

THE INDUSTRY ADVOCATE



WORKING ACROSS THE MARINE VALUE CHAIN







































SINGAPORE































LNG AS A MARINE FUEL

SEA LNG

THE STRATEGIC OPPORTUNITY

• Infrastructure – global LNG infrastructure is growing fast

Economics – LNG offers a compelling commercial case

Environment – LNG is a superior and future fit fuel



INFRASTRUCTURE CASE



BULK INFRASTRUCTURE ALREADY EXISTS - 'LAST MILE' INVESTMENTS HAPPENING



Source: SEA¥LNG Bunker Navigator

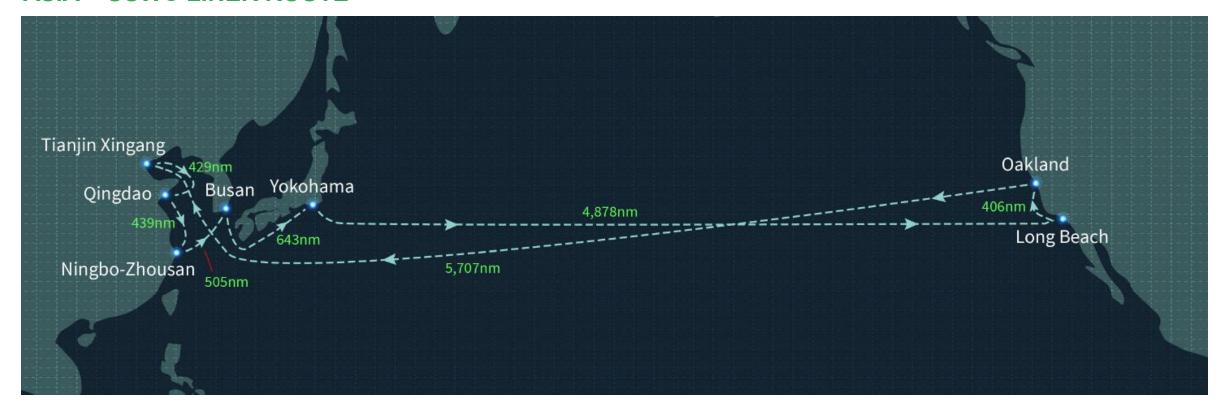
- Plentiful and growing LNG supply
- Bulk LNG infrastructure exists and is in the right places
- 'Last mile' investments are happening (globally)
- LNG bunkering available or planned in 9 of top 10 bunkering locations
- Bunker vessels 9 in operation and many more on order

ECONOMICS – ADDING VALUE THROUGH LNG



ECA Voyage times not so relevant

ASIA – USWC LINER ROUTE



ECONOMICS – INDUSTRY ACCEPTED FIGURES



CONSERVATIVE ASSUMPTIONS REINFORCE BUSINESS CASE

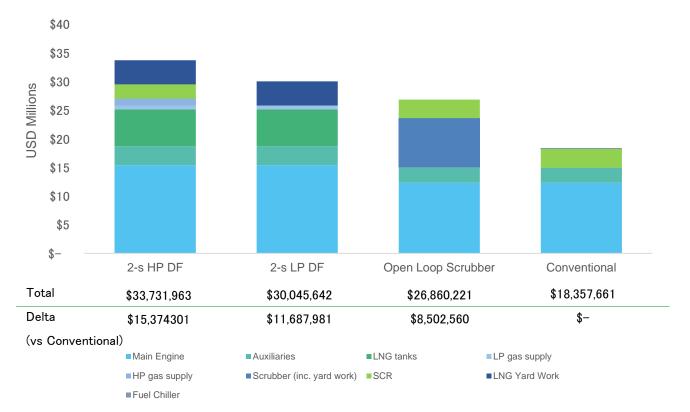
- 14K TEU Newbuild vessel
- Both strong freight markets sailing at designed operating speed and weak freight markets involving slow steaming tested
- Weighted Average Cost of Capital of 8% over 10 year investment horizon period
- Multiple Fuel Cost Scenarios tested
- LNG DF, HFO w/Scrubber and VLSFO engine options— Capital and Operating costs modelled.
- Open Loop Scrubber assumed to be viable

ECONOMICS – ENERGY COSTS OUTWEIGH CAPEX



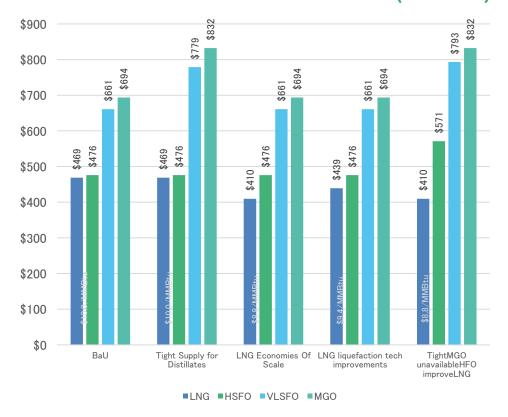
Diminishing CAPEX hurdle

CAPEX SUMMARY



Competitive Energy Costs

2020 PRICES FOR FIVE SCENARIOS (USD/MT)



Don't underestimate costs of scrubbers and other auxiliary equipment

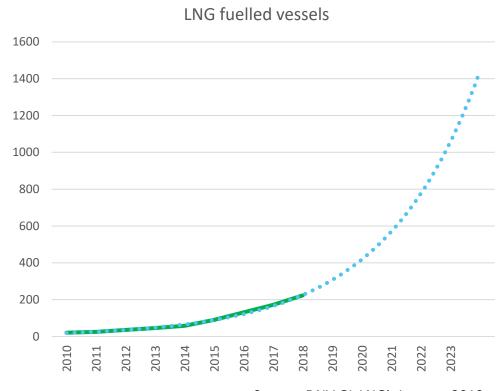
ECONOMICS – MORE WIDELY RECOGNISED



GROWING ADOPTION OF INVESTMENT CASE

"LNG is the fuel of the future for shipping," Rodolphe Saade, Chairman & CEO CMA CGM

- Number of LNG fuelled ships growing strongly:
 - 144 in operation
 - 139 on order
 - 20%-40% annual growth since 2010
- Advancing across a range of vessel types
- Move from short-sea shipping to deep-sea shipping space



Source: DNV GL LNGi, January 2019

ENVIRONMENT – POSITIVE WAY FORWARD



LNG MEETS THE NEEDS OF TODAY AND TOMORROW

- Provides a proven local emissions solution
- Superior air quality benefits
- Only marine fuel providing Greenhouse
 Gas benefits
- Relatively stable pricing



EMISSIONS CASE



UNMATCHED LOCAL EMISSIONS PERFORMANCE & MAJOR STEP FORWARD FOR GHG

- Out performs conventional marine fuel
 - Zero SOx
 - 90% NOx reduction
 - 99% decrease in PM
- No waste disposal or discharge issues
- Significant GHG reductions:
 - 20% compared to existing
 - >40% with EEDI measures,
 - Further benefits with Bio or synthetic gas



EVOLUTIONARY – LNG A FUEL OF PROGRESS



 Positive choice demonstrating strategic change to match consumer demands for environmental stewardship

 Addresses air quality, reduces Greenhouse Gas emissions, commercially viable and scalable now

Expanded Greenhouse Gas opportunity through renewable natural gas



WAY FORWARD FOR SEA¥LNG

SEA LNG

EVOLVING & EXPANDING ENGAGEMENT

 Promoting LNG with real data together with academically reviewed Research Initiatives to assist owners with the decision process

 Additional Investment Cases for varying types of deepsea tonnage

 Broadening the LNG knowledge base through outreach and education



