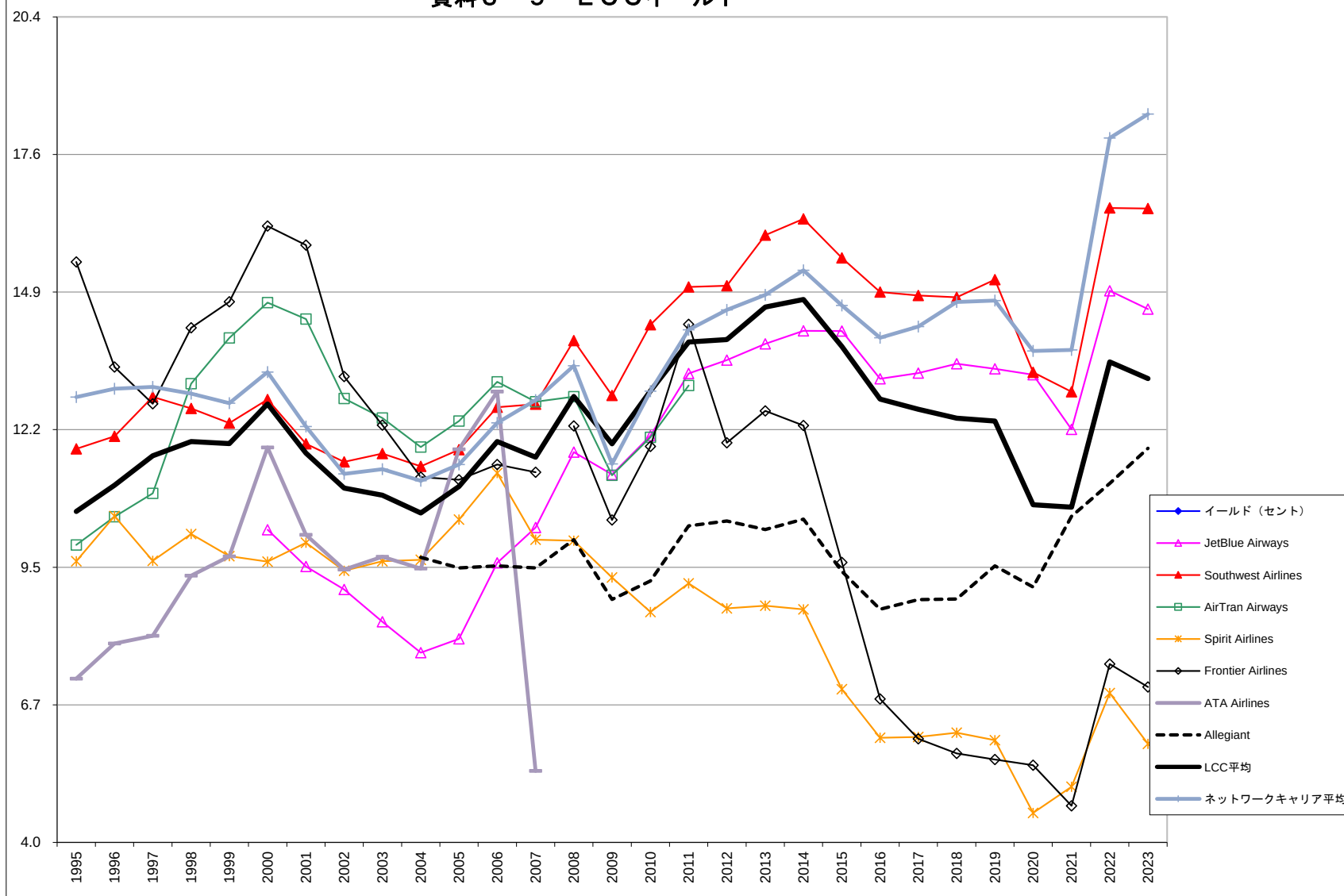
資料3-8 LCC営業収入値及びユニット営業収入

	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	
営業収入値(5000)																														
JetBlue Airways						105,000	320,414	635,191	998,351	1,265,972	1,703,181	2,363,258	2,843,155	3,390,181	3,287,412	3,780,816	4,508,899	4,982,014	5,441,828	5,816,877	6,416,127	6,632,433	7,015,326	7,658,451	8,094,008	2,956,562	6,037,351	9,158,184	9,615,442	
Southwest Airlines	2,873,482	3,407,361	3,816,997	4,164,040	4,735,648	5,649,621	5,555,235	5,521,829	5,936,696	6,529,620	7,583,837	9,086,299	9,860,783	11,023,243	10,350,338	12,103,710	13,654,641	17,087,612	17,699,434	18,605,116	19,820,110	20,425,210	21,170,660	21,965,049	22,427,753	9,048,061	15,790,331	23,814,399	26,900,542	
AirTran Airways	48,844	100,208	105,587	389,246	523,468	604,095	666,163	733,370	918,039	1,041,422	1,450,543	1,892,083	2,309,983	2,552,478	2,341,442	2,619,172	2,941,625													
Spirit Airlines	53,612	62,742	81,086	130,563	227,096	311,363	375,193	404,344	450,067	483,266	484,449	540,294	762,556	788,837	696,966	778,905	1,071,187	1,318,388	1,654,385	1,931,581	2,141,463	2,321,957	2,647,666	3,323,035	3,830,536	1,810,022	3,230,775	5,068,447	5,362,549	
Frontier Airlines	55,850	109,511	138,323	192,319	307,487	450,610	446,652	464,616	590,063	787,227	960,340	1,131,705	1,334,364	1,370,900	1,113,397	1,316,949	1,661,914	1,433,466	1,348,515	1,574,869	1,603,153	1,713,577	1,914,740	2,155,858	2,508,349	1,250,006	2,060,272	3,326,028	3,588,969	
ATA Airlines	682,187	716,123	746,167	878,722	1,001,324	1,182,093	1,154,274	1,149,982	1,398,387	1,414,292	1,051,247	762,113	340,813																	
Allegiant										101,946	132,501	229,858	340,054	483,080	536,465	635,459	745,038	869,236	957,824	1,099,667	1,221,507	1,317,315	1,443,616	1,596,808	1,745,985	926,449	1,692,017	2,301,827	2,506,967	
LCC合計	3,711,874	4,395,945	4,888,171	5,734,890	6,795,022	8,322,782	8,516,931	8,909,331	10,291,613	11,623,746	13,366,098	15,995,610	17,791,708	19,608,720	18,328,020	21,236,011	24,983,304	25,690,715	27,102,022	29,028,111	31,262,360	32,410,491	34,182,008	36,699,201	38,606,632	15,991,100	28,810,746	43,668,885	47,464,499	
ネットワークキャリア合計	65,435,891	77,477,321	74,890,339	77,477,321	84,345,351	77,799,637	67,635,891	70,556,206	78,641,102	88,687,378	96,578,876	119,015,824	116,493,714	89,300,689	89,834,244	109,258,543	119,023,227	116,801,173	122,717,435	119,034,077	116,671,063	123,497,487	119,171,641	115,146,061	49,837,895	84,445,024	144,680,489	164,760,447	164,760,447	
ネットワークキャリア平均	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	
提供座席マイル(1000,000)																														
JetBlue Airways						1,380	4,260	8,231	13,689	18,992	23,815	28,581	32,148	32,465	32,563	34,758	37,248	40,095	42,852	45,028	49,347	53,705	56,039	60,409	64,311	32,710	54,167	64,504	68,541	
Southwest Airlines	36,373	40,943	44,116	47,782	53,277	60,213	65,623	69,048	71,911	77,006	85,254	92,785	99,767	103,486	98,171	98,558	103,891	128,272	130,503	131,259	140,671	148,058	153,966	159,920	157,297	103,470	132,030	148,495	148,495	
AirTran Airways	756	1,469	1,414	4,604	5,475	5,841	6,465	8,286	10,105	12,005	15,401	19,011	22,706	23,821	23,305	24,060	24,689													
Spirit Airlines	669	658	1,088	1,867	3,039	4,321	4,598	5,594	5,805	6,262	5,648	5,553	8,497	8,218	7,478	8,076	9,253	11,299	13,837	16,401	21,264	25,641	29,585	36,279	41,817	27,898	40,763	48,811	55,982	
Frontier Airlines	717	1,309	1,810	2,174	3,373	4,140	4,474	5,665	6,618	8,222	9,195	10,493	12,585	12,131	11,057	11,011	11,868	11,909	10,867	12,539	15,496	18,561	21,895	24,444	28,104	16,946	26,851	31,714	37,984	
ATA Airlines	12,922	12,606	12,643	13,033	13,325	13,117	15,017	16,790	20,368	20,724	13,168	8,106	8,489	2,018																
Allegiant				7	44	142	293	207	601	1,174	1,594	2,761	3,731	4,280	5,281	6,040	6,159	7,297	8,000	8,806	10,365	12,125	13,310	14,581	15,963	13,623	17,294	18,145	18,145	
LCC合計	51,437	57,184	61,072	69,267	78,534	89,153	100,729	113,821	129,096	144,405	154,175	167,289	187,822	186,418	177,855	182,903	193,208	196,871	206,098	214,033	237,242	258,487	274,796	295,625	307,392	194,686	271,005	311,669	361,362	
ネットワークキャリア合計	663,932	677,177	702,888	714,558	743,906	764,620	732,268	706,699	666,834	706,458	711,766	699,172	700,800	686,114	637,361	642,541	649,776	644,010	649,574	663,807	678,761	691,661	706,787	731,933	753,004	344,384	613,641	674,266	780,276	
ネットワークキャリア平均	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	
ユニット営業収入(セント)																														
JetBlue Airways						7.61	7.52	7.72	7.29	6.67	7.15	8.27	8.84	10.44	10.10	10.88	12.11	12.43	12.70	12.92	13.00	12.35	12.52	12.68	12.59	9.04	11.15	14.20	14.03	
Southwest Airlines	7.80	8.32	8.65	8.71	8.88	9.38	8.47	8.00	8.26	8.48	8.89	9.79	9.88	10.65	10.54	12.28	13.14	13.32	13.56	14.17	14.09	13.74	13.75	14.26	8.74	11.96	16.04	15.31		
AirTran Airways	6.20	6.82	7.47	8.02	9.59	10.69	10.29	8.85	9.09	8.67	9.42	9.95	10.17	10.72	10.05	10.89	11.91													
Spirit Airlines	8.01	7.31	7.45	7.83	7.47	7.21	8.16	7.23	7.75	7.69	8.58	9.73	8.97	9.60	9.35	9.64	11.45	11.67	11.96	11.78	10.02	9.06	8.95	9.16	9.16	6.48	7.93	10.38	9.58	
Frontier Airlines	7.79	8.37	7.64	8.95	9.12	10.89	9.98	8.20	8.92	9.57	10.44	10.79	10.60	11.30	10.07	11.96	14.00	12.04	12.41	12.56	10.35	9.33	8.75	8.82	8.93	7.38	7.67	10.49	9.50	
ATA Airlines	5.28	5.68	5.90	6.74	7.51	9.01	7.69	6.85	6.87	6.82	7.90	9.26	4.01																	
Allegiant											8.69	8.31	8.33	9.11	11.29	10.16	10.52	12.10	11.91	11.97	12.49	11.78	10.86	10.85	10.95	11.01	6.80	9.83	12.69	13.58
LCC平均	7.22	7.69	8.00	8.28	8.65	9.34	8.46	7.83	7.87	8.05	8.67	9.56	9.47	10.52	10.31	11.64	12.72	12.82	13.15	13.56	13.99	14.44	13.87	13.17	13.47	14.27	14.59	10.93	12.45	17.37
ネットワークキャリア平均	9.27	9.73	9.84	9.84	9.70	10.35	9.23	8.84	9.46	9.41	9.87	10.76	11.29	12.07	10.67	12.15	13.17	13.66	13.99	14.44	13.87	13.17	13.47	14.27	14.59	10.93	12.45	17.37	17.54	

※2012年のユニット営業収入を計算するにあたり、AirTranの営業収入、提供座席マイルについては、DOTの発表データの都合上、統合調整中のSouthwest Airlineへすべて加算。

(c)

資料3-9 LCCイールド

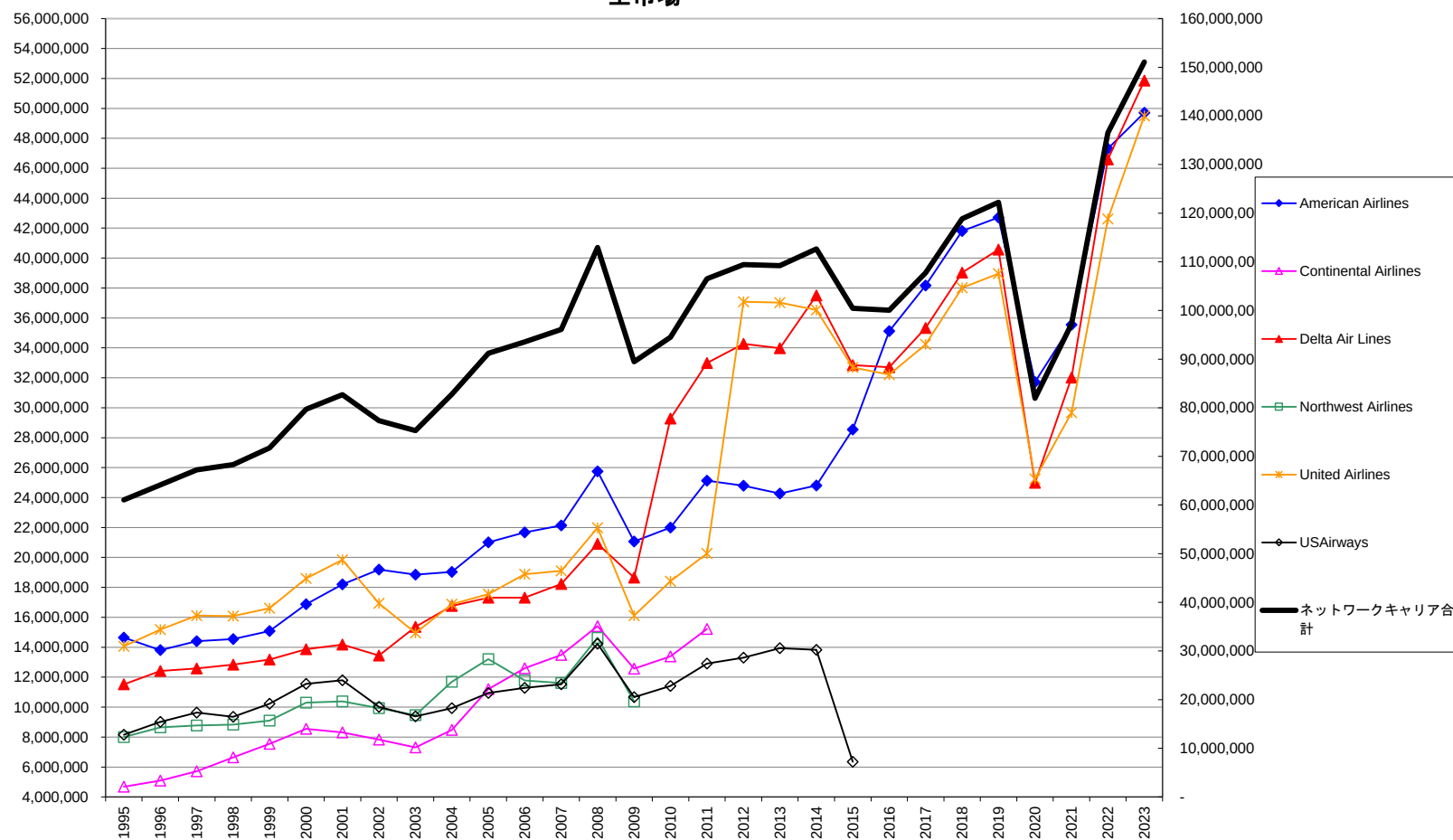


資料3-10 LCCイールド

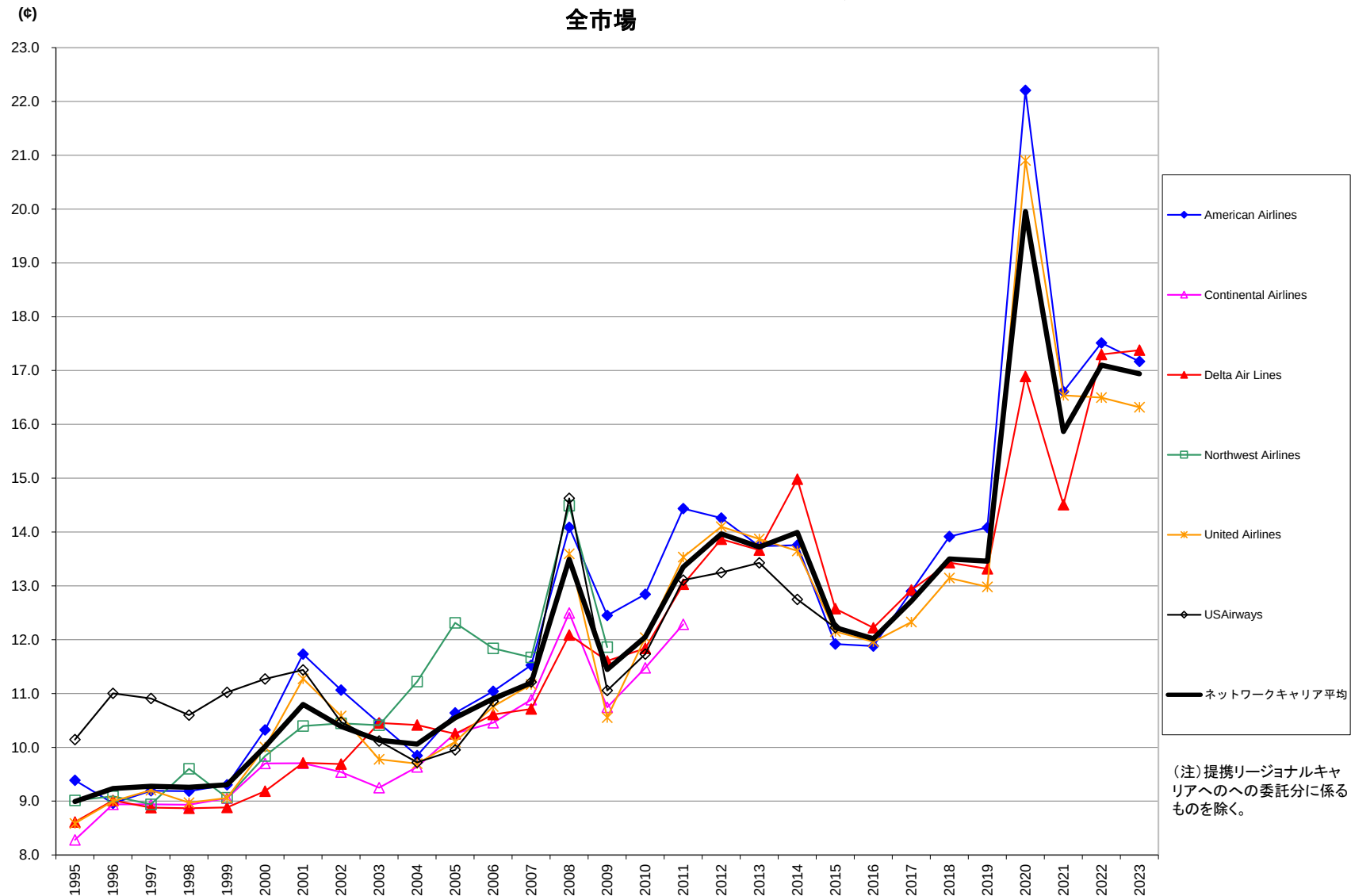
	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	
乗客収入額(5000)																														
JetBlue Airways						102,307	310,530	615,156	965,119	1,220,770	1,622,954	2,225,325	2,636,266	3,064,558	2,933,148	3,415,312	4,085,954	4,557,147	4,980,671	5,353,892	5,906,736	6,028,333	6,289,585	6,858,558	7,183,791	2,471,600	5,024,536	7,858,670	8,279,673	
Southwest Airlines	2,774,717	3,288,014	3,660,274	3,984,078	4,529,988	5,426,744	5,318,822	5,255,417	5,626,874	6,135,043	7,117,524	8,565,310	9,193,013	10,278,673	9,596,966	11,152,435	12,604,416	15,491,673	16,767,831	17,703,520	18,346,746	18,635,691	19,183,624	19,764,734	19,924,555	7,227,855	13,405,889	20,547,334	22,595,782	
AirTran Airways	43,910	97,650	101,748	344,286	486,487	604,826	648,485	715,612	889,950	1,005,263	1,397,294	1,814,807	2,198,910	2,413,610	2,088,965	2,354,955	2,615,682													
Spirit Airlines	52,563	61,542	78,496	125,165	217,480	294,917	333,658	385,218	438,834	469,574	470,038	516,614	686,124	659,028	549,979	568,121	731,752	831,747	1,043,473	1,221,241	1,267,124	1,311,587	1,499,059	1,889,616	2,123,736	885,616	1,639,231	2,770,176	2,693,800	
Frontier Airlines	53,902	105,163	130,649	182,858	293,579	433,544	429,671	445,250	560,641	676,488	815,709	961,399	1,122,298	1,217,898	928,444	1,090,799	1,475,088	1,262,785	1,238,402	1,368,686	1,279,953	1,095,820	1,144,832	1,203,126	1,365,673	632,691	962,509	1,932,884	2,179,603	
ATA Airlines	656,971	694,848	727,500	852,669	977,528	1,172,490	1,113,793	1,111,730	1,364,904	1,371,121	1,028,965	732,791	332,875																	
Allegiant									86,475	121,307	212,091	294,320	383,494	417,882	499,060	575,806	674,011	725,542	818,365	843,532	892,126	985,425	1,093,732	1,265,467	733,341	1,274,642	1,723,998	1,883,523		
LCC合計	3,582,063	4,247,217	4,698,666	5,489,056	6,505,063	8,034,828	8,154,959	8,528,383	9,846,322	10,964,793	12,573,792	15,028,437	16,463,165	18,617,261	16,515,384	19,080,682	22,088,708	22,817,364	24,785,919	26,465,704	27,644,090	27,963,557	29,102,525	30,809,766	31,863,223	11,953,103	22,306,807	34,833,062	37,632,381	
ネットワークキャリア合計	57,698,550	61,892,842	65,520,489	65,948,529	67,644,492	74,521,821	63,418,480	58,341,550	56,973,804	60,828,884	64,983,814	69,723,216	73,456,915	75,382,331	60,106,194	69,286,548	76,131,975	78,343,935	81,178,447	85,324,497	83,740,863	80,845,057	84,234,852	90,651,550	94,981,704	28,314,162	50,762,010	101,341,251	121,597,287	
有償旅客マイル(100,000)																														
JetBlue Airways						1,003	3,277	6,820	11,519	15,721	20,187	23,310	25,722	26,090	25,959	28,290	30,710	33,577	35,855	37,838	41,751	45,675	47,249	50,819	53,620	18,610	41,193	52,579	56,780	
Southwest Airlines	23,501	27,265	28,505	31,588	36,768	42,439	44,664	45,503	48,035	53,524	60,346	67,782	72,410	73,640	74,572	78,135	83,912	102,967	104,461	108,143	117,616	124,900	129,150	133,411	131,380	54,230	103,582	123,866	136,288	
AirTran Airways	443	933	931	2,628	3,472	4,111	4,509	5,586	7,165	8,485	11,304	13,814	17,252	18,789	18,512	19,564	20,019													
Spirit Airlines	549	588	819	1,237	2,247	3,081	3,354	4,103	4,582	4,888	4,517	4,561	6,856	6,599	5,940	6,627	8,007	9,621	12,000	14,159	17,996	21,583	24,604	30,592	35,245	19,316	32,126	39,779	45,228	
Frontier Airlines	347	783	1,028	1,287	1,994	2,671	2,710	3,362	4,565	6,014	7,265	8,360	9,893	9,933	8,931	9,200	10,330	10,586	9,858	11,154	13,395	16,009	18,909	20,875	24,191	11,435	20,365	25,644	30,768	
ATA Airlines	9,064	8,745	8,981	9,175	10,104	9,904	11,023	11,809	14,120	14,536	8,720	5,661	6,142	1,344																
Allegiant																														
LCC合計	33,904	38,313	40,264	45,918	54,601	63,258	69,561	77,323	90,433	104,965	113,644	125,724	141,391	140,228	138,651	147,247	158,579	163,248	169,282	179,151	189,751	218,510	231,087	248,082	257,776	111,676	209,440	257,366	285,000	
ネットワークキャリア合計	449,536	476,079	502,464	511,087	531,970	558,917	517,583	515,790	499,569	544,282	565,076	565,758	575,004	560,222	522,251	534,855	537,301	537,823	546,056	555,825	571,461	576,892	591,663	615,681	643,904	205,901	368,541	563,710	659,031	
イールド(セント)																														
JetBlue Airways						10.20	9.48	9.02	8.38	7.77	8.04	9.55	10.25	11.75	11.30	12.07	13.31	13.57	13.89	14.15	14.15	13.20	13.31	13.50	13.40	13.28	12.20	14.95	14.58	
Southwest Airlines	11.81	12.06	12.84	12.61	12.32	12.79	11.91	11.55	11.71	11.46	11.79	12.64	12.70	13.96	12.87	14.27	15.02	15.05	16.05	16.37	15.60	14.92	14.85	14.81	15.17	13.33	12.94	16.59	16.58	
AirTran Airways	9.90	10.46	10.93	13.10	14.01	14.71	14.38	12.81	12.42	11.85	12.36	13.14	12.75	12.85	11.28	12.04	13.07													
Spirit Airlines	9.58	10.47	9.59	10.12	9.68	9.57	9.95	9.39	9.58	9.61	10.41	11.33	10.01	9.99	9.26	8.57	9.14		8.64	8.70	8.63	7.04	6.08	6.09	6.18	6.03	4.58	5.10	6.96	
Frontier Airlines	15.52	13.43	12.71	14.21	14.73	16.23	15.85	13.25	12.28	11.25	11.20	11.50	11.34	12.26	10.40	11.86	14.28	11.93	12.56	12.27	9.56	6.84	6.05	5.76	5.65	4.73	7.54	7.08		
ATA Airlines	7.25	7.95	8.10	9.29	9.67	11.84	10.10	9.41	9.67	9.43	11.80	12.94	5.42																	
Allegiant																														
LCC平均	10.57	11.09	11.67	11.95	11.81	12.70	11.72	11.03	10.89	10.54	11.06	11.95	11.64	12.85	11.91	12.96	13.93	13.98	14.62	14.77	13.84	12.80	12.59	12.42	12.36	10.70	10.65	13.53	13.20	
ネットワークキャリア平均	12.84	13.00	13.04	12.90	12.72	13.33	12.25	11.31	11.40	11.18	11.50	12.32	12.78	13.46	11.51	12.95	14.17	14.57	14.87	15.35	14.65	14.01	14.24	14.72	14.75	13.77	17.88	18.45		

※2012年のイールドを計算するにあたり、AirTranの旅客収入、有償旅客マイルについては、DOTの発表データの都合上、統合調整中のSouthwest Airlineへすべて加算。

資料４－１ ネットワークキャリア営業費用額
全市場



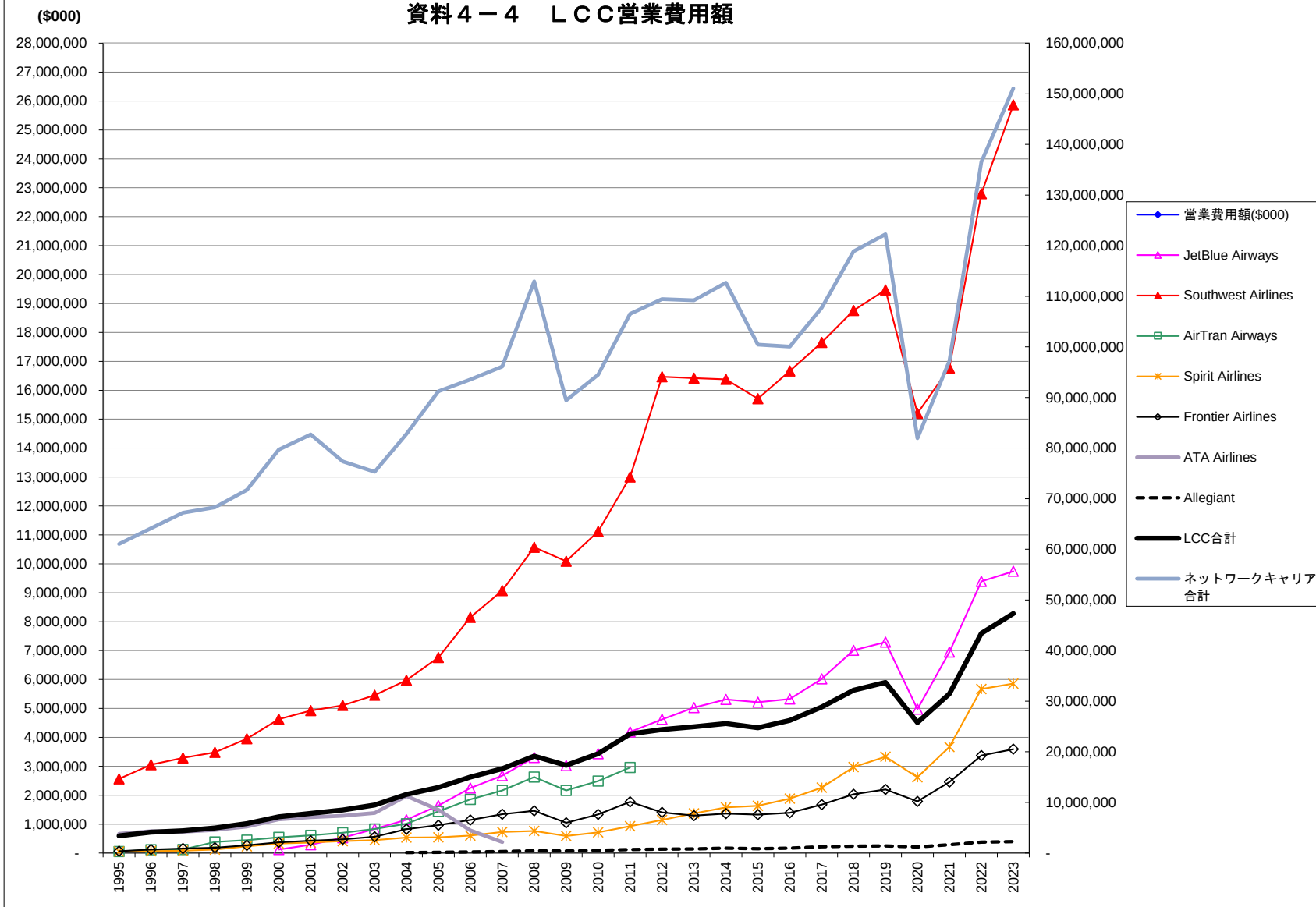
資料４－２ ネットワークキャリアユニット営業費用
全市場



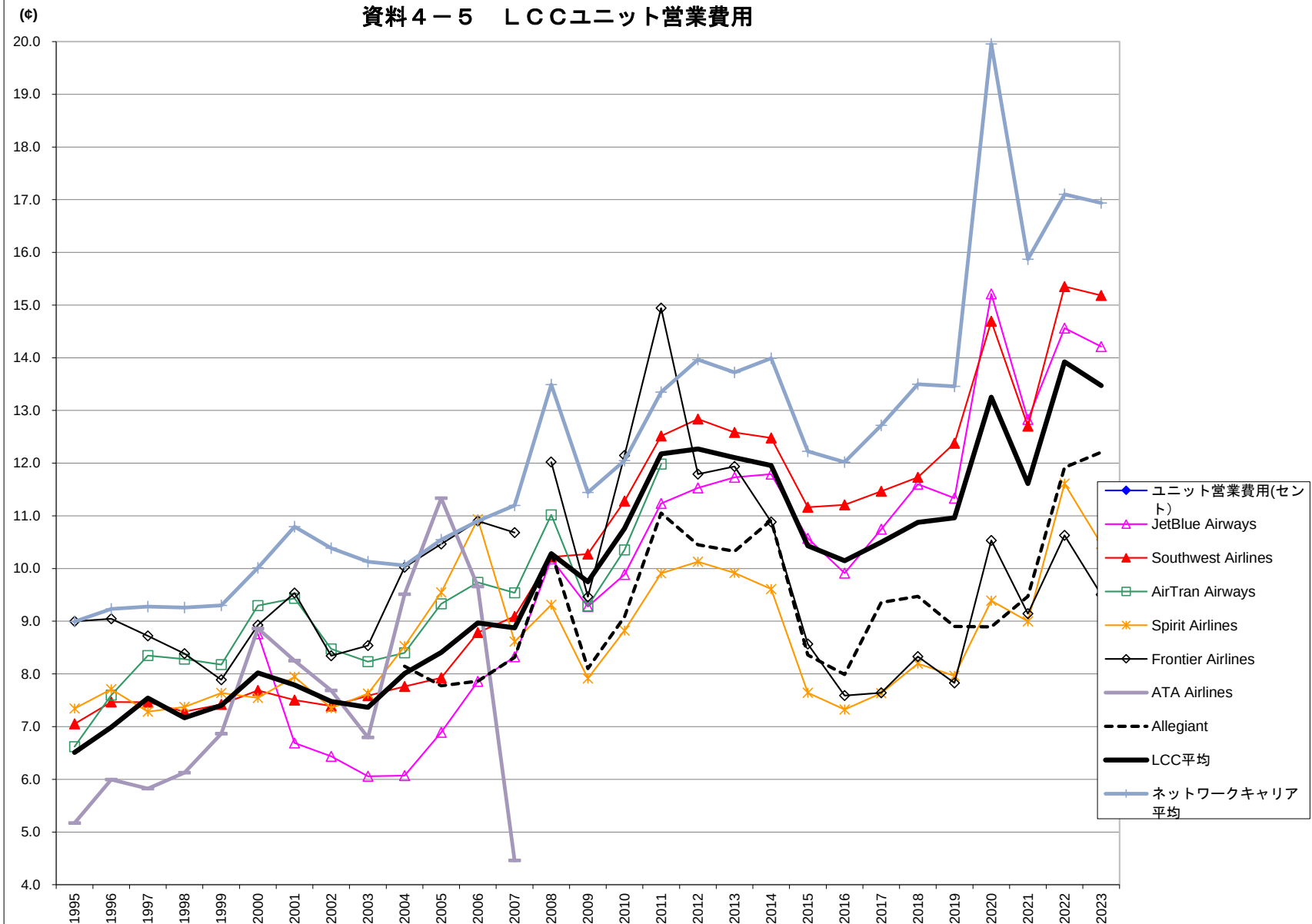
資料 4-3 ネットワークキャリア営業費用額及びユニット営業費用

【単位】	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	
営業費用額(8000)																														
American Airlines	14,642,381	13,805,158	14,408,792	14,550,463	15,086,486	16,874,131	18,196,601	19,183,530	18,847,345	19,028,565	21,007,890	21,677,783	22,130,659	25,750,389	21,061,094	21,999,685	25,127,666	24,783,905	24,271,912	24,802,772	28,548,964	35,117,351	38,163,230	41,806,469	42,714,358	31,713,935	35,541,363	47,311,952	49,715,138	
Continental Airlines	4,680,825	5,092,729	5,716,169	6,638,851	7,546,106	8,542,461	8,313,431	7,833,538	7,303,747	8,480,255	11,199,880	12,589,970	13,484,442	15,410,592	12,571,630	13,389,175	15,224,951													
Delta Air Lines	11,518,949	12,416,350	12,582,662	12,836,085	13,171,308	13,961,493	14,183,170	13,445,764	15,360,196	16,767,217	17,308,865	17,308,353	18,233,956	20,916,805	18,651,424	19,277,924	32,985,269	34,268,490	33,980,512	37,501,946	32,847,120	32,713,792	35,326,128	39,034,093	40,567,546	24,990,315	32,011,526	46,591,020	51,853,684	
Northwest Airlines	7,998,627	8,643,457	8,789,475	8,836,084	9,095,249	10,293,107	10,388,396	9,935,075	9,460,358	11,699,605	13,210,759	11,773,257	11,610,968	14,636,223	10,383,065															
United Airlines	14,062,824	15,186,525	16,109,678	16,082,351	16,608,774	18,590,452	19,830,469	16,937,411	14,951,478	16,867,543	17,545,500	18,883,341	19,096,724	21,983,700	16,111,096	18,413,968	20,261,244	37,083,949	37,028,055	36,524,653	32,696,839	32,215,184	34,236,698	38,008,934	38,954,991	25,248,105	29,675,352	42,615,663	49,502,703	
US Airways	8,157,341	9,018,536	9,639,897	9,350,771	10,224,106	11,547,675	11,790,362	10,019,403	9,382,459	9,926,823	10,943,137	11,280,301	11,531,026	14,232,649	10,659,854	11,415,098	13,299,050	13,933,010	13,822,044	13,646,476										
ネットワークキャリア合計	61,660,847	64,162,754	67,227,673	68,295,305	71,736,029	79,700,319	82,762,429	77,354,719	75,395,983	82,770,088	91,214,031	93,830,695	96,087,775	112,830,356	89,438,163	94,495,848	106,505,942	109,435,264	106,231,486	112,851,415	100,046,327	107,726,056	118,849,496	122,236,895	81,952,395	97,228,241	136,518,634	151,073,525		
※市情																														
営業費用額・除く運送関連費用 (8000)																														
American Airlines	14,363,665	13,688,865	14,146,780	14,258,556	14,730,715	16,620,287	17,950,443	19,043,695	17,264,628	17,129,951	18,734,971	19,211,140	19,580,950	23,040,566	18,894,289	19,678,473	22,278,187	21,765,657	21,223,356	21,681,581	23,885,537	28,715,606	31,454,519	34,592,539	35,050,170	26,552,128	30,259,360	40,269,320	42,899,789	
Continental Airlines	4,498,455	4,916,464	5,538,133	6,308,508	7,192,019	8,127,322	7,879,291	7,364,020	7,038,295	7,854,302	8,787,606	9,787,753	10,788,884	12,390,833	10,143,792	10,902,100	12,342,730													
Delta Air Lines	11,212,135	12,050,952	12,324,810	12,601,527	12,860,962	13,521,197	13,733,551	12,756,213	12,591,475	13,529,297	13,719,630	13,306,892	13,683,411	15,587,235	14,216,300	23,775,167	26,513,692	27,858,386	27,903,016	31,797,087	27,724,369	27,531,726	29,519,446	32,045,569	33,410,816	20,302,743	25,462,458	37,380,156	44,530,777	
Northwest Airlines	7,896,414	8,543,354	8,679,713	8,772,022	9,021,502	10,180,734	10,241,777	9,771,925	9,274,713	10,269,304	11,316,188	10,147,469	10,070,993	12,236,861	8,924,012															
United Airlines	13,616,518	14,651,309	15,561,115	15,698,076	16,006,375	17,552,522	18,584,560	15,740,921	13,352,740	14,055,993	14,172,826	15,392,016	15,843,198	18,472,395	12,955,402	14,675,442	16,098,099	30,494,834	29,539,775	29,213,748	26,728,192	26,874,356	28,910,278	32,171,366	32,877,722	21,867,332	25,773,732	37,658,512	44,746,843	
US Airways	7,919,796	8,674,726	8,952,115	8,603,652	9,383,237	10,556,807	10,667,787	8,726,822	8,035,933	8,178,257	8,354,126	8,393,359	8,503,384	10,844,711	7,819,354	8,397,822	9,516,344	9,829,901	10,459,411	10,186,551	4,766,262									
ネットワークキャリア合計	59,706,983	62,525,670	65,204,670	66,152,341	69,194,810	76,558,869	79,057,409	73,403,506	67,557,784	71,056,804	75,085,347	76,238,629	78,470,820	92,572,491	72,950,149	77,429,004	86,748,052	89,948,778	89,125,558	92,878,967	83,104,360	83,121,688	89,884,243	98,809,474	101,338,708	68,722,204	81,495,551	115,307,888	132,177,409	
旅客乗降マイル(000,000)																														
American Airlines	155,152	152,763	153,883	155,266	158,334	161,006	153,009	172,155	165,214	174,002	176,102	174,016	169,901	163,529	151,772	153,238	154,323	152,627	154,497	157,598	200,373	241,732	243,824	248,574	248,841	119,578	182,191	229,938	249,830	
Continental Airlines	54,326	54,998	61,940	70,635	79,434	83,771	81,203	77,193	76,086	81,506	85,675	83,614	99,135	99,152	94,428	95,000	100,454													
Delta Air Lines	130,179	133,716	138,830	142,126	144,792	147,198	141,419	131,682	120,465	129,307	133,847	125,418	127,744	138,976	122,479	200,809	203,453	200,880	204,210	212,235	220,437	225,276	228,416	238,588	250,915	120,208	175,505	216,081	256,241	
Northwest Airlines	87,613	94,001	97,066	91,354	99,538	103,486	98,524	93,561	89,077	91,510	91,915	85,716	86,291	84,450	75,223															
United Air Lines	158,569	162,843	169,107	174,008	176,667	175,495	164,848	148,748	136,566	145,388	140,294	143,085	141,896	135,859	122,738	121,912	118,948	216,299	212,977	214,061	219,956	224,653	234,547	244,771	253,248	104,599	155,846	228,247	274,205	
US Airways	78,093	78,956	82,062	81,169	85,141	83,664	83,265	83,360	79,436	84,145	83,934	77,222	75,832	74,148	70,721	71,582	72,598	74,204	77,891	79,913	38,995	0	0	0	0	0	0	0	0	
ネットワークキャリア合計	663,932	677,177	702,898	714,598	743,906	764,620	732,268	709,699	666,834	706,458	711,766	699,172	700,800	686,114	637,351	642,541	648,010	648,574	678,763	691,661	706,787	731,913	753,004	344,384	513,541	674,266	789,276			
※市情																														
ユニット営業費用 (セント)																														
American Airlines	9.39	8.96	9.19	9.18	9.30	10.32	11.73	11.06	10.45	9.84	10.64	11.04	11.52	14.09	12.45	12.84	14.44													
Continental Airlines	8.28	8.94	8.94	8.93	9.05	9.70	9.70	9.54	9.25	9.64	10.26	10.46	10.88	12.50	10.74	11.48	12.29													
Delta Air Lines	8.61	9.01	8.88	8.87	8.88	9.19	9.71	9.69	10.45	10.41	10.25	10.61	10.71	12.09	11.61	11.84	13.03	13.87	13.66	14.98	12.58	12.22	12.92	13.43	13.32	16.89	14.51	17.30	17.38	
Northwest Airlines	9.01	9.09	8.94	9.60	9.06	9.84	10.40	10.44	10.41	11.22	12.31	11.84	11.67	14.49	11.86															
United Airlines	8.59	9.00	9.20	8.97	9.06	10.00	11.27	10.58	9.78	9.70	10.10	10.76	11.17	13.60	10.55	12.04	13.53	14.10	13.87	13.65	12.15	11.96	12.33	13.14	12.98	20.91	16.54	16.50	16.32	
US Airways	10.14	11.00	10.91	10.60	11.02	11.27	11.44	10.47	10.12	9.72	9.95	10.86	11.21	14.63	11.06	11.73	13.11	13.25	13.43	12.75	12.22									
ネットワークキャリア平均	8.99	9.23	9.28	9.26	9.30	10.01	10.80	10.39	10.13	10.06	10.55	10.90	11.20	13.49	11.45	12.05	13.35	13.97	13.72	13.99	12.23	12.62	12.72	13.50	13.46	19.96	15.87	17.10	16.94	

資料 4 - 4 LCC営業費用額



資料4-5 LCCユニット営業費用

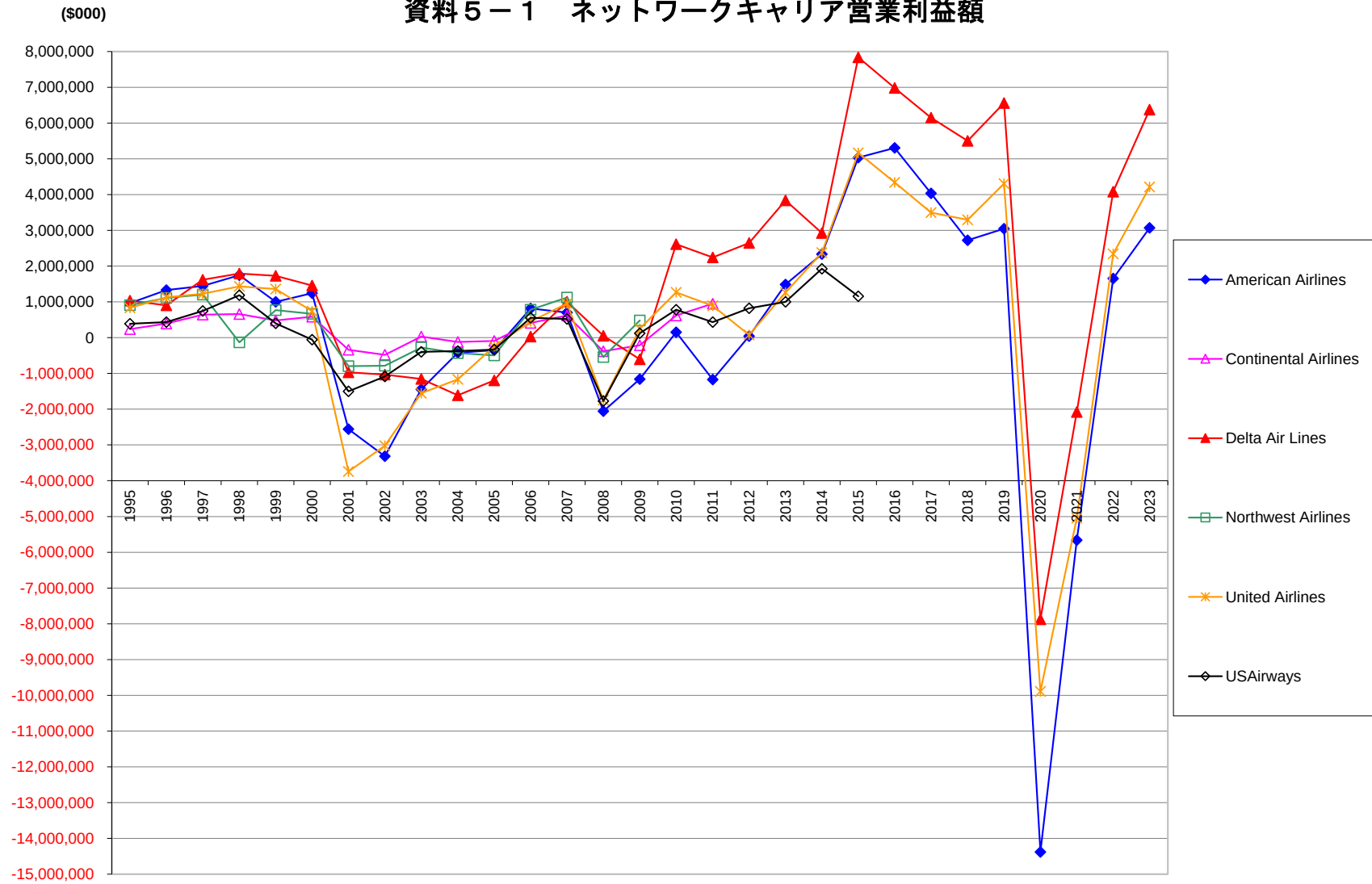


資料４－６　ＬＣＣ営業費用値及びユニット営業費用

航空会社(千\$)	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
JetBlue Airways						120,946	284,924	529,689	829,200	1,152,843	1,641,355	2,246,218	2,676,970	3,305,593	3,021,427	3,436,497	4,184,986	4,622,313	5,027,297	5,308,982	5,217,767	5,324,318	6,021,964	7,008,072	7,289,760	4,975,664	6,949,124	9,394,078	9,741,172
Southwest Airlines	2,564,934	3,057,633	3,292,675	3,480,321	3,954,117	4,629,119	4,904,056	5,104,269	5,454,620	5,976,039	6,763,757	8,152,040	9,070,574	10,574,044	10,088,296	11,115,876	13,002,568	16,464,390	16,421,183	16,379,823	15,703,642	16,665,125	17,655,802	18,759,381	19,470,560	15,201,954	16,772,587	22,797,556	25,866,750
AirTran Airways	50,062	111,646	119,018	381,327	447,721	542,944	609,944	702,167	831,721	1,008,579	1,437,156	1,851,222	2,165,823	2,624,486	2,164,432	2,490,982	2,957,938												
Spirit Airlines	49,145	66,163	79,236	122,868	232,144	326,016	365,301	411,267	442,786	535,729	539,297	607,199	731,766	765,180	591,779	712,391	926,804	1,144,394	1,372,095	1,576,317	1,632,341	1,878,296	2,258,864	2,972,121	3,329,487	2,623,005	3,667,335	5,667,364	5,896,307
Frontier Airlines	64,508	118,400	157,875	182,320	266,141	369,550	426,576	472,712	565,127	824,202	962,350	1,144,178	1,344,190	1,458,286	1,046,494	1,337,368	1,773,389	1,404,075	1,297,125	1,364,674	1,327,738	1,393,252	1,673,085	2,035,969	2,199,892	1,785,024	2,454,882	3,371,411	3,591,088
ATA Airlines	668,051	755,948	736,121	798,604	915,023	1,162,756	1,238,799	1,290,744	1,384,242	1,971,474	1,492,644	783,018	378,736																
Alliant										95,000	123,903	217,071	310,218	441,557	427,945	548,666	680,634	762,573	826,249	961,475	866,380	968,981	1,245,431	1,380,975	1,411,870	1,211,543	1,629,727	2,162,291	2,253,726
ネットワークキャリア合計	3,396,700	4,109,790	4,383,925	4,965,440	5,815,146	7,151,332	7,849,499	8,510,847	9,507,694	11,564,466	12,960,542	15,000,946	16,678,277	19,169,149	17,340,373	19,641,780	23,526,319	24,397,745	24,943,949	25,591,272	24,747,868	26,229,872	28,895,145	32,156,517	33,701,569	25,797,250	31,473,654	43,382,700	47,311,042
ネットワークキャリア平均	61,060,847	64,162,754	67,237,673	68,295,205	71,736,029	79,709,319	82,702,429	77,354,719	76,305,583	82,770,008	91,216,031	93,530,955	96,087,775	112,930,358	89,438,163	94,495,848	106,505,842	109,435,394	109,213,489	112,651,415	100,439,398	100,046,327	107,726,056	118,848,496	122,236,895	81,952,355	97,228,241	136,518,634	151,071,525
提供距離マイル(千\$)																													
JetBlue Airways						1,380	4,260	8,231	13,689	18,992	23,815	28,581	32,148	32,465	32,563	34,758	37,248	40,095	42,852	45,028	49,347	53,705	56,039	60,409	64,311	32,710	54,167	64,504	68,541
Southwest Airlines	36,373	40,943	44,116	47,782	53,277	60,213	65,623	69,048	71,911	77,006	85,354	92,785	99,767	103,486	98,171	98,558	103,891	128,272	130,503	131,259	140,671	148,658	153,966	159,920	157,297	103,470	132,030	148,495	170,361
AirTran Airways	756	1,469	1,414	4,804	5,475	5,841	6,465	8,286	10,105	12,005	15,401	19,011	22,706	23,821	23,305	24,060	24,689												
Spirit Airlines	669	858	1,088	1,667	3,039	4,321	4,598	5,594	5,805	6,282	5,648	5,553	8,497	8,218	7,478	8,076	9,353	11,299	13,837	16,401	21,364	25,641	29,585	36,270	41,817	27,938	40,753	48,811	55,982
Frontier Airlines	717	1,309	1,810	2,174	3,373	4,140	4,474	5,665	6,618	8,222	9,195	10,493	12,585	12,131	11,057	11,011	11,868	11,909	10,867	12,539	15,496	18,359	21,895	24,444	28,104	16,946	26,851	31,714	37,784
ATA Airlines	12,922	12,606	12,643	13,033	13,325	13,117	15,017	16,790	20,398	20,724	13,168	8,106	8,489	2,018															
Alliant	0	0	0	7	44	142	293	207	601	1,174	1,594	2,761	3,731	4,280	5,281	6,040	6,159	7,297	8,000	8,806	10,365	12,125	13,310	14,581	15,863	13,623	17,204	18,145	18,462
ネットワークキャリア合計	51,437	57,184	61,072	69,267	76,534	89,153	100,729	113,821	129,096	144,405	154,175	167,289	187,822	186,418	177,855	182,503	193,208	198,871	206,058	214,033	237,242	258,487	274,796	295,625	307,382	194,686	271,005	311,669	351,139
ネットワークキャリア平均	663,932	677,177	702,888	714,558	743,906	764,620	732,268	706,699	666,834	706,458	711,766	699,172	700,800	686,114	637,361	642,541	649,776	644,010	648,574	663,807	679,761	691,661	706,787	731,933	753,004	344,384	513,541	674,266	789,276
ユニット営業費用(セント)																													
JetBlue Airways						8.76	6.69	6.44	6.06	6.07	6.89	7.86	8.33	10.18	9.28	9.89	11.24	11.53	11.73	11.79	10.57	9.91	10.75	11.60	11.34	15.21	12.83	14.56	14.21
Southwest Airlines	7.05	7.47	7.46	7.28	7.42	7.69	7.50	7.39	7.59	7.76	7.92	8.79	9.09	10.22	10.28	11.28	12.52	12.84	12.58	12.48	11.16	11.21	11.47	11.73	12.38	14.69	12.70	15.35	15.18
AirTran Airways	6.62	7.60	8.35	8.28	8.18	9.30	9.43	8.47	8.23	8.40	9.33	9.74	9.54	11.02	9.29	10.35	11.98												
Spirit Airlines	7.34	7.71	7.28	7.37	7.64	7.55	7.95	7.35	7.63	8.53	9.55	10.93	8.61	9.31	7.91	8.82	9.91	10.13	9.92	9.61	7.64	7.33	7.64	8.19	7.96	9.39	9.00	11.61	10.46
Frontier Airlines	9.00	9.05	8.72	8.39	7.89	8.93	9.53	8.34	8.54	10.02	10.47	10.90	10.68	12.02	9.46	12.15	14.94	11.79	11.94	10.88	8.57	7.59	7.64	8.33	7.83	10.53	9.14	10.63	9.50
ATA Airlines	5.17	6.00	5.82	6.13	6.87	8.86	8.25	7.69	6.80		9.51	11.34	9.66	4.46															
Alliant										8.14	7.78	7.86	8.31	10.32	8.10	9.08	11.05	10.45	10.33	10.92	8.36	7.99	9.36	9.47	8.90	8.89	9.47	11.92	12.21
ＬＣＣ平均	6.51	6.99	7.54	7.17	7.40	8.02	7.79	7.48	7.36	8.01	8.41	8.97	8.88	10.28	9.75	10.76	12.18	12.27	12.11	11.96	10.43	10.15	10.90	10.88	10.96	13.25	11.61	13.92	13.47
ネットワークキャリア平均	8.99	9.23	9.28	9.26	9.30	10.01	10.80	10.39	10.13	10.06	10.55	10.90	11.20	13.49	11.45	12.05	13.35	13.97	13.72	13.99	12.23	12.02	12.72	13.50	13.46	19.96	15.87	17.19	16.94

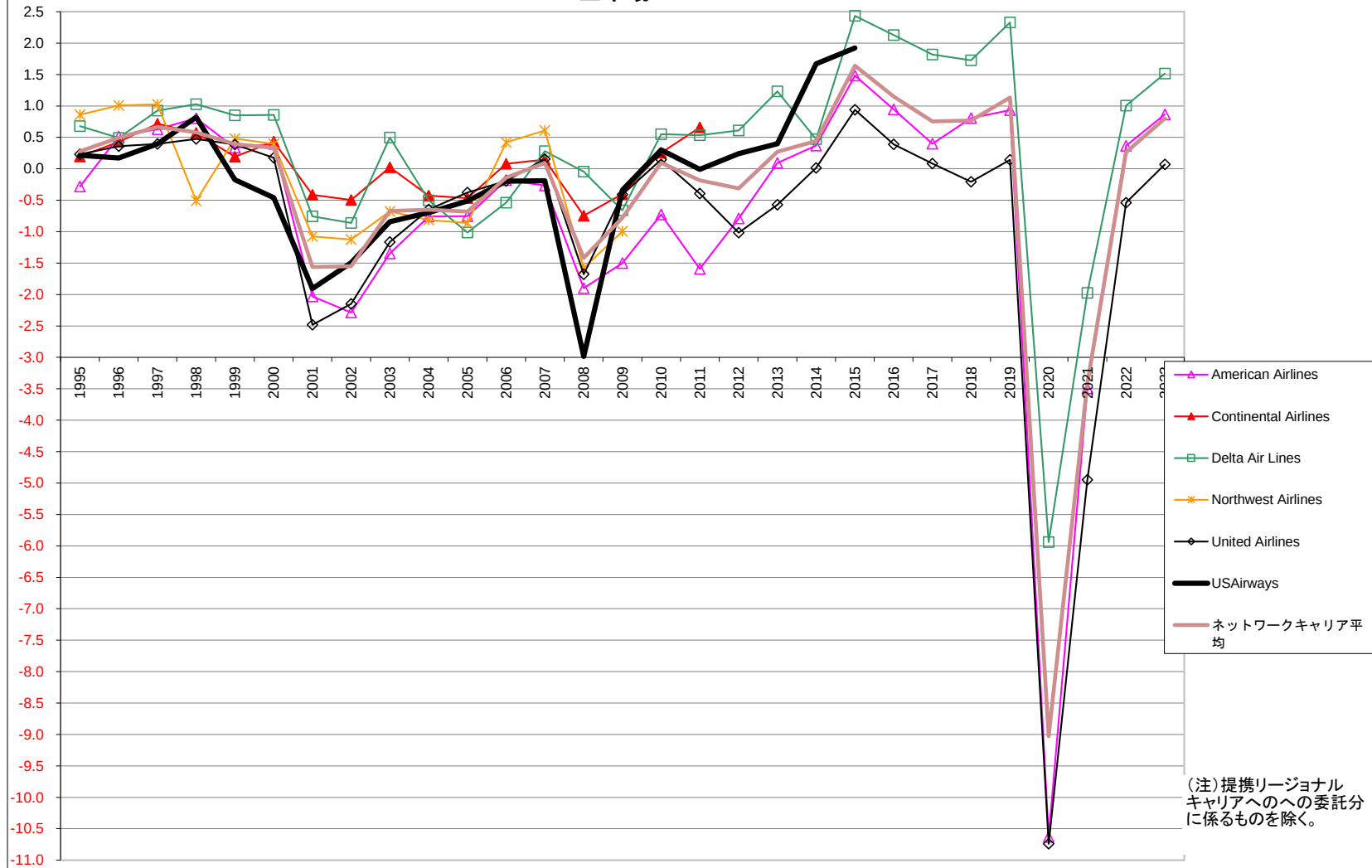
※2012年のユニット営業費用を計算するにあたり、AirTranの営業費用、提供距離マイルについては、DOTの発表データの都合上、統合調整中のSouthwest Airlineへすべて加算。

資料５－１ ネットワークキャリア営業利益額



(c)

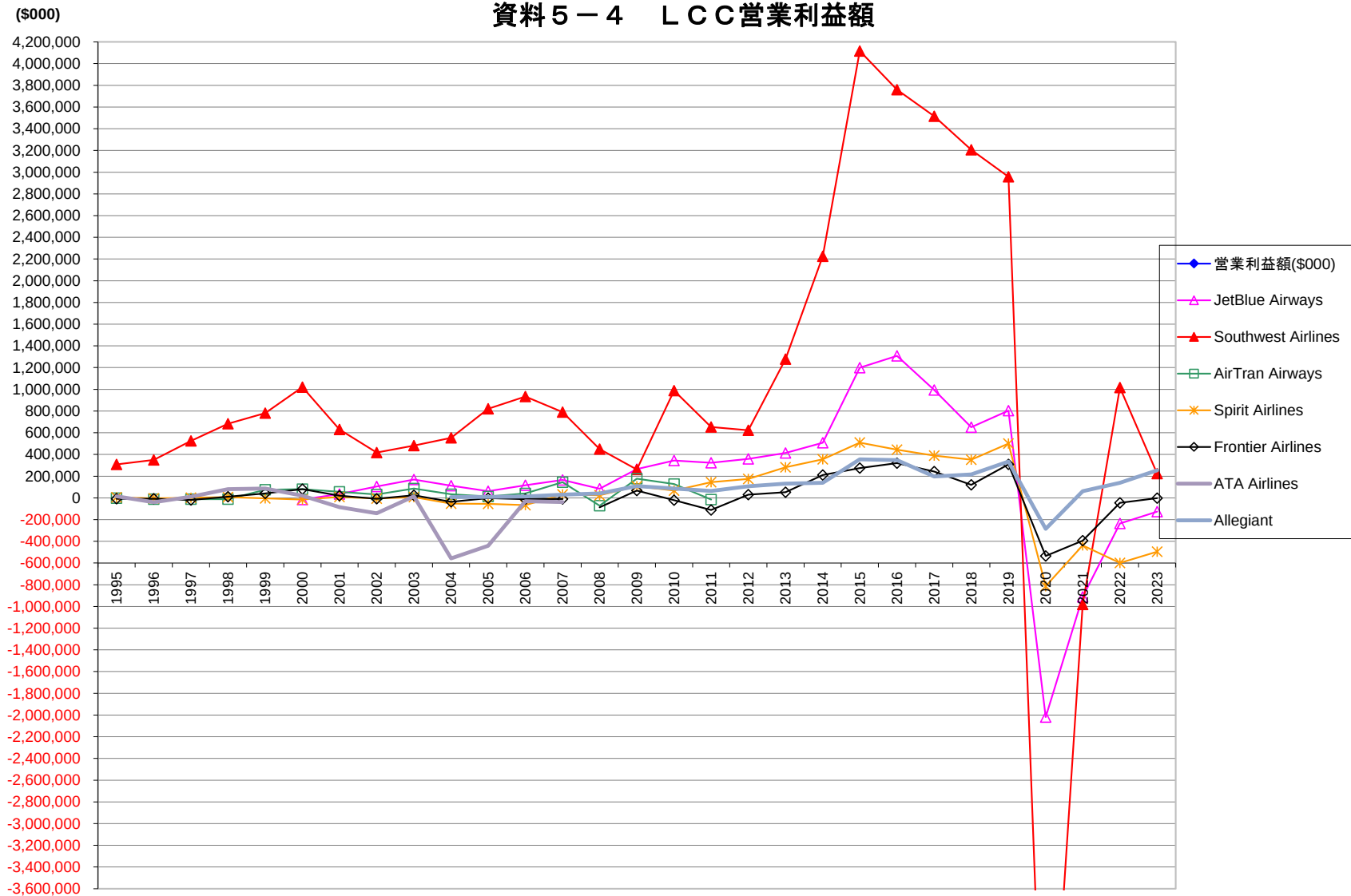
資料5-2 ネットワークキャリアユニット営業利益 全市場



資料 6-3 ネットワークキャリア営業利益額及びユニット営業利益

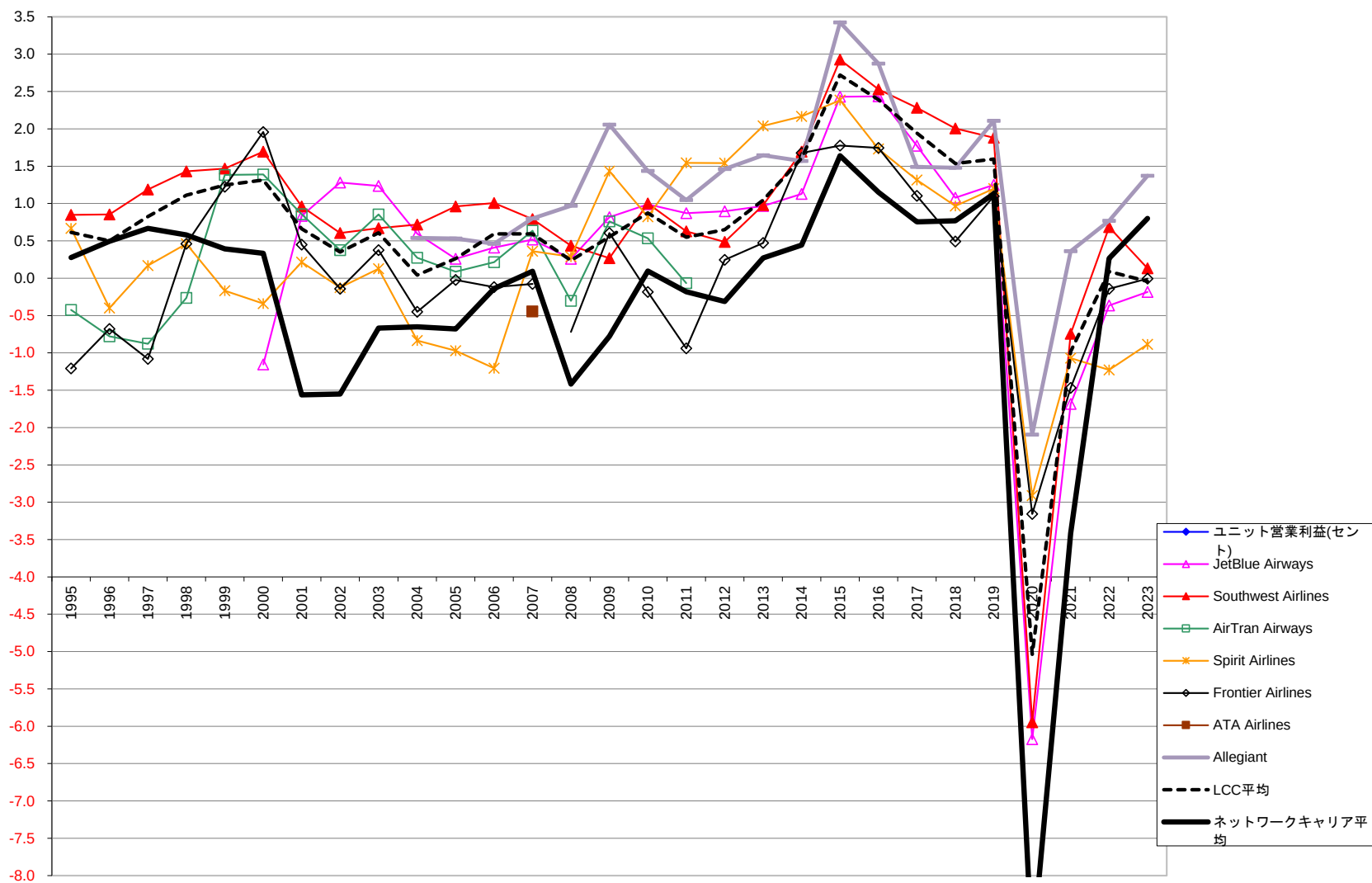
	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
【単位】(5000)																													
American Airlines	967,820	1,330,845	1,447,012	1,748,383	1,003,777	1,242,993	-2,557,807	-3,312,914	-1,444,017	-421,012	-350,743	815,564	702,098	-2,054,289	-1,162,849	151,255	-1,170,101	41,162	1,488,333	2,337,619	5,031,881	5,304,186	4,032,086	2,723,345	3,046,767	-14,378,924	-5,661,334	1,653,600	3,068,440
Continental Airlines	238,200	394,421	644,573	660,107	480,491	586,834	-341,768	-480,758	29,665	122,602	91,842	410,420	620,919	-377,705	-210,244	622,320	949,928												
Delta Air Lines	1,038,427	901,344	1,621,777	1,793,140	1,730,044	1,459,357	-971,902	-1,035,369	-1,157,165	-1,612,738	-1,187,152	30,833	1,004,844	56,785	-604,846	2,615,778	2,245,101	2,648,477	3,837,682	2,924,508	7,838,799	6,979,794	6,149,732	5,503,904	6,558,789	-7,872,808	-2,080,371	4,078,759	6,376,555
Northwest Airlines	910,224	1,107,926	1,203,218	-129,366	768,812	663,531	-796,603	-783,492	-276,545	-433,997	-494,001	781,684	1,123,653	-540,531	480,239														
United Airlines	831,937	1,130,224	1,225,507	1,435,194	1,357,927	740,828	-3,743,100	-3,021,810	-1,593,749	-1,166,382	-241,346	450,518	952,370	-1,746,452	248,142	1,268,352	893,974	76,217	1,259,078	2,375,865	5,167,294	4,340,696	3,499,613	3,294,296	4,303,550	-9,892,658	-5,041,512	2,339,505	4,214,151
US Airways	399,384	437,234	748,723	1,187,867	400,241	-97,111	-1,503,531	-1,083,495	-397,465	-372,175	-333,569	556,302	523,965	-1,773,453	120,984	780,709	433,699	821,977	1,002,541	1,028,028	1,157,105								
※市場	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
営業利益額-除く運輸損収入及び費用(5000)																													
American Airlines	-439,592	783,607	969,968	1,248,209	531,390	636,297	-3,107,424	-3,638,674	-2,221,032	-1,322,271	-1,327,089	-311,855	-451,357	-3,106,039	-2,276,715	-1,114,258	-2,459,290	-1,203,251	144,599	582,097	2,969,983	2,288,651	971,715	2,009,392	2,323,696	-12,709,467	-6,362,511	838,610	2,164,063
Continental Airlines	106,582	236,703	443,829	401,819	153,147	361,096	-336,802	-383,803	17,393	-348,388	-399,522	76,158	144,112	-739,307	-377,927	242,560	661,675												
Delta Air Lines	885,180	657,314	1,284,530	1,461,503	1,231,343	1,259,021	-1,068,365	-1,134,423	601,166	-652,736	-1,355,413	-675,738	357,892	-58,129	-811,340	1,104,199	1,088,994	1,222,168	2,519,488	998,297	5,362,873	4,793,421	4,155,662	4,121,062	5,845,942	-7,139,638	-3,468,170	2,173,983	3,885,416
Northwest Airlines	753,055	948,215	995,457	-465,569	480,371	410,496	-1,060,359	-1,053,170	-602,485	-745,881	-793,419	359,573	525,822	-1,333,390	-747,432														
United Airlines	367,319	586,012	670,356	825,119	684,026	310,034	-4,050,465	-3,195,821	-1,588,981	-940,705	-530,570	-275,435	218,474	-2,281,476	-506,052	175,903	-470,888	-2,199,653	-1,219,736	29,610	2,063,991	872,419	198,557	-503,871	357,359	-11,234,299	-7,710,331	-1,226,812	189,083
US Airways	166,587	134,894	323,711	665,143	-148,499	-429,536	-1,777,189	-1,245,341	-669,469	-585,911	-429,976	-152,409	-145,143	-2,213,170	-239,098	213,994	-6,820	179,157	310,301	1,333,753	749,636								
ネットワークキャリア合計	1,839,131	3,346,745	4,687,851	4,136,224	2,931,778	2,547,408	-11,442,604	-10,951,232	-4,463,398	-4,985,882	-4,835,989	-878,706	649,800	-9,731,611	-4,898,564	622,386	-1,186,329	-2,001,580	1,754,652	2,943,757	11,146,482	7,954,491	5,325,834	5,626,583	8,526,997	-31,083,403	-17,541,013	1,785,781	6,238,562
1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	
旅客運賃マイル(1000,000)																													
American Airlines	155,152	152,763	153,883	155,266	158,334	161,006	153,009	172,155	165,214	174,002	176,102	174,016	169,901	163,529	151,772	153,238	154,323	152,627	154,497	157,598	200,373	241,732	243,824	248,574	248,841	119,578	182,191	229,938	249,830
Continental Airlines	54,226	54,998	61,940	70,635	83,771	81,203	77,193	76,086	81,506	85,675	93,614	99,135	99,152	94,428	95,000	100,454													
Delta Air Lines	130,179	133,716	138,830	142,126	144,792	147,158	141,419	131,682	120,455	129,807	133,847	125,418	127,744	128,976	122,479	200,869	203,453	200,880	204,210	212,235	220,437	225,276	228,416	238,588	250,915	120,208	175,505	216,081	256,241
Northwest Airlines	87,613	94,001	97,066	91,354	99,538	103,486	98,524	93,561	89,077	91,510	91,915	85,716	86,291	84,450	75,223														
United Airlines	158,569	162,843	169,107	174,008	176,667	175,495	164,848	148,748	136,566	145,388	140,294	143,085	141,896	135,859	122,738	121,912	118,948	216,299	212,977	214,061	219,956	224,653	234,547	244,771	253,248	104,599	155,846	228,247	274,205
US Airways	78,093	78,896	82,062	81,169	85,141	93,664	93,265	83,360	79,436	84,145	83,934	77,322	75,632	74,148	70,721	71,582	72,598	74,204	77,893	79,913	38,995	0	0	0	0	0	0	0	0
ネットワークキャリア合計	663,932	677,177	702,888	714,558	743,906	764,629	732,268	706,699	666,634	706,458	711,766	699,172	700,800	686,114	637,361	642,541	649,778	644,010	649,574	663,807	679,761	691,661	706,787	731,933	753,004	344,384	513,541	674,266	780,276
1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	
ユニット営業利益(セント)																													
American Airlines	-0.28	0.51	0.63	0.80	0.34	0.40	-2.03	-2.29	-1.34	-0.76	-0.75	-0.18	-0.27	-1.90	-1.50	-0.73	-1.59	-0.79	0.09	0.37	1.48	0.95	0.40	0.81	0.93	-10.63	-3.49	0.36	0.87
Continental Airlines	0.20	0.43	0.72	0.57	0.19	0.43	-0.41	-0.50	0.02	-0.43	-0.47	0.08	0.15	-0.75	-0.40	0.26	0.66												
Delta Air Lines	0.68	0.49	0.93	1.03	0.85	0.86	-0.76	-0.86	0.50	-0.50	-1.01	-0.54	0.28	-0.05	-0.66	0.55	0.54	0.61	1.23	0.47	2.43	2.13	1.82	1.73	2.33	-5.94	-1.98	1.01	1.52
Northwest Airlines	0.86	1.01	1.03	-0.51	0.46	0.40	-1.08	-1.13	-0.68	-0.82	-0.86	-0.42	0.61	-1.58	-0.99														
United Airlines	0.23	0.36	0.40	0.47	0.39	0.18	-2.48	-2.15	-1.16	-0.65	-0.38	-0.19	0.15	-1.68	-0.41	0.14	-0.40	-1.02	-0.57	0.01	0.94	0.39	0.08	-0.21	0.14	-10.74	-4.95	-0.54	0.07
US Airways	0.21	0.17	0.39	0.82	-0.17	-0.45	-1.91	-1.49	-0.84	-0.70	-0.51	-0.20	-0.19	-2.98	-0.34	0.30	-0.01	0.24	0.40	1.67	1.92								
ネットワークキャリア平均	0.28	0.49	0.67	0.58	0.39	0.33	-1.56	-1.55	-0.67	-0.65	-0.68	-0.14	0.09	-1.42	-0.78	0.19	-0.18	-0.31	0.27	0.44	1.64	1.15	0.75	0.77	1.13	-8.63	-3.42	0.26	0.80

資料5-4 LCC営業利益額



資料5-5 LCCユニット営業利益

(㊦)



資料５－６　LCC営業利益額及びユニット営業利益

	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023		
営業利益額(5000)																															
JetBlue Airways						-15,946	35,490	105,502	169,152	113,128	61,826	117,039	166,184	84,588	265,985	344,319	323,913	359,700	414,530	507,895	1,198,360	1,308,115	993,362	650,379	804,249	-2,019,103	-911,773	-235,894	-125,730		
Southwest Airlines	308,548	349,728	524,322	683,719	781,531	1,020,502	631,179	417,560	482,076	553,581	820,080	934,259	790,209	449,199	262,042	987,834	652,073	623,222	1,278,251	2,225,293	4,116,468	3,760,085	3,514,858	3,205,668	2,957,193	-6,153,893	-982,256	1,016,843	223,792		
AirTran Airways	-3,218	-11,439	-12,421	-12,081	75,747	81,150	55,320	31,203	86,319	32,844	13,388	40,861	144,160	-72,010	177,010	128,191	-16,313														
Spirit Airlines	4,467	-3,420	1,850	7,695	-5,048	-14,653	9,892	-4,923	7,261	-52,462	-54,848	-66,905	30,790	23,657	107,187	66,514	144,383	173,994	282,290	355,264	509,122	443,661	388,802	350,915	501,049	-813,043	-436,560	-598,917	-495,758		
Frontier Airlines	-8,658	-8,889	-19,552	9,999	41,346	81,060	20,076	-8,096	24,936	-36,975	-2,010	-12,473	-9,827	-87,386	66,903	-20,420	-11,475	29,391	51,427	210,195	275,415	320,325	241,655	119,889	308,458	-535,017	-394,610	-45,383	-2,129		
ATA Airlines	14,136	-39,825	10,046	80,118	86,300	19,337	-84,525	-140,762	14,155	-557,182	-441,397	-30,905	-37,922																		
Allegiant										6,348	6,818	12,817	29,835	41,523	108,530	86,793	64,404	106,663	131,575	138,191	355,147	243,333	198,195	215,833	334,115	-285,093	62,290	139,536	253,242		
提供旅客マイル(000,000)																															
JetBlue Airways						1,380	4,260	8,231	13,689	18,992	23,815	28,581	32,148	32,465	32,563	34,758	37,248	40,095	42,852	45,028	49,347	53,705	56,039	60,409	64,311	32,710	54,167	64,504	68,541		
Southwest Airlines	36,373	40,943	44,116	47,782	53,277	60,213	65,623	69,048	71,911	77,006	85,354	92,785	99,767	103,486	98,171	98,558	103,891	128,272	130,503	131,259	140,671	148,658	153,966	159,920	157,297	103,470	132,030	148,495	170,361		
AirTran Airways	756	1,469	1,414	4,504	5,475	5,841	6,465	8,286	10,105	12,005	15,401	19,011	22,706	23,821	23,305	24,060	24,689														
Spirit Airlines	669	858	1,088	1,667	3,039	4,321	4,598	5,594	5,805	6,282	5,648	5,553	8,497	8,218	7,478	8,076	9,353	11,299	13,837	16,401	21,364	25,641	29,585	36,270	41,817	27,938	40,753	48,811	55,982		
Frontier Airlines	717	1,309	1,810	2,174	3,373	4,140	4,474	5,665	6,618	8,222	9,195	10,493	12,585	12,131	11,057	11,011	11,868	11,909	10,867	12,539	15,496	18,359	21,895	24,444	28,104	16,946	26,851	31,714	37,784		
ATA Airlines	12,922	12,606	12,643	13,053	13,325	13,117	15,017	16,790	20,368	20,724	13,168	8,196	8,489	2,018																	
Allegiant						7	44	142	293	207	601	1,174	1,594	2,761	3,731	4,280	5,281	6,040	6,159	7,297	8,000	8,806	10,365	12,125	13,310	14,581	15,863	13,623	17,204	18,145	18,462
LCC合計	51,437	57,184	61,072	69,267	78,534	89,153	100,729	113,821	129,096	144,405	154,175	167,289	187,922	186,418	177,855	182,503	193,208	198,871	206,058	214,033	237,242	258,487	274,796	295,625	307,392	194,686	271,005	311,669	351,130		
ネットワークキャリア合計	663,932	677,177	702,888	714,558	743,906	764,620	732,268	706,699	666,834	706,458	711,766	699,172	700,800	686,114	637,361	642,541	649,776	644,010	649,574	663,807	679,761	691,661	706,787	731,933	753,004	344,384	513,541	674,266	780,276		
ユニット営業利益(セント)																															
JetBlue Airways						-1.16	0.83	1.28	1.24	0.60	0.26	0.41	0.52	0.26	0.82	0.99	0.87	0.90	0.97	1.13	2.43	2.44	1.77	1.08	1.25	-6.17	-1.68	-0.37	-0.18		
Southwest Airlines	0.85	0.85	1.19	1.43	1.47	1.69	0.96	0.60	0.67	0.72	0.96	1.01	0.79	0.43	0.27	1.00	0.63	0.49	0.98	1.70	2.93	2.53	2.28	2.00	1.88	-5.95	-0.74	0.68	0.13		
AirTran Airways	-0.43	-0.78	-0.88	-0.26	1.38	1.39	0.86	0.38	0.85	0.27	0.09	0.21	0.63	-0.30	0.76	0.53	-0.07														
Spirit Airlines	0.67	-0.40	0.17	0.46	-0.17	-0.34	0.22	-0.12	0.13	-0.84	-0.97	-1.20	0.36	0.29	1.43	0.82	1.54	2.04	2.17	2.38	1.73	1.31	0.97	1.20	-2.91	-1.07	-1.23	-0.89			
Frontier Airlines	-1.21	-0.68	-1.08	0.46	1.23	1.96	0.45	-0.14	0.38	-0.45	-0.02	-0.12	-0.08	-0.72	0.61	-0.19	-0.94	0.25	0.47	1.68	1.78	1.74	1.10	0.49	1.10	-3.16	-1.47	-0.14	-0.01		
ATA Airlines	0.11	-0.32	0.08	0.61	0.65	0.15	-0.56	-0.84	0.07	-2.69	-3.35	-0.38	-0.45																		
Allegiant										0.54	0.53	0.46	0.80	0.97	2.05	1.44	1.05	1.46	1.64	1.57	3.43	2.87	1.49	1.48	2.11	-2.09	0.36	0.77	1.37		
LCC平均	0.61	0.50	0.83	1.11	1.25	1.31	0.66	0.35	0.61	0.64	0.26	0.59	0.59	0.24	0.56	0.87	0.55	0.65	1.05	1.61	2.72	2.39	1.94	1.54	1.60	-5.04	-0.98	0.09	-0.04		
ネットワークキャリア平均	0.28	0.49	0.67	0.58	0.39	0.33	-1.56	-1.55	-0.67	-0.65	-0.68	-0.14	0.09	-1.42	-0.78	0.10	-0.18	-0.31	0.27	0.44	1.64	1.15	0.75	0.77	1.13	-9.03	-3.42	0.26	0.80		

※2012年のユニット営業利益を計算するにあたり、AirTranの営業利益、提供旅客マイルについては、DOTの発表データの都合上、統合調整中のSouthwest Airlineへすべて可算。