Project Update:The High Speed Rails in Thailand

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Former Minister of Transport
Presented at the IHRA Meeting 2019, Tokyo
28 November 2019



Topics

- 1 Thailand-Japan Cooperation 2015-Present
- Thailand Investment in Infrastructure 2015-2022
- Thailand Rail Infrastructure Development Plan and Progress
- Outstanding Thailand-Japan Cooperation in Transport Sector
- **5** Future Prospects

1 Thailand-Japan Cooperation 2015-Present

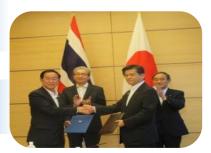
Bilateral Cooperation between THAILAND and JAPAN

MOU/MOC: Thailand-Japan

MOU Signed Expressway Authority of Thailand
April 2010

MOC Signed

October 2015



MOC Signed

August 2016



MOC Signed

June 2017











Projects in Cooperation between Thailand and Japan

Total 16 Projects

Rail 7 Projects

- HSR (Bangkok-Chiang Mai, 3 Airport Connection)
- Urban Mass Rail Transit System (Purple Line and Red Line)
- M-MAP 2
- Freight Rail Service
- •Railway Development along Southern Economic Corridor and East-West Economic Corridor •MOT on Road Safety
- Road FMOF of Road Sa
 - DOH on Tunneling Construction
 - Mobile Mapping system (MMS)
 - Expressway
 - Bang Sue Area Development
 - Smart City

Area

4 Projects

Development 2 Projects

Human

Resource
Development
3 Projects

- MRTA Training Center
- Urban Railway Management (Purple Line and Red Line)

Thailand Investment in Infrastructure 2015-2022

Thailand Investment in Infrastructure 2015-2022

Transport Action Plan FY 2015

FY2016

FY2017

FY2018

FY2019

76 Projects / Investment of US\$ 100.23 billion dollars



Double Track Rail Network 13 Projects US\$ 18,198.90 Mill. (18.15%)



Motorway& Expressway 11 Projects US\$ 12,299.73 Mill. (12.27%)



Commuter Train Network 4 Projects

US\$ 2,252.06 Mill. (2.27%)



Road Facilitation 9 Projects US\$ 834.32 Mill. (0.83%)



Mass Transit Dev. Network 12 Projects **US\$ 22,311.62 Mill.** (22.25%)



Common Ticket System 1 Projects US\$ 24.58 Mill. (0.02%)





High Speed Train Network 4 Projects US\$ 37,240.22 Mill. (37.14%)



Public Bus Procurement 2 Projects US\$ 73.42 Mill. (0.07%)



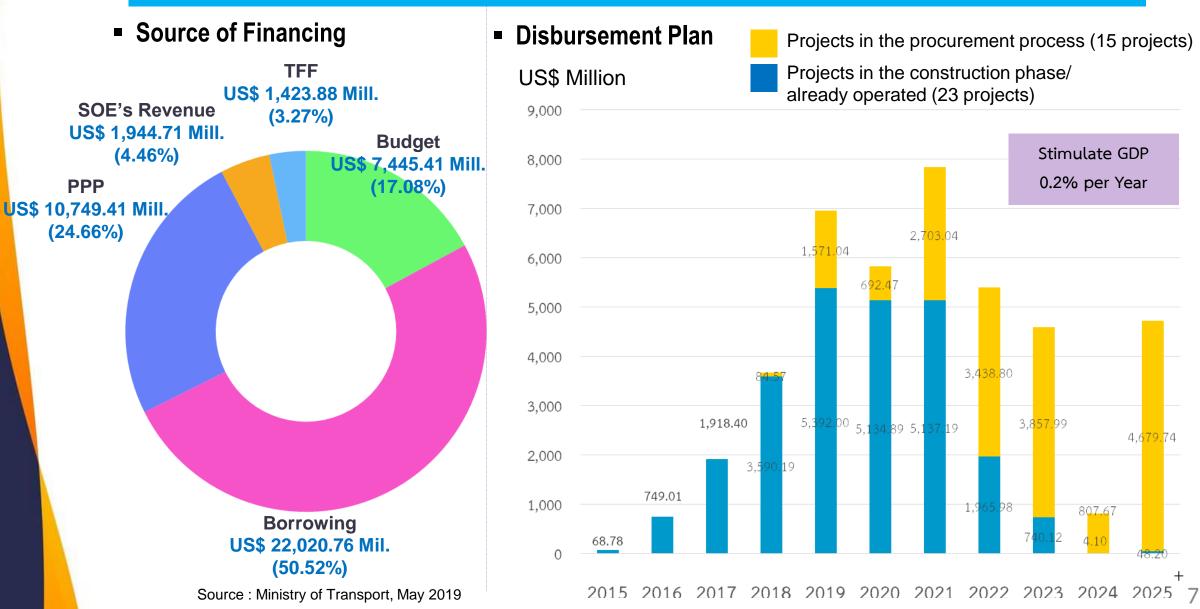
Maritime Transport Dev. 9 Projects US\$ 1.880.54 Mill. (1.88%)



Air Transport Development 11 Projects US\$ 5,119.90 Mill. (5.11%)

Thailand Investment in Infrastructure

38 Projects Approved by Cabinet / Investment of US\$ 43,584.16 Million dollars



World Economic Forum (WEF): The Global Competitiveness Ranking





Thailand **40**th /141







Transport infrastructure



Year	Score	Rank
2016	4.39 (Full score 7)	49 th /138
2017	4.7 (Full score 7)	43 th /137
2018	69.7 (Full score 100)	60 th /140
2019	68 (Full score	71 th /141

100)



Rank: Transport infrastructure Index

Road connectivity

2018 201955 54



Quality of road infrastructure

2018 201955 55



Railroad density

2018 201954 55



Efficiency of train services

2018 2019 91 75



16

Airport connectivity

2018 2019 9 9



Efficiency of air transport service

2018 2019 48 48



Liner shipping connectivity

2018 2019 39 35



Efficiency of seaport service

2018 2019 68 73



IMD: World Competitiveness Ranking



Source: OTP, 2018, International Institute for Management Development (IMD), International Air Transport Association (IATA)

Thailand Rail Infrastructure Development Plan and Progress

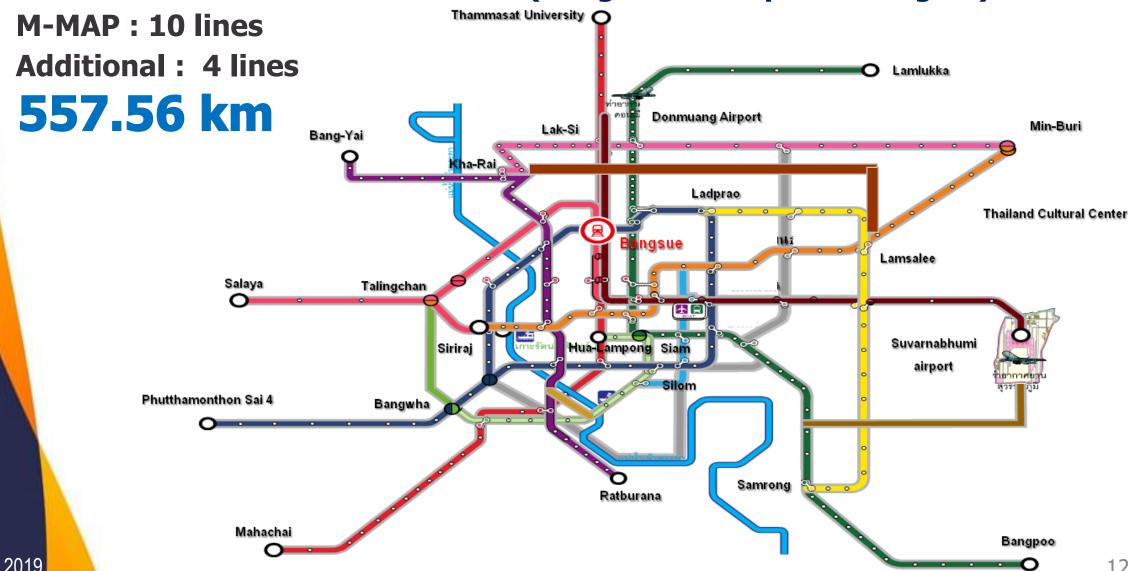
- Mass Rapid Transit System in BMR
- Intercity Rails Network
- High Speed Rails



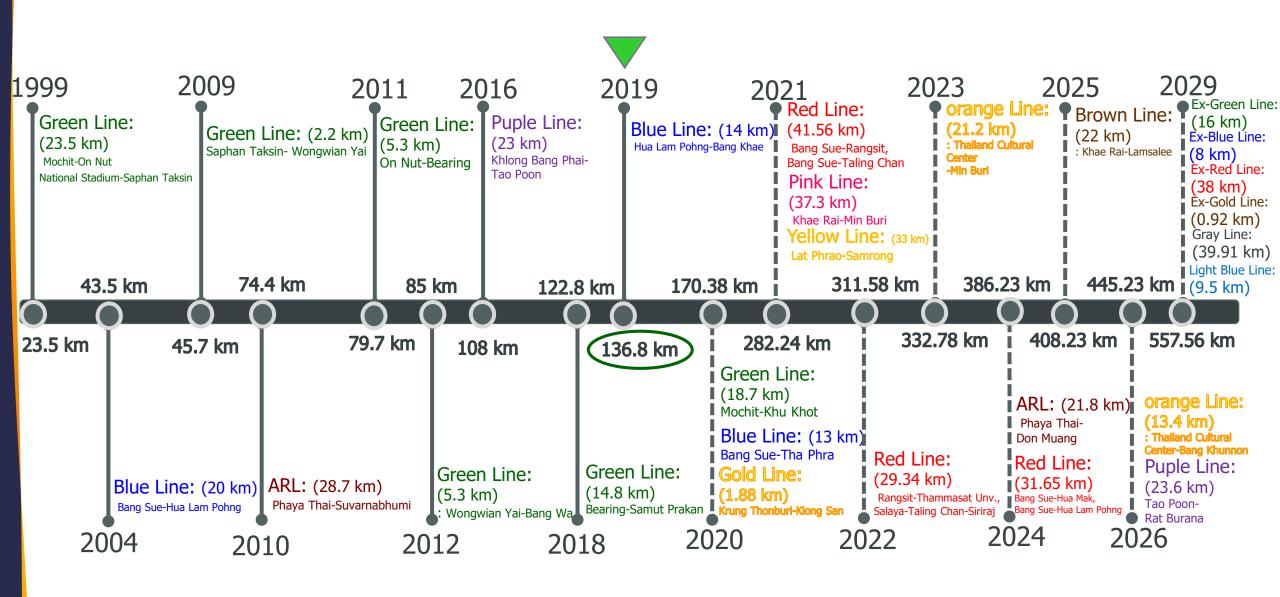
Mass Rapid Transit System in BMR

Mass Rapid Transit Development Plan

Total Future MRT Network in BMR (Bangkok Metropolitan Region)



Mass Rapid Transit Time Line



World's Largest Metro Systems

Rank	Cities	Kilometers
1	Shanghai Metro	548
2	Beijing Subway	527
3	Bangkok Metro (Once all lines in services by 2026)*	445.23
4	London Underground	402
5	New York Subway	373
6	Seoul Subway	332
7	Moscow Metro	328
8	Madrid Metro	294
9	Guangzhou Metro	240
10	Mexico City Metro	227
11	Nanjing Metro	224

Source: 1-10 from https://www.citymetric.com, by 2029 total distance will be 557.56 km, ranked no.1

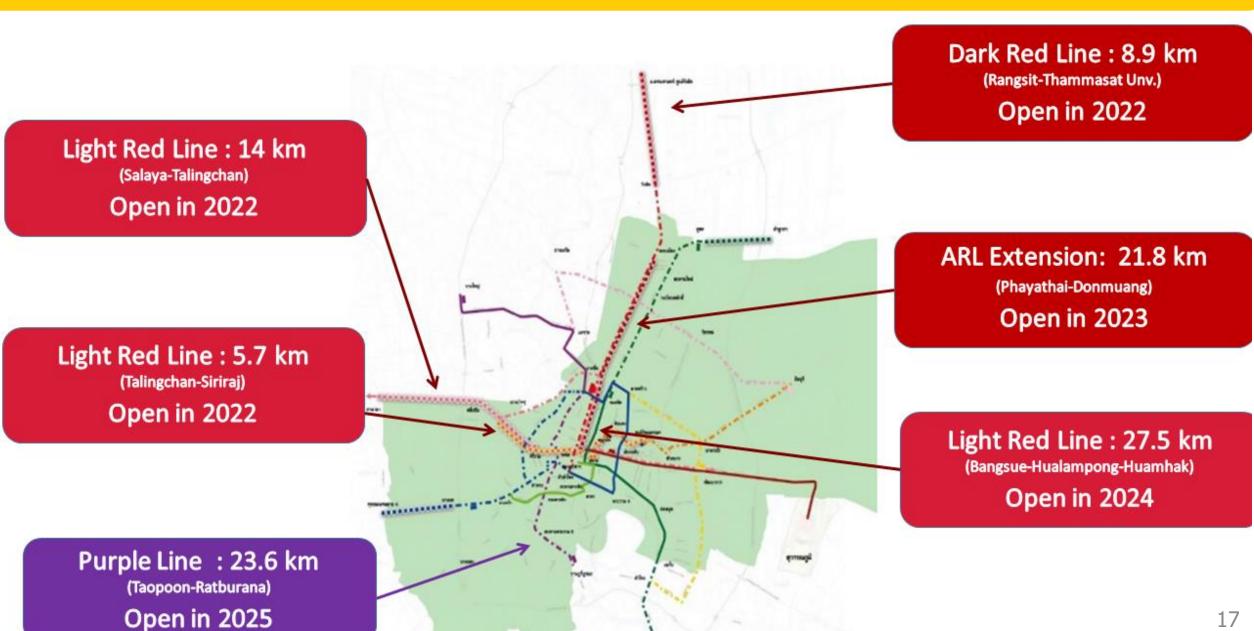
Mass Rapid Transit in BMR: In-Operation 5 lines - 136.8 km



Mass Rapid Transit in BMR: Under-Construction 8 lines - 173.88 km



Mass Rapid Transit in BMR: In-Tendering Process 6 lines - 101.5 km



Mass Rapid Transit in BMR



Additional Network: 4 lines - 72.33 km (Supplementary to M-MAP)





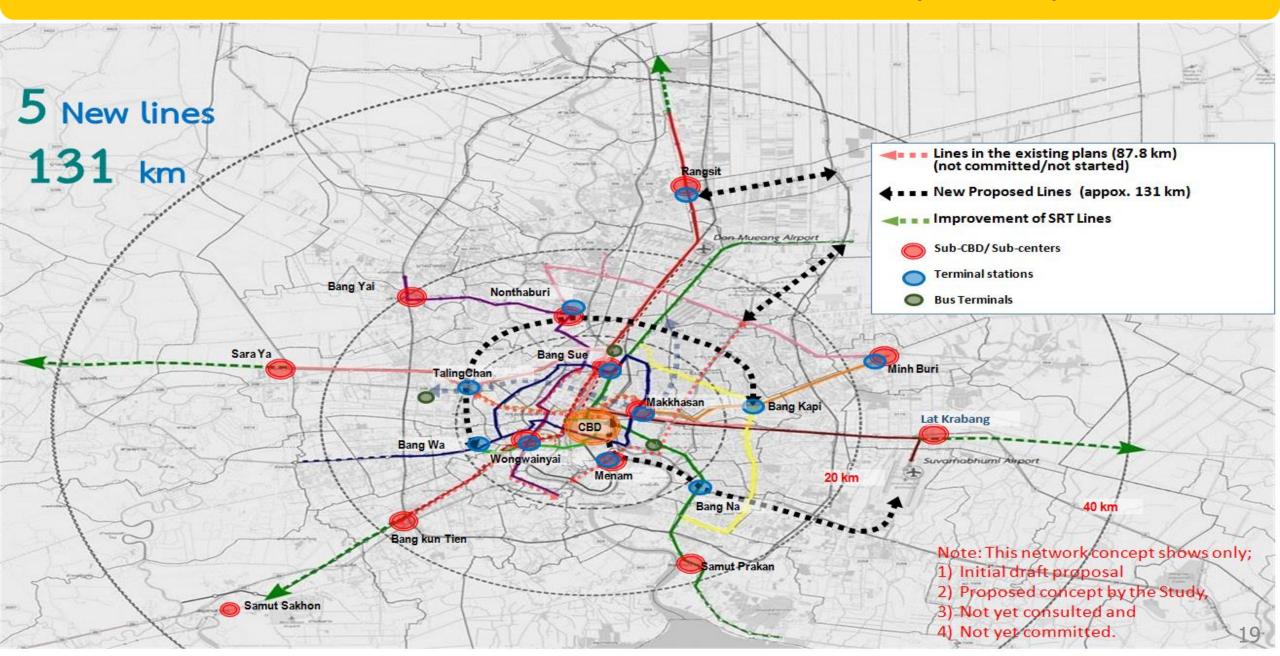


Brown line: 22 km



Ex-Gold line: 0.92 km

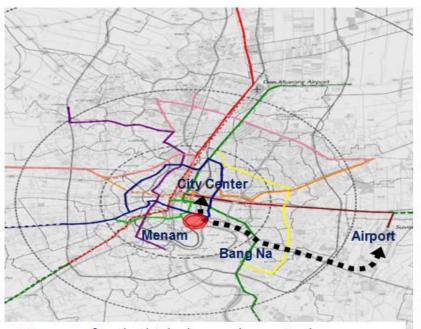
Future Plan: Draft Proposal of Future Mass Transit Corridors (M-MAP 2)



Future Plan: Draft Proposal of Future Mass Transit Corridors (M-MAP 2)

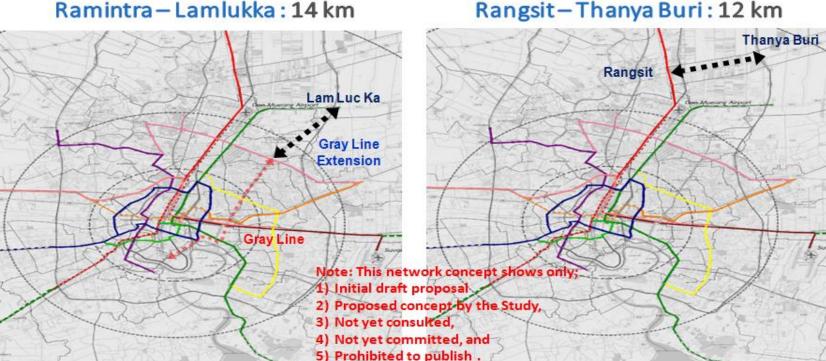
Proposed Lines identified based on the future demand-supply gap (serving for high demand area)

New Line linking City Center Mae Nam-Bang Na-Airport: 33 km



- To serve for the high demand area in the eastsouth
- To connect with new urban development at Menam.
- To provide alternative airport link from the existing city center
- Length: approx. 33km
- System capacity: medium-high

2. Extension of Gray Line to the North Ramintra – Lamlukka: 14 km



- To serve for the high demand area in the east-north
- To connect with Gray and Green Lines linking directory to the City Center
- · Length: approx. 14 km (extension)
- System capacity: medium-high

 To serve for the high demand area in the eastnorth

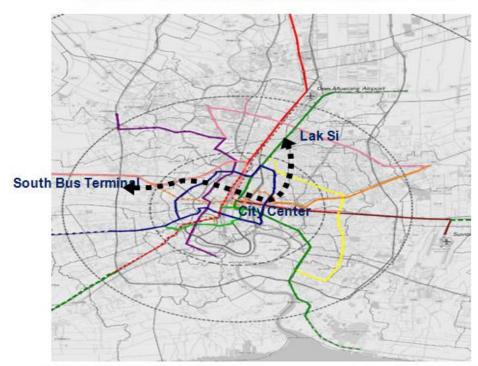
3. New Line in Pathum Thani

- To connect with Dark Red Line linking directory to the City Center
- · Length: approx. 12 km
- System capacity: medium

Future Plan: Draft Proposal of Future Mass Transit Corridors (M-MAP 2)

Proposed Line for the railway missing area in the city center

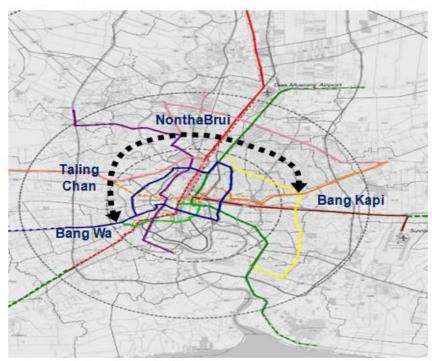
4. Additional Line in the City Center Laksi – South Bus Terminal: 30 km



- · To serve for the railway-missing areas in the City Center
- To connect with many lines in the city center and South Bus terminal, Lak Si
- Length: approx. 30 km
- · System capacity: medium-high

Proposed Line Linking Sub-centers

5. New Northern Ring Line
Bangwa – Taling Chan – Nonthaburi – Bang Kapi : 42 km

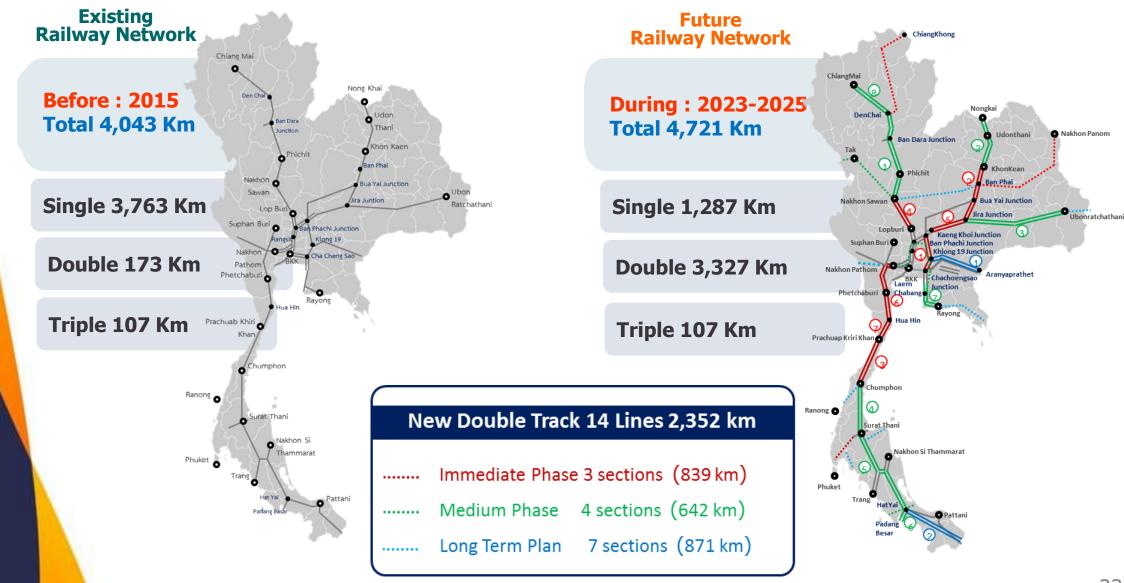


- To serve for the railway missing area in the north (20-30km from City Center)
- To connect with radial lines at major transit terminals and sub-centers to serve as feeder
- Length: approx. 42km
- System capacity: medium-high



Intercity Rails Network

Double-Track Projects Development Plan





Progress of Double-Track Projects

Khlong 19 Junction

Nakhon Si Thammarat

New Routes

• Under Construction Com		ompletion	km
	Chachoengsao-Khlong19 - Kaeng Kl	hoi 2019	106
Immediate	Jira Junction - Khon Kean	2019	185
Phase	Prachuap Kiri Khan - Chumphon	2020	167
7 sections 993 km	Lopburi - Pak Nam Pho	2020	148
333 KIII	Mab Kabao - Jira Junction	2020	132
	Nakhon Pathom - Hua Hin	2020	165

90

Nakhon Pathom

Prachuap Kriri Khan

Phuket

Phetchaburi Chabang

2020

Hua Hin - Prachuap Kiri Khan

Preparing for Cabinet Approval

	Khon Kean - Nong Kai	2024	174
Medium Phase	Chumphon - Surat Thani	2024	167
8 sections	Pak Nam Pho - Den Chai	2025	285
1,609 km	Jira Junction - Ubonratchathani	2025	309
	Hat Yai - Padang Besar	2025	48
	Sriracha - Map Ta Phut	2025	70
	Surat Thani - Hat Yai-Song Kha	2026	339
	Den Chai - Chiang Mai	2029	217

Future Extension

390 km

Long term	Klong19 - Aranyaprathet	2030	174
Plan	Hat Yai - Junction-Sungai Kolok	_	216
2 sections			

• Under Construction: 7 Sections - 993 km















Double Track Project: Completed construction

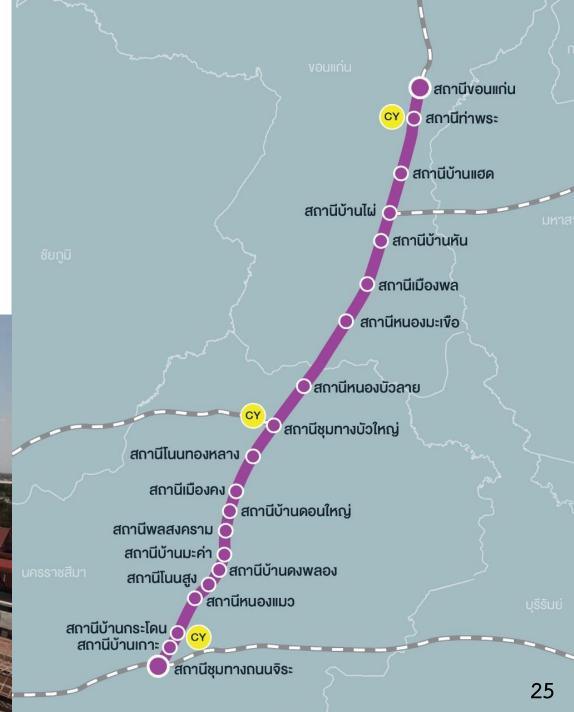


Jira - Khon Kaen

Distance: 187 km

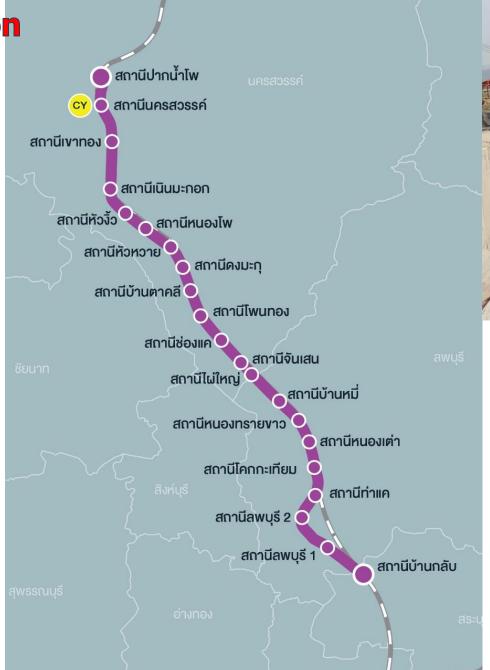
Opened: April 2019





Lopburi

Paknampho





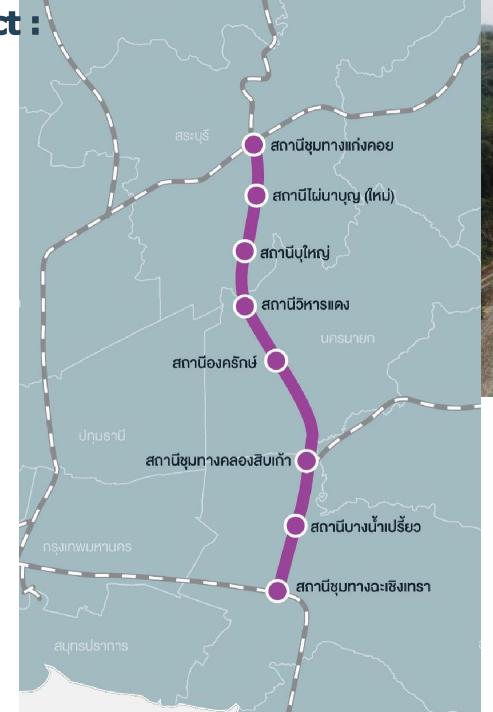


Distance 148 km
Progress 10%
To be Opened in 2022

Chachoengsao

Klong 19

Kaengkhoi







Distance 106 km
Progress 94%
To be Opened in 2019

Mab Kabao - Jira



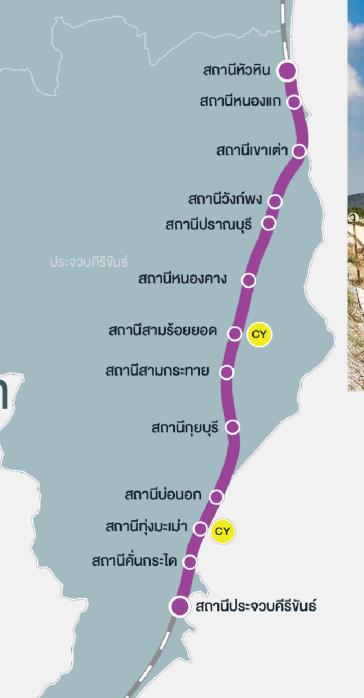
Distance 132 km Progress 12% To be Opened in 2023





Hua Hin

Prachuap Khiri Khan







Distance 84 km
Progress 23%
To be Opened in 2021

Nakhom Pathom

Hua Hin





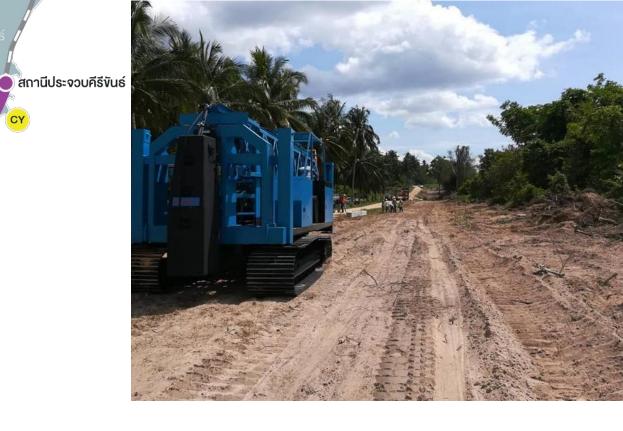


Distance 169 km
Progress 20%
To be Opened in 2021

Prachuap Khiri Khan

Chumphon







Distance 167 km
Progress 13%
To be Opened in 2021

Double Track Project: New Route

Denchai

Chiang Rai

Chiang Khong



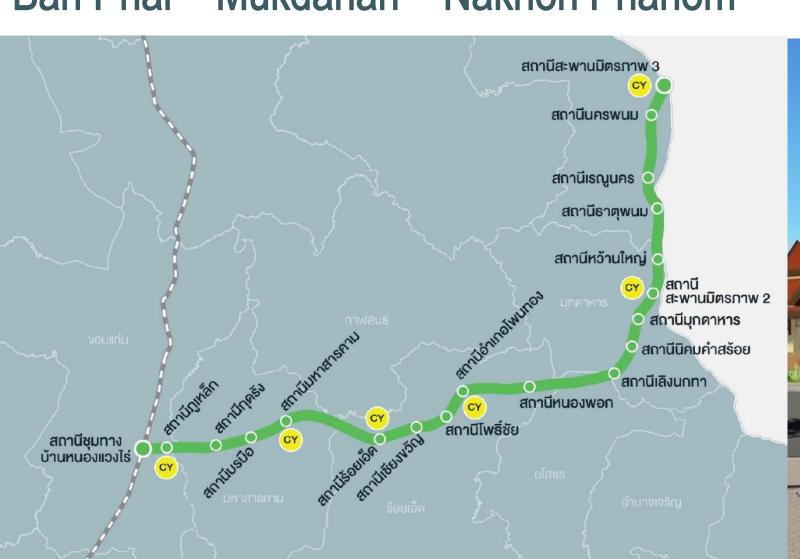


Distance 326 km
To be Opened in 2023

Cabinet: Approved 31 July 2018

Double Track Project: New Route

Ban Phai – Mukdahan – Nakhon Phanom





Distance 355 km

To be Opened in 2025

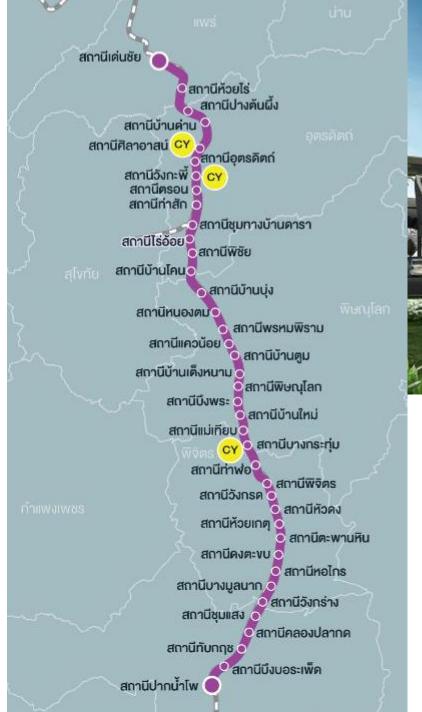
Cabinet: Approved 28 May 2019



Double Track Project: Phase 2

Paknamphon

Denchai





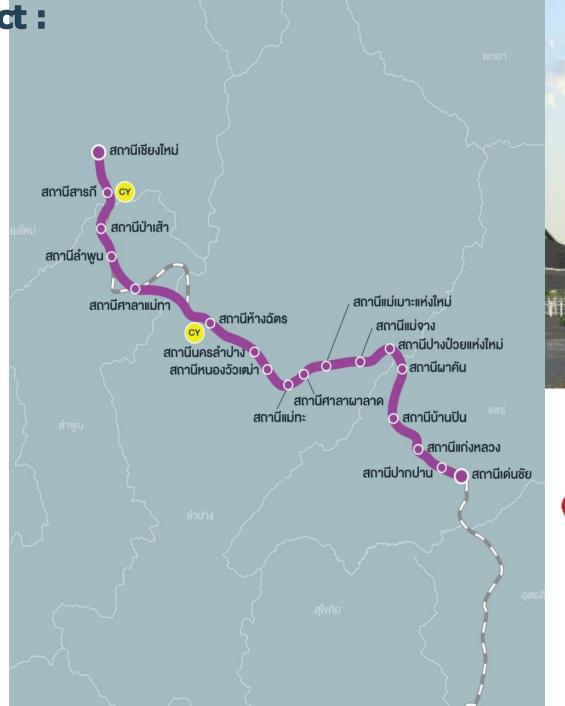


Distance 285 km To be Opened in 2024

Double Track Project:Phase 2

Denchai

Chiang Mai





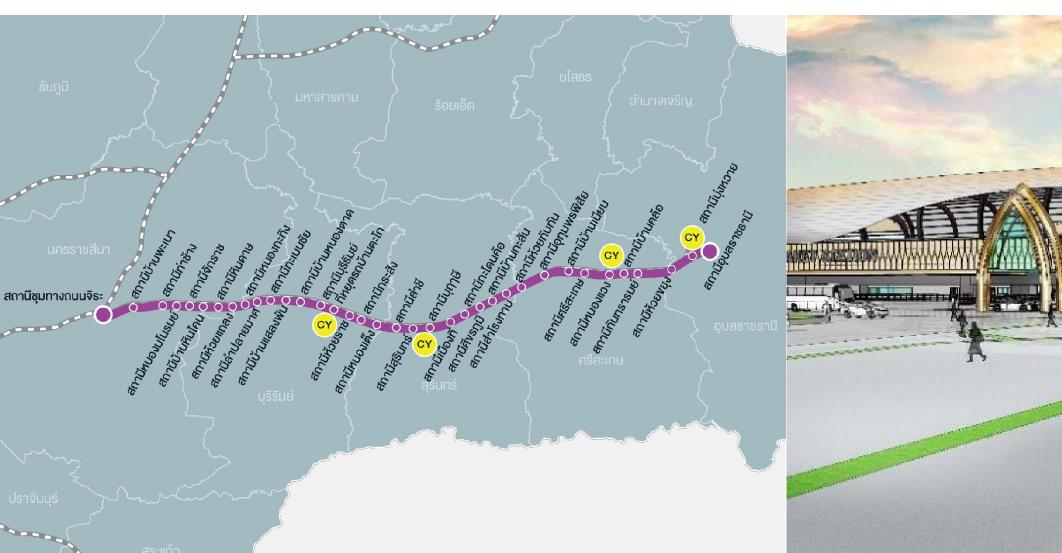
Distance 189 km
To be Opened in 2024

Double Track Project: Phase 2

Jira – Ubon Ratchathani



Distance 308 km To be Opened in 2023





Khon Kaen
Nong Kai

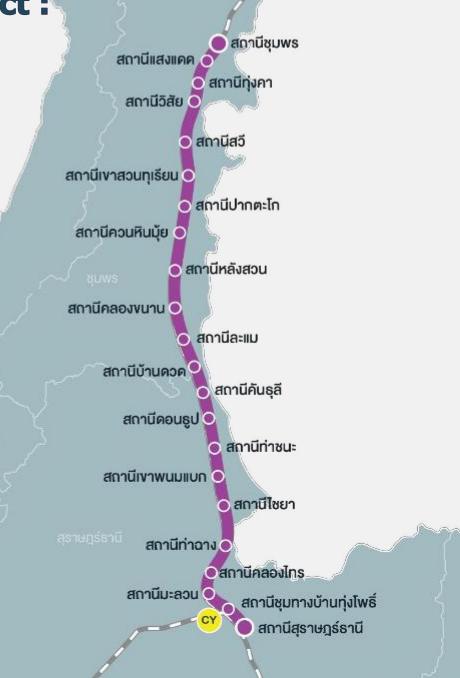






Distance 167 km To be Opened in 2023

Chumphon
Surat Thani





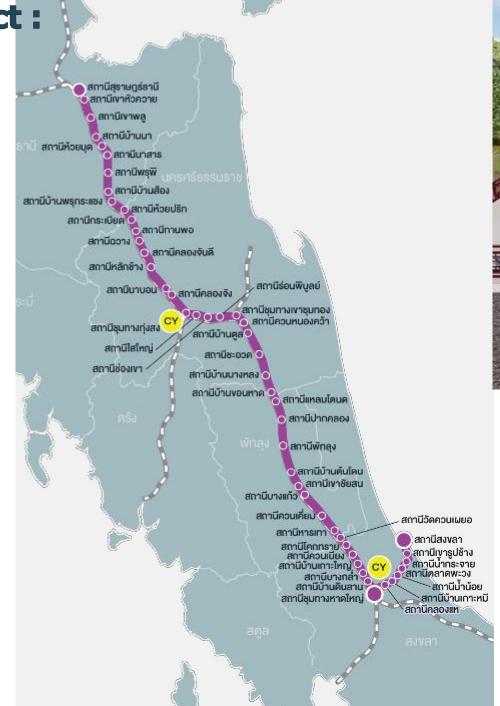


Distance 168 km To be Opened in 2023

Surat Thani

Hat Yai

Songkhla

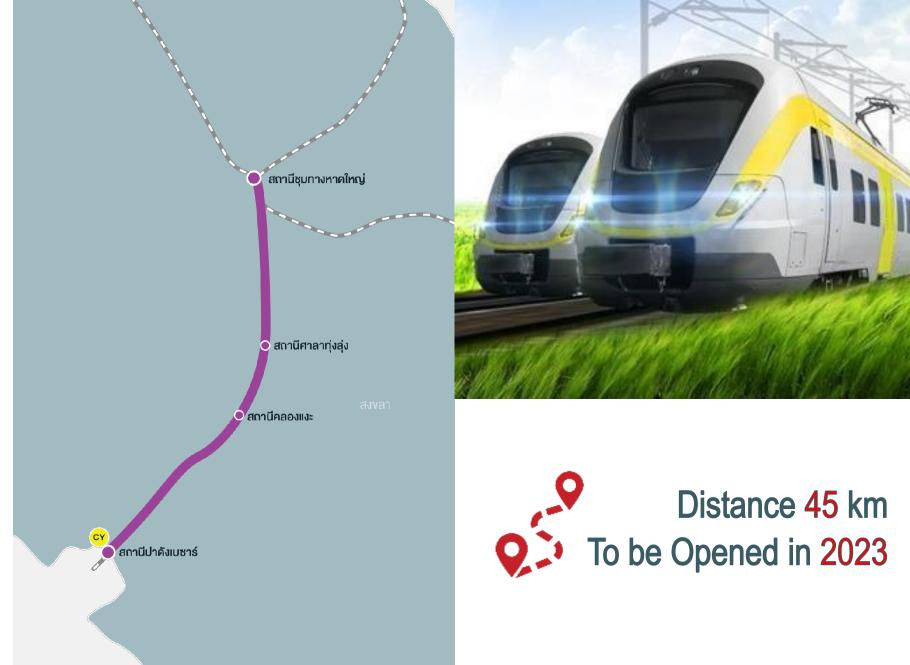


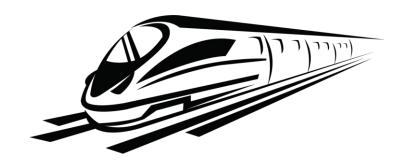




Hat Yai
Padang Besar

Malaysia





High Speed Rails



High Speed Train Projects Development Plan

High Speed Train Development Plan (2017-2027)



High-speed Railway Network in Progress Chiang Nong Khai Thai-China Corporation Project **b** Phitsanulok Bangkok-Nakhonratchasima : 253 km Nakhonratchasima-Nong Khai Nakhon Ratchasima 355 km Thai-Japan Corporation Project Bangkok-Phitsanulok: Hua Hin 380 km Phitsanulok-Chiang Mai 288 km **EEC Project** Surat Thani Bangkok-Rayong 3 Airport-U Ta Pao: 220 km ■ U Ta Pao-Rayong: 40 km

Thailand's First High-speed Train

Northeastern Line:

Bangkok-Nakhon Ratchasima-Nong Khai

Phase 1: Bangkok-Nakhon Ratchasima

Distance : 253 km

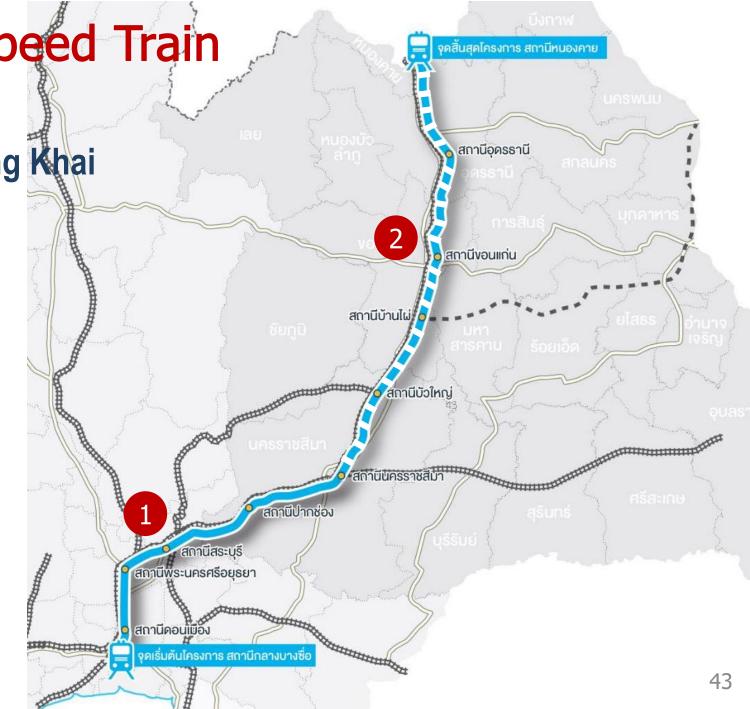
Current Status: Under Construction,

to be opened in 2023

Phase 2: Nakhon Ratchasima-Nong Khai

Distance : 355 km

Current Status: Waiting for EIA Approval





Northeastern Line:

Bangkok-Nakhon Ratchasima-Nong Khai

Phase 1:

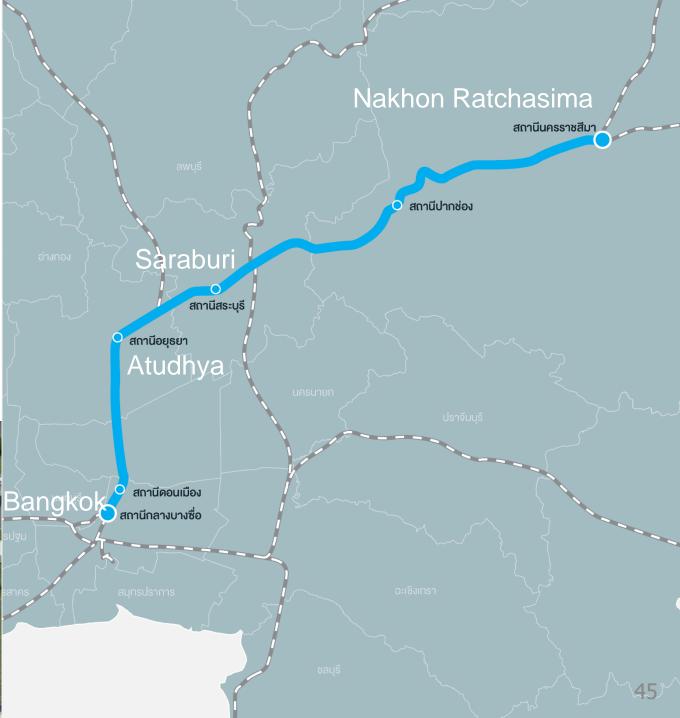
Bangkok-Nakhon Ratchasima Section

Length: 253 km

Investment: 179,413 million baht

To be Opened in 2023





Progress: Bangkok - Nakhon Ratchasima High Speed Train Project



Northeastern Line:

Bangkok-Nakhon Ratchasima-Nong Khai

Phase 2:

Nakhon Ratchasima-Nong Khai Section

Length: 355 km

Investment: 226,340 million baht

To be Opened in 2026





Eastern Line: High-speed Train Linking Three Airports

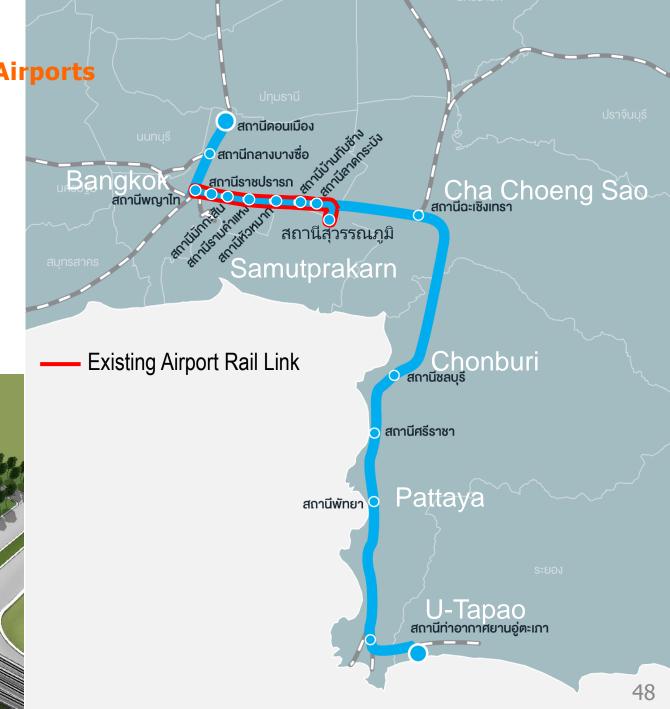
Don Muang – Suvarnabhumi – U-Tapao

Length: 220 km

Investment: 224,544 million baht

To be Opened in 2024





Cooperation Between Three Countries: Thailand, China and Japan

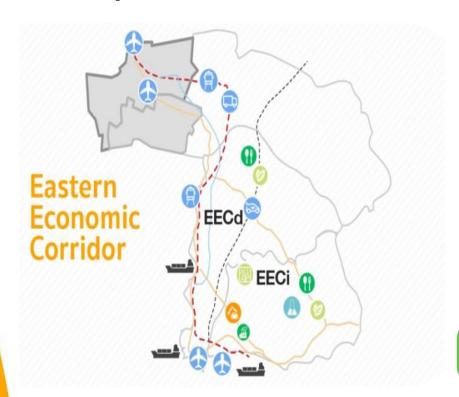
High Speed Train Linking Three Airports (Don Mueang-Suvarnabhumi-U-tapao)

Project Detail:

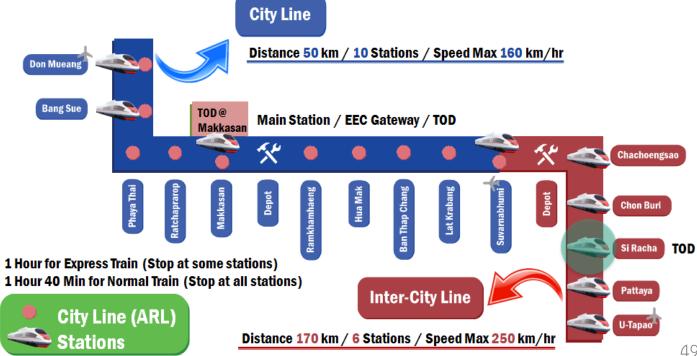
- Length : 220 km

- Investment : 224,544 million baht

- To be opened in 2024







Northern Line:

Bangkok-Phitsanulok-Chiang Mai

Phase 1:

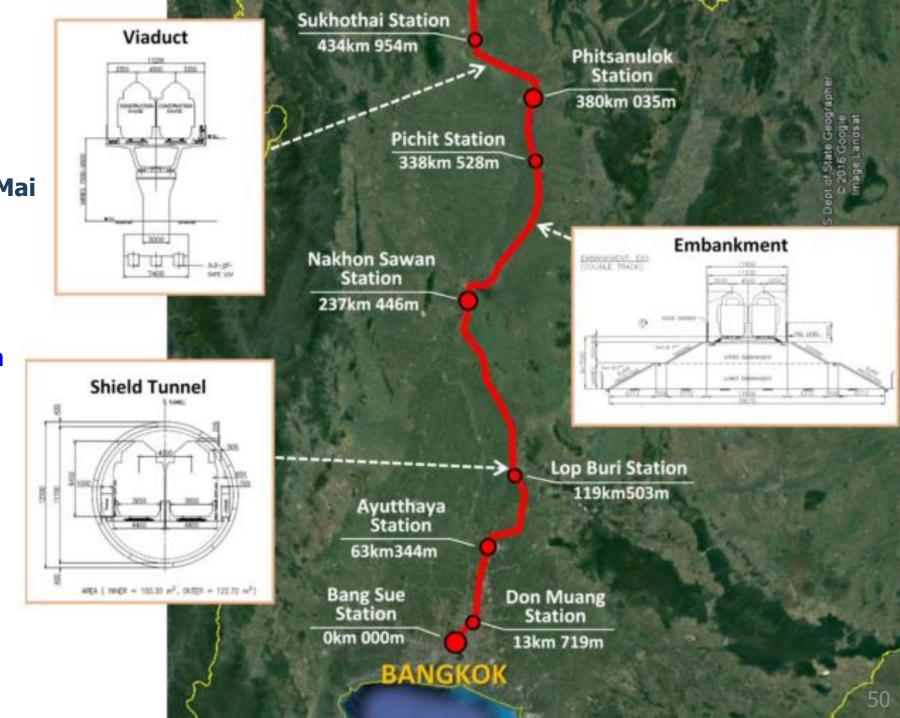
Bangkok-Phitsanulok Section

Length: 380 km

Investment: 276,227 million baht

Current Status:

Under Discussion on business Scheme To be Opened in 2025



Outstanding Thailand-Japan Cooperation in Transport Sector

- Railway Sector
- Road Sector
- Area/Regional Development
- Human Resource Development

1 MRTA Purple Line

The M.R.T. Chalong Ratchadham Line (Bang Sue-Bang Yai Section), 16 stations, 23 km.

Project Cost: 210 Billion JPY Opening Year: August 2016

JICA's Project Cooperation

ODA Loan: 79 Billion JPY

(Civil work, Depot and Track work)

Planning Support: Study on Financial

Frameworks

Training for Human Resource Development:

- Train Operation and Management
- Track Works and Depot Design
- Urban Railway Management
- Urban Public Transport









Red Line Commuter Train

Red Line (Bang Rangsit Section), 10 stations, 26.4 km.

Project Cost: 332 Billion JPY

Expected Opening Year: January 2021

JICA's Project Cooperation

ODA Loan: 268 Billion JPY

(Civil work, Depot, Track work, E&M and Rolling Stock)

Planning Support: Development of Barrier Free

Guidelines

Training for Human Resource Development:

- Train Operation and Management
- Track Works and Depot Design
- Urban Railway Management

Current Progress as on September 2019

Contract 1 (Bang Sue Station): 91.1%

Contract 2 (Civil work): 100%

Contract 3 (E&M and Rolling stock): 62.4%

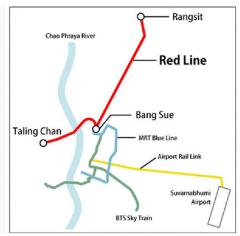














The Second Mass Rapid Transit Master Plan in BMR (M-MAP 2)

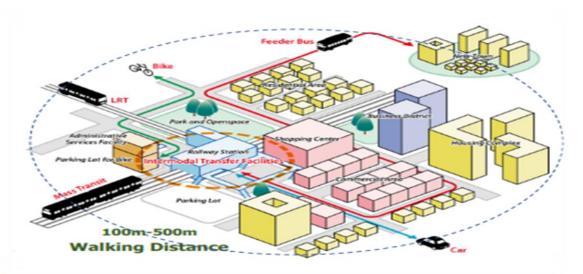
JICA's Project Cooperation

Planning Support: Conduct the Study M-MAP 2 Blueprint

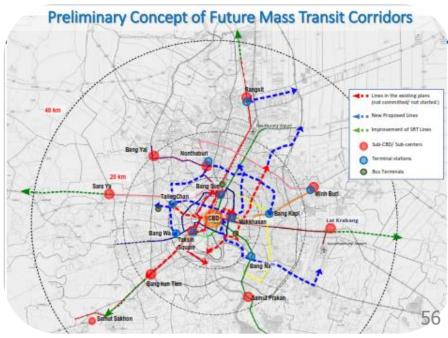
Period of Time: March 2017 – September 2018

Outcome of the Study:

 Establish Blueprint including the future vision and concept for rail mass transit plan and take into account countermeasures and draft route map to achieve the future vision.







G-G Cooperation Between Thailand and Japan

The High-speed Railway Project (Bangkok-Chiang Mai)

JICA's Project Cooperation

Planning Support: Conduct the Feasibility Study

Period of Time: December 2015 – November 2017

Outcome of the Study: Making a project for

"the highest standard on safety and technology for the benefit of Thai people" by consideration of all important issues





Bangkok-Chiang Mai

Distance: 673 km ch.673 Chiang Mai ch.650 Lampun ch.588 Lampang ch.488 Sri Satchanalai Ch.435 Sukhothai Ch.380 Phitsanulok Ch.338 Phichit Ch.237 Nakhon Sawan Ch.120 Lopburi Ch.42 Khlong Phutsa_ Ch.63 Ayuttaya ch.14 Don Muang : Depot Bangkok

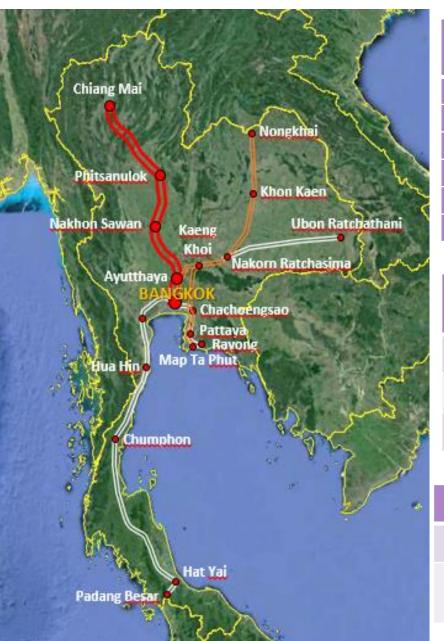
HSR Project 2nd Phase

- Phitsanulok~ChiangMai (293km)
- 5 stations

HSR Project 1st Phase

- Bangkok~Phitsanulok (380km)
- 7 stations
- Open: 2025 (JICA F/S proposed)

Bangkok-Chiang Mai HSR: Phase 1 Bangkok-Phitsanulok Section



	Bangkok-	Bangkok-
	Phitsanulok	Chiang Mai
Length	380 km	673 km
M-Speed	300 km/h	300 km/h
Time	1 hour 58 min.	3 hour 27 min.
Signaling	DS-ATC	DS-ATC
Track	1,435 mm	1,435 mm
Stations	7 stations	12 stations

Bangkok- Phitsanulok	JICA FS (A)	Thai FS (B)	Difference (A) - (B)
1. Initial Investment Cost	276.2	233.8	+42.5
2. O&M Cost for 30 years	213.9	301.1	-87.2
Total. Life Cycle Cost	490.1	534.8	-44.7

	Basic Case	With Regional Development
EIRR	7.2%	14.7%
Ridership	FY2025 : 29,700 /day FY2055 : 50,000 /day	FY2025 : 29,700 /day FY2055 : 73,200 /day

Bangkok-Chiang Mai HSR: Phase 1 Bangkok-Phitsanulok Section

Further Discussion: Points to Success

- 1 Cost Reduction of Project
 - 2 Business Scheme
 - 3 Area/Regional Development









4 Human Resource Development and Technology Transfer

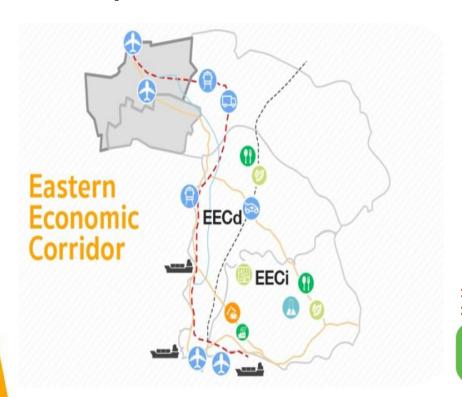
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Project Detail:

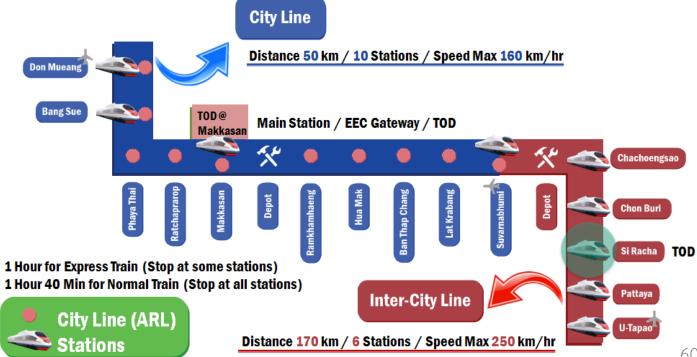
- Length : 220 km

- Investment : 224,544 million baht

- To be opened in 2024







1 Road Safety

MOC on Road Safety: Signed in June 2017

Purpose: Improving road safety in Thailand by sharing policies, technologies and experiences on road safety between both ministries Scope of Cooperation:

- Stocktaking of current situation on traffic accidents, and identification Of cause and challenges of the traffic accidents
- Sharing of policies, technology and experiences on road safety
- Consideration of necessary measures of both hard and soft infrastructure





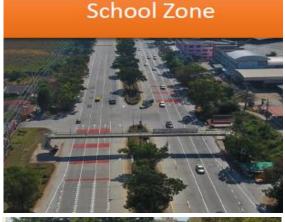






Road Safety

School Safety Zone : Suphan Buri





Red Rumble Strips

Optical Speed Bar (OSB Marking)



School Zone Marking



Speed Zone Marking

Pilot Project: Suphan Buri (Central region)

Road Safety

 School Safety Zone : Pathum Thani (Completed Project)







Widening roadway to provide lane for load-unload students

Connecting walkway from pedestrian bridge to school

Guard fence to ban on-ground crossing

Pilot Project: Pathum Thani (BMR)

Road Safety

School Safety Zone : Nakhon Sawan (Completed Project)







Red Rumble Strips

Optical Speed Bar (OSB Marking) **Crosswalk & Street Lighting**

Bus Stop

Walkway to Bus Stop

Street Lighting

Pilot Project: Nakhon Sawan (Northern region)

Road Safety

School Safety Zone : Ang Thong
 (On-going Project)



Constuct separated lane for school car and bus

Organized load-unload area for student's car

Bus Stop

Guard fence to ban on-ground crossing

Pilot Project: Ang Thong (Central region)

Road Safety

School Safety Zone : Krabi (On-going Project)







Widening roadway to provide lane for load-unload students

Walkway to Bus Stop

Bus Stop

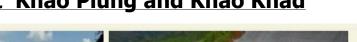
Pilot Project: Krabi (Southern region)

Road Safety

Mountain Zone

Phetchabun Huai Tong Bridge

Uttaradit Khao Plung and Khao Khad





Use Low gear / Reduce Speed

Red Rumble Strips

IV.

OSB Marking



Your Speed Sign Board

ราวกัน อันตราย



Guard Rail



Chevron Sign

Red Chevron



6

Road Safety

Highway Safety : Khon Kaen



Road Safety

Highway Smart Bus Stop







In co-operated with private sector, MOT launched the first Highway Smart Bus Stop on Vibhavadi Rangsit Highway in front of PTT head office.

The project included:

- Friendly design for handicaps
- Seperated lane for bus bay
- Smart Lighting with solar power
- Real time bus schedule information display

Road Safety





Highway Smart Bus Stop





Road Safety

	MOT Road network				14 Pilot Areas					
List	2018	2017	2016	2018/2017 %	2017/2016 %	2018	2017	2016	2018/2017 %	2017/2016 %
Accidents (Times)	19,543	18,667	17,874	4.69	4.44	447	545	651	-17.98	-16.28
Deaths (Persons)	3,043	2,754	2,824	10.49	-2.48	36	62	81	-41.94	-23.46
Injured (Persons)	17,680	17,104	17,641	3.37	-3.04	397	621	837	-36.07	-25.81

Road Safety

Highway Police Driving Learning Center

Project kick-off: 14 November 2019











Road Safety

Highway Police Driving Learning Center







2

Mobile Mapping system (MMS)

Co-Organization : The Department of Rural Roads

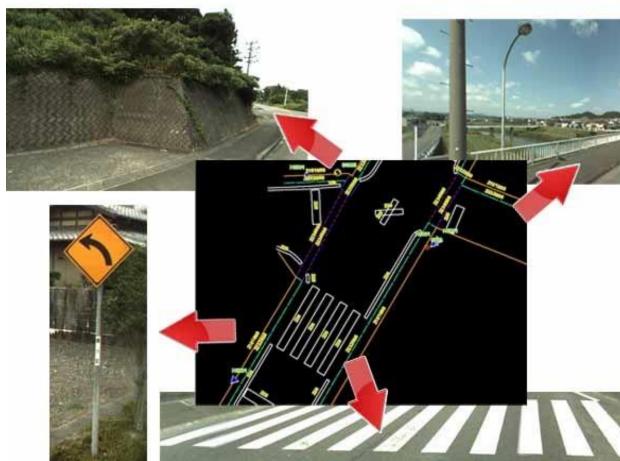
Period of Time: 2014
Scope of Cooperation:

- To collect road inventory data of the rural and local roads
- To improve the efficiency of road asset management system
- -To map the flood affected areas in Thailand which can be used for disaster mitigation and prevention

DEPARTMENT OF RURAL ROADS MINISTRY OF TRANSPORT



Mobile Mapping System (MMS)



Capacity Development and Technical Advisor for Newly Establishing Tunnel Construction Division









The Department of Highway

Year of operation:

2019





4

Cooperation with Expressway Authority of Thailand (EXAT)



MOU



6th April 2010

•West Nippon Expressway Engineering Chugoku Co.,Ltd.



Expressway Authority of Thailand



7th April 2010

- •Hanshin Expressway Co.,Ltd.
- Metropolitan Expressway Co.,Ltd.

• Expressway Authority of Thailand

EXAT

Effective Date

5 years / automatically extended 5 years

Scopes of Cooperation

- Electronic Toll Collection System: ETC
- Intelligent Transportation System: ITS
- Bridge and Road Maintenance
- Exchange of Experts

Activities

- 1) Technology Transfer in Japan
 - 28 Aug.-14 Oct. 2011 (4 Engineers)
 - 2 Sept.-13 Oct. 2012 (5 Engineers)
 - 2-15 December 2013 (4 Traffic Control Officers)
 - 26 Mar.-5 Apr. 2019 (10 Non-engineers)
 - 11 May-16 Jun. 2019 (5 Engineers)
 - 16 Jul.-28 Jul. 2019 (3 Traffic Control staff)









Activities EXAT

- 2) Technical & Site Visit (in Japan)
 - 2011 : EXAT's executives Group-1
 - 2012 : EXAT's executives Group-2
 - 2013: EXAT's executives Group-3 and Group-4
 - 2014 : EXAT's executives and the Committee for the Study of Strategic Plan to Enhance the Readiness of EXAT for

ASEAN





<u>Activities</u> EXAT

2) Technical & Site Visit (in Thailand)

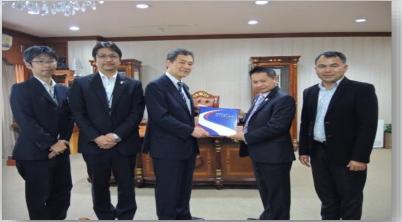
MEX visit EXAT 2013-2019













<u>Activities</u> <u>EXAT</u>

2) Technical & Site Visit (in Thailand)

HEX visit EXAT: 2013-2019



<u>Activities</u> EXAT

2) Technical & Site Visit (in Thailand)

NEXCO E.C. visit EXAT 2012-2019













































Technical Training Program in Thailand 2015

EXAT













EXAT

Technical Training Program in Thailand 2017













Technical Training Program in Thailand 2018







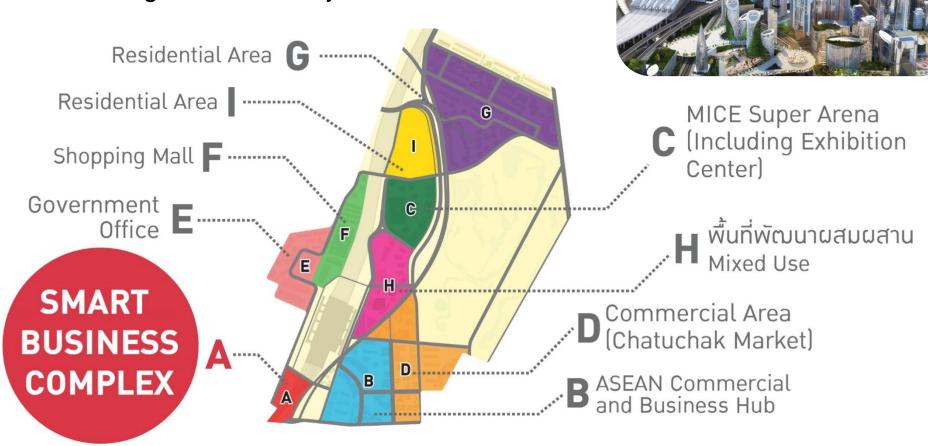






Bang Sue Grand Station and Smart City

Ministry of Transport of Thailand and JICA are co-developing the Master Plan of Bang Sue Smart city.



Bang Sue Grand Station

- Bang Sue Station will start commercial operation in early 2021.
- The Station will serve as a major hub for national railway systems.
- 24 Platforms: Provide connection to mass transit systems including The Red line Commuter Train, The Blue Line, The Airport Rail Link, and the High Speed Rail System.
- Area-wise, the Grand Station comprises 264,862 square meters.





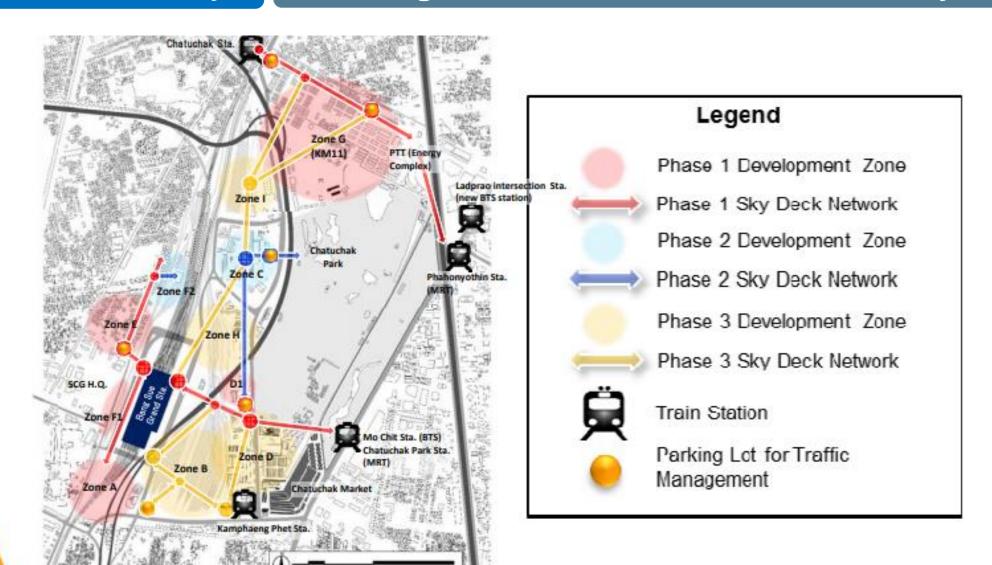






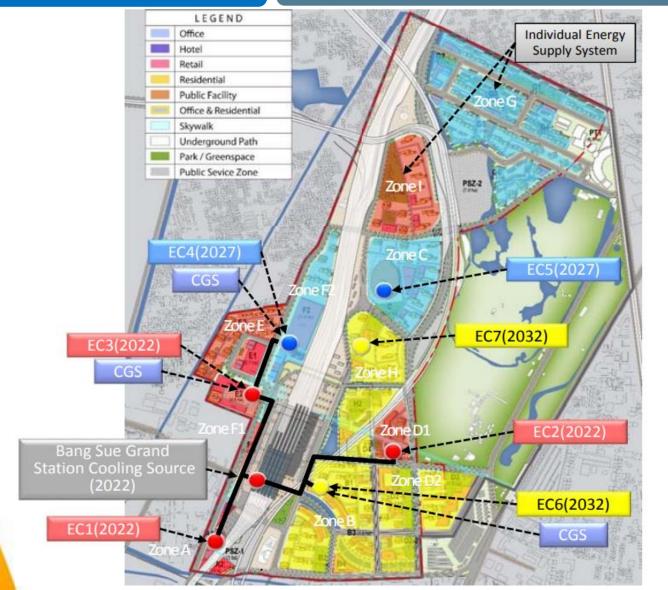
1. Smart Mobility

Bang Sue Grand Station and Smart City



2. Smart Energy

Bang Sue Grand Station and Smart City



Legend

- Phase 1 Development Zone
- Phase 1 Energy Center (EC)
- Phase 2 Development Zone
- Phase 2 Energy Center (EC)
- Phase 3 Development Zone
- Phase 3 Energy Center (EC)
- District Cooling Net Work

※ Introduces PV in all areas, and interchanges generated electricity between buildings through micro grid.

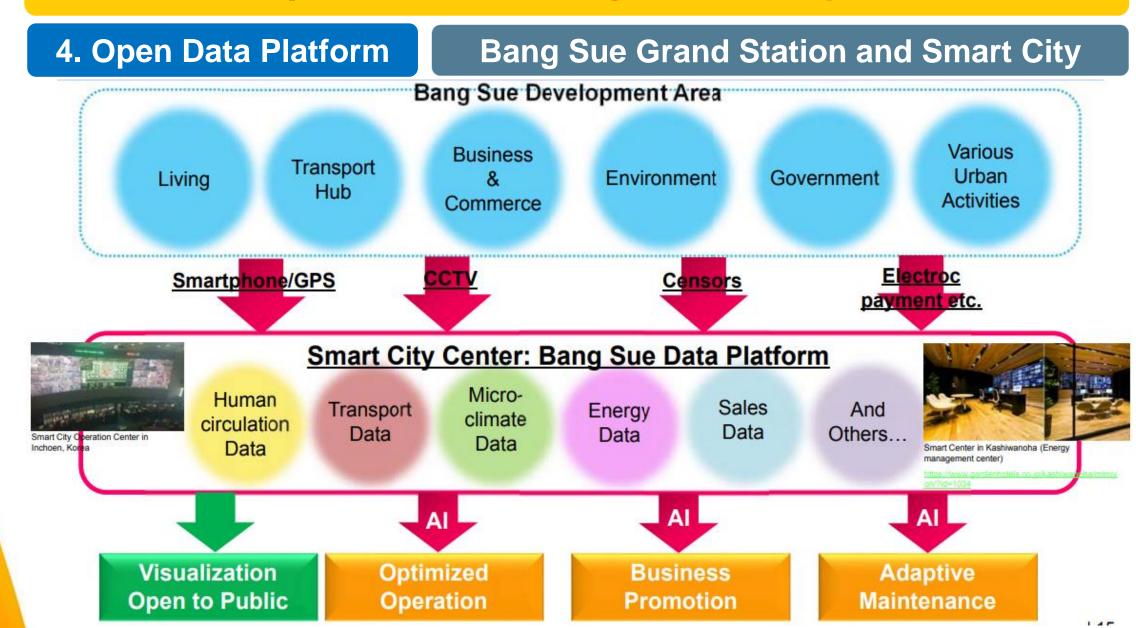
3. Smart Environment

Bang Sue Grand Station and Smart City

- Green network
- Real time environment monitoring system (Visualization)
- Establishment of Area management body and guideline
- Waste and water management
- Landscaping
- Environmental-friendly public transportation service







Cooperation in Human Resource Development

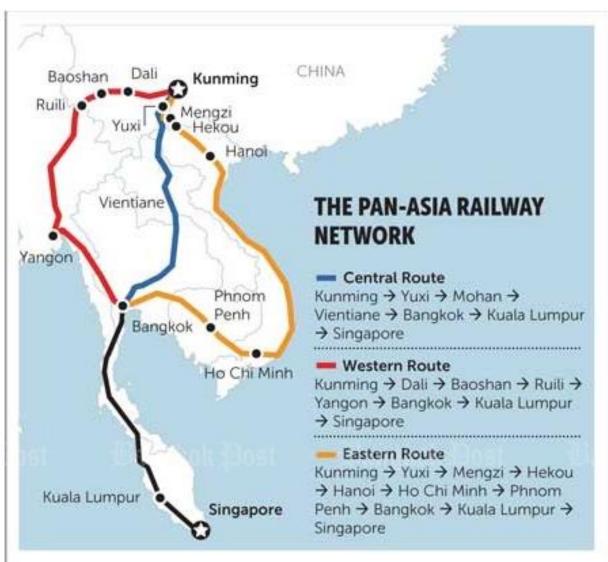
MRTA Operations Training Center

 On March 22, 2019, Mr. Pairin Chuchotethavorn, Deputy Minister of Transport presided over the opening ceremony of MRTA Operations Training Center at MRT Depot in Khlong Bang Phai, Bang Yai District, Nonthaburi Province.





JTTRI's Role in Supporting Thailand as an ASEAN's Railways Hub.







 MLIT's Role now is to assist Thailand's Newly Established Department of Rail Transport in Enhancing Regulatory Capacity.



- The Department of Rail Transport (DRT) of Thailand was established in April 2019. The DRT will play a key role as a regulatory agency of railways system as well as the national policy maker. Main focus will be on safety and standards.
- MOT is now in a process of establishing the railways technology research institute to be supervised by DRT.





- Knowledge sharing in combating road safety issue through JICA technical assistance.
- MOT is now setting up the Transport Safety Operation Center (TSOC) to coordinate relevant agencies in studying the safety measures and resolving road and rail accidents.



