

Japan International Transport and Tourism Institute - Aviation Symposium

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United's 35+ Year Commitment to the U.S. - Japan Market



Gateways

- Nine U.S.
 - Covers the U.S. top four most populated cities and nation's capital
- Five Japanese

Daily Flights

- 16 Total
 - Nine U.S. mainland and seven Pacific islands
- 12 Tokyo Only

United Recognizes Tokyo as the Gateway to Asia/Pacific



New Haneda service effective spring 2020

- Los Angeles
- Chicago
- Washington-Dulles
- Newark Liberty

Haneda service preferred by time-sensitive customers

- Provides easy access to downtown Tokyo
- Unparalleled connections within Japan with partner ANA

United retains excellent coverage to Narita, the leading Asia/Pacific gateway

- Natural connecting point to fast-growing economies in the region
- Narita has service to 82 points in Asia/Pacific and 48 of these points are not served via Haneda

The United + ANA Joint Venture Drives Meaningful Consumer Benefits



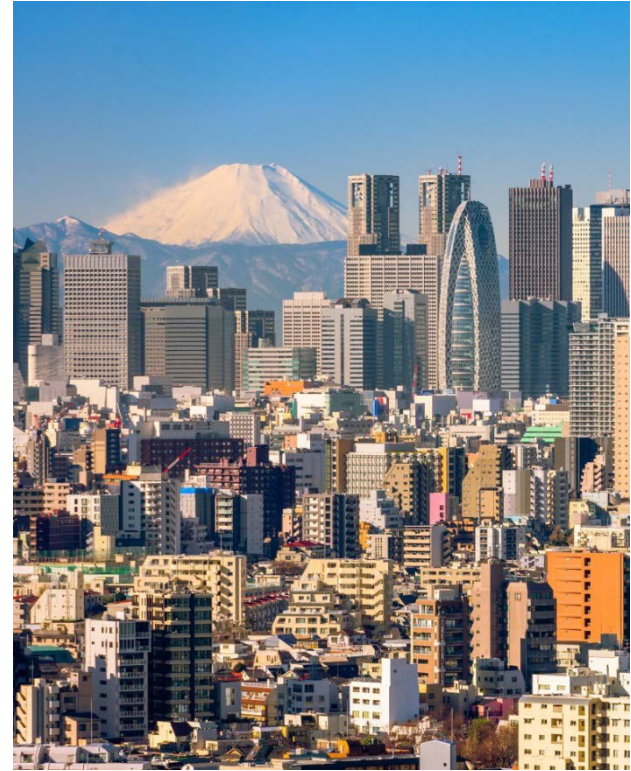
Joint Venture Benefits

- 66 countries included in scope
 - North, Central and South America
 - Many Asian and southeast Asian countries
- 68 daily flights distributed among United and ANA
 - 20 gateways served nonstop across the Americas and Asia
- Approximately five million annual passengers (13,000 daily passengers) connect between United and ANA networks

Preserving Japan's Role as a Global Leader in Asia/Pacific

United Proposed Industry/Government Cooperation

- Pursuing a cost effective approach to 21st Century infrastructure development
- Championing a global approach to environmental sustainability
- Promoting regulations that allow innovation and competition to thrive





■ Thank You!