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Joined MOT (currently MLIT) in 1998. Served at MLIT as Director of JR Affairs Office of Railway Bureau, Director of Freight Railway Policy Office of Railway Bureau, and Director of Tourism Department of Chubu District (Central Japan) Transport Bureau. Worked for Embassy of Japan in Thailand as First Secretary. Has thorough knowledge of transport and tourism in Thailand and all of Southeast Asia and of Japan's policies for railways, tourism, and logistics.