

The Current situation of the Asian aviation market under the COVID-19 pandemic, and JAL's initiatives

December 10, 2021
Senior Vice President, Asia & Oceania
Japan Airlines Co. Ltd.



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Today's Topics



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- **Current situation of COVID-19 in Southeast Asia**
 - **Current situation regarding COVID-19 in Southeast Asia**
 - **COVID-19 has had a major impact on the performance of airlines in Southeast Asia**
 - **Relaxation of entry restrictions in each country and initiatives to resume international flow**
 - **Responses of airlines in each country**
- **JAL's initiatives**
 - **COVID-19 has also had a major impact on JAL's performance**
 - **Aiming at recovery from COVID-19 crisis**
 - ✓ **Restructuring our Business**
 - ✓ **Ensuring “Customer safety and security” and “Convenience of Travel” under the COVID-19 Pandemic**
 - ✓ **Initiatives for ESG**
- **Summary**
 - **The challenges towards the Recovery of the International traveler flow**

Current situation regarding COVID-19 in AOR countries, Japan, UK, US and EU (As of Dec. 4, 2021)



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	Sum total of infected individuals	Number of infected individuals per million population	Average number of infected individuals per day (Average over the past 7 days)	Increase/decrease (Compared to the previous week)	Average number of deaths per day (Average over the past 7 days)	Increase/decrease (Compared to the previous week)	Vaccination coverage (Per population)	
							Vaccinated once	Vaccinated the required number of times
Indonesia	4,257,489	15,405	320	-12%	10	-8%	51%	36%
Malaysia	2,654,474	80,988	5,097	-9.5%	44	-2%	79%	78%
Thailand	2,136,537	30,543	5,253	-21%	37	-27%	69%	60%
Philippines	2,834,294	25,523	626	-45%	152	-28%	NA	34%
India	34,624,360	24,849	8,545	-11%	374	+7%	57%	33%
South Korea	473,034	9,220	3,998	+21%	42	+34%	83%	80%
Vietnam	1,294,778	13,189	14,712	+9%	173	+39%	74%	54%
Taiwan	16,648	698	9	+47%	0	-	77%	58%
Singapore	268,659	49,263	1,251	-34%	7	-15%	NA	93%
Australia	217,836	8,447	1,380	-3%	7	-20%	78%	74%
Japan	1,727,125	13,702	96	-17%	1	-47%	79%	77%
UK	10,479,955	153,649	43,877	+2%	121	-10%	75%	68%
EU	47,830,288	106,957	261,126	+9%	1,847	+7%	71%	67%
US	49,051,140	147,338	93,810	+7.8%	1,137	+16%	71%	59%

- ✓ Overall, as vaccination has progressed, the spread of COVID-19 has slowed down compared to the past.
- ✓ In Japan, the vaccination coverage has surpassed that of Europe and the US, resulting in sharp decrease in the number of infected individuals and deaths.
- ✓ In Europe and the US, which initially led the way with high vaccination coverages, the number of deaths has decreased from its peak, although the number of infected individuals has been increasing sharply according to the latest data.
- ✓ Although vaccination is progressing in Asia, vaccination coverages (the number of people fully vaccinated) are lower in many countries than in Japan, Europe and the US, and trends in the number of infected individuals and deaths vary from country to country.

Source: "Our World in Data"

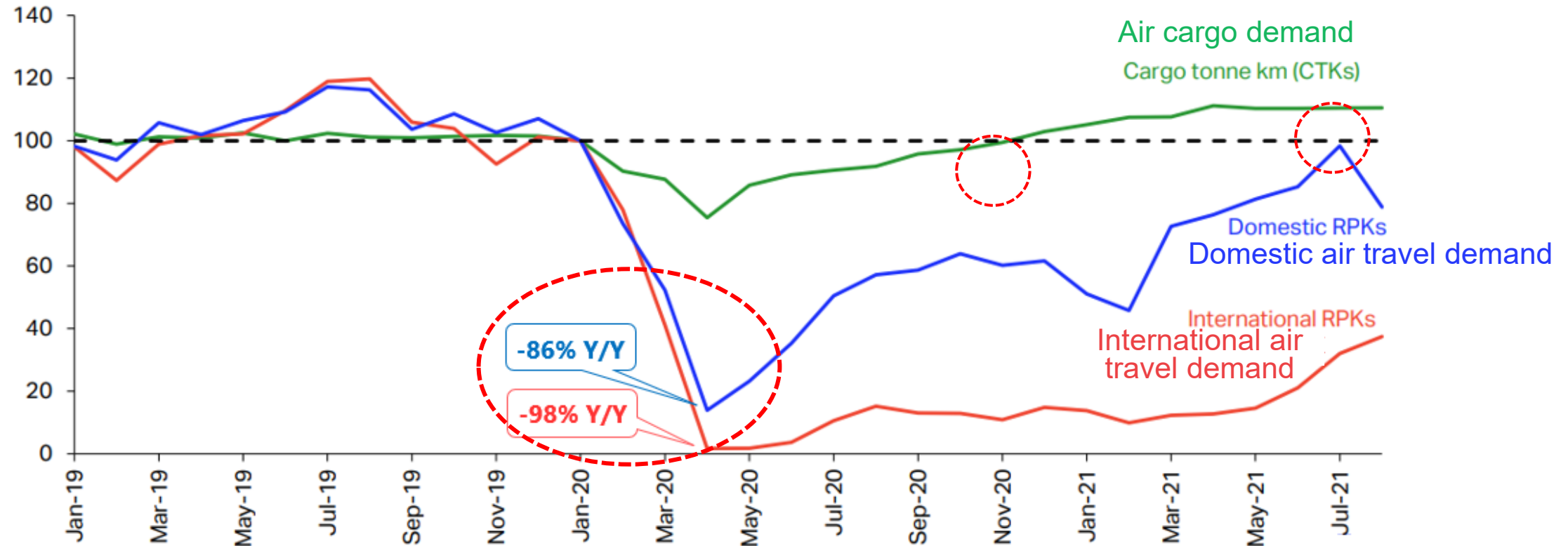
*Only Singapore's vaccination coverage is as of Nov. 5.

Trends of Air travel demand after the COVID-19 Pandemic



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RPKs and seasonally adjusted CTKs (indexed, Jan 2020 = 100)



Source: IATA Economics Airline Industry Financial Forecast update, October 2021

- ✓ **In April 2020, when COVID-19 began to spread on a full scale, the domestic aviation demand decreased by 86% compared to that before COVID-19 and the international air travel demand decreased by 98%. (This point was the bottom of the demand)**
- ✓ **The domestic air travel demand had recovered to be close to the 2019 level by around July 2021. However, as of August 2021, the domestic and international air travel demands had decreased by 32% and 69% respectively compared to those before COVID-19, due to the re-spread of the pandemic.**
- ✓ **The air cargo demand has been exceeding the pre-COVID-19 level since around November 2020. JAL also currently operates more than 1,000 cargo flights a month on all routes using our passenger flights.**

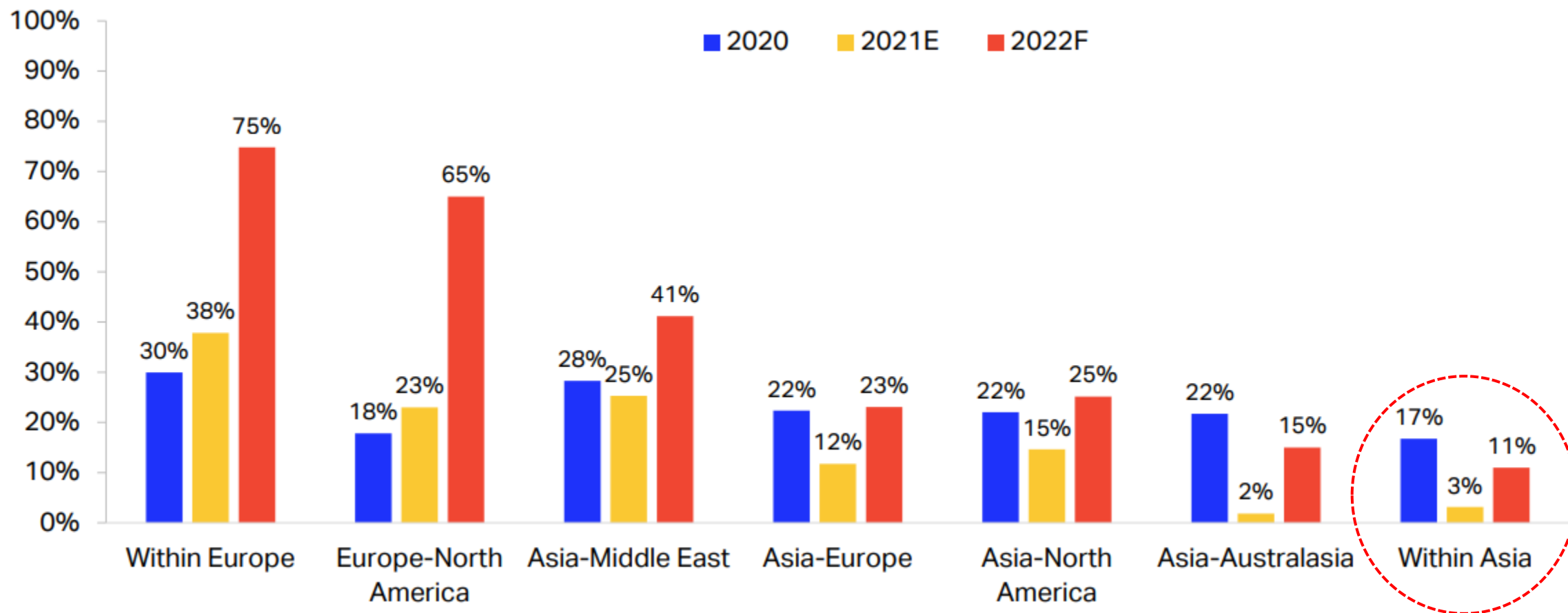
“Exemption from quarantine for vaccinated travelers” is less advanced in Asia compared to Europe and the US

Status of quarantine and isolation for travelers permitted to enter Europe, the US and Asian countries

Country/region	Quarantine of vaccinated individuals	Scope and limitation of eligible persons (For travelers permitted to enter the country)	Remarks
<div> <div> <div>US</div> <div>Germany</div> <div>Finland</div> <div>France</div> <div>Canada</div> <div>UK</div> </div> <div> <div>Korea</div> <div>Thailand</div> <div>Singapore</div> </div> </div>	<div> <div>Quarantine is exempted for vaccinated travelers</div> <div>(Unvaccinated travelers are required to be quarantined for days or banned to enter)</div> </div>	<div> <div>No limitation on nationalities and/or places of departure (Not to mention on their own nationals)</div> <div>Eligible also for the foreigners but places of departure are limited</div> </div>	<div> <div>In principle, unvaccinated individuals are banned from entering the US (US citizens with negative test certificate issued one day prior to departure are allowed to enter)</div> <div>*Since Nov. 30, entrants from some countries have been quarantined even if they have been vaccinated.</div> <div>*Since Nov. 30, entrants from some countries have been quarantined even if they have been vaccinated.</div> <div>*Since Nov. 28, vaccinated individuals have also been quarantined.</div> <div>*Since Dec. 3, all quarantine exemptions have been suspended.</div> <div>Vaccinated individuals from 63 “TEST & GO”-designated countries are not quarantined after confirmed negative for COVID-19.</div> <div>No quarantine for entrants using VTL from 27 countries (including those planned)</div> </div>
<div> <div>Japan</div> <div>Vietnam</div> <div>India</div> <div>Malaysia</div> <div>Taiwan</div> <div>Indonesia</div> <div>Philippines</div> </div>	<div> <div>Vaccinated travelers are also required to be quarantined</div> </div>	<div> <div>There is a quarantine system for countries not eligible for “TEST & GO” scheme</div> <div>7-10 days of quarantine for those not using VTL</div> <div>14 days of quarantine</div> <div>14 days of quarantine (7 days for vaccinated individuals)</div> <div>7 days of quarantine</div> <div>10 days of quarantine (7 days for vaccinated individuals)</div> <div>14 days of quarantine</div> <div>7 days of quarantine</div> <div>14 days of quarantine</div> </div>	<div> <div>Excluding those using VTL of Singapore</div> <div>Excluding those using VTL of Singapore</div> <div>*Regulation changes due to responses to Omicron variant are as of Dec. 3.</div> </div>

IATA expects the delay of aviation demand recovery in Asia resulting from the tardy relaxation of the border restrictions

Main International Routes (RPKs % of 2019 levels)



Source: IATA Economics Airline Industry Financial Forecast update, October 2021

Asia's "most advanced" attempts in Singapore and Thailand to resume international flow



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✓ **"Vaccinated Travel Lanes (VTL)" in Singapore** (Since September 8, 2021)

Implemented with certain countries where the infection is under control on the condition that entrants have been vaccinated. Those eligible for VTL are not quarantined after their entry. Users are required to obtain a **"Vaccinated Travel Pass (VTP)"** 7-30 days prior to the scheduled date of entry and to enter the country on a designated VTL flight (direct flight of SQ or LH).

Introduced on a trial basis to entrants from Germany and Brunei on September 8.

➡ **Since then, the number of countries eligible for VTL has expanded. As of December, 27 following countries are eligible or planned to be eligible.** (Japan is not eligible)

(Eligible countries: UK, Australia, US, Germany, Korea, Canada, Brunei, Denmark, Thailand, Malaysia, India, Indonesia, France, Italy, Netherlands, Spain, Switzerland, Finland, Cambodia, Fiji, Maldives, Sri Lanka, Turkey, Qatar, Saudi Arabia, United Arab Emirates) *As of December 3



✓ **"Sandbox" trial in Thailand** (Since July 1, 2021)

Trial to exempt "fully vaccinated" foreign travelers from quarantine and isolation.

A system to allow travelers who entered the country from Phuket province in southern Thailand and stayed in that province for 14 days to move to other areas in Thailand.

(70 eligible countries)

*The number of travelers who used this system from July 1 through August 15 just after it was started was 21,135 in total (including 10,865 foreign travelers).

➡ **Then, since November 1, Thailand started the "TEST & GO" scheme, which allowed entrants from 63 countries and regions including Japan to be exempted from quarantine and isolation on the condition that they have been fully vaccinated.**



COVID-19 crisis put major Asian airlines in difficult situations

FY2020 financial results of major airlines in Asia and Oceania

(Unit: Million US dollars)

Airline	Country	Revenue		Operating profit		Net profit		Month of annual account closing
		2020	YoY	2020	2019	2020	2019	
ANA Group	Japan	6,864	-62%	-4,378	562	-3,811	256	March 2021
Korean Air	Korea	6,277	-41%	202	246	-193	-488	December 2020
JAL Group	Japan	4,533	-65%	-3,677	796	-2,712	481	March 2021
Qantas Group	Australia	4,431	-51%	-1,531	-1,544	-1,290	-1,245	June 2021
China Airlines	Taiwan	3,613	-24%	166	3	5	-39	December 2020
Asiana Airlines	Korea	3,302	-44%	-234	-374	-426	-702	December 2020
Singapore Airlines Group	Singapore	2,801	-76%	-1,844	43	-3,144	-123	March 2021
Vietnam Airlines Group	Vietnam	1,744	-59%	-512	105	-481	109	December 2020
Thai Airways International	Thailand	1,542	-74%	-1,536	-403	-4,506	-393	December 2020
Garuda Indonesia	Indonesia	1,492	-67%	-2,203	96	-2,477	-45	December 2020
Philippine Airlines	Philippines	1,115	-63%	-536	56	-1,475	-188	December 2020

- ✓ Korean Air and China Airlines (Taiwan) secured their operating profits thanks to surge in air cargo demand.
- ✓ Airlines that were performing poorly before COVID-19 are put in further difficult situations. Thai Airways and Philippine Airlines have gone bankrupt and are currently under reconstruction. Garuda Indonesia is also in “a state of virtual bankruptcy” (according to the Deputy Minister of the Indonesian Ministry of State Owned Enterprises) due to substantial excess of debts.
- ✓ There is also a view that “Carriers that are highly dependent on the domestic aviation markets are easier to recover”.

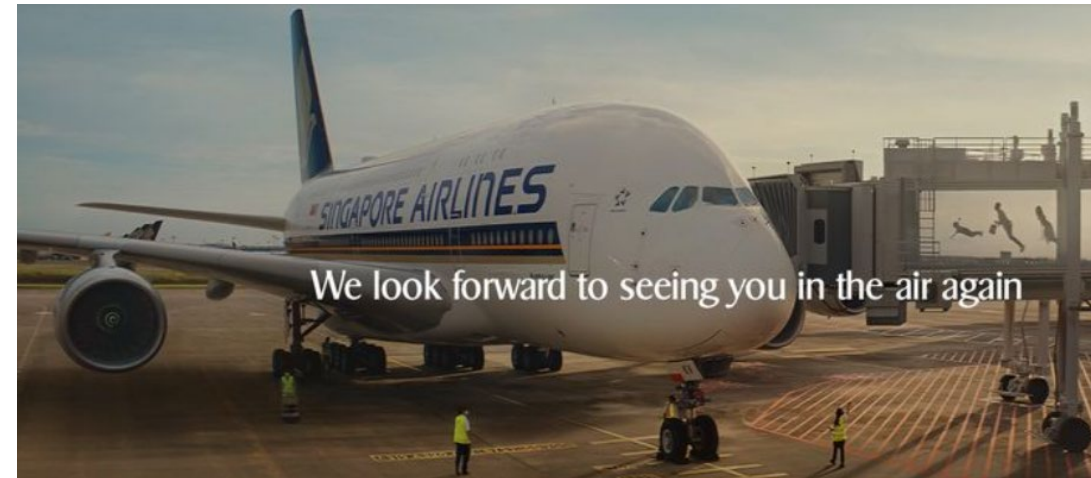
Source: CIRIUM World Airline Rankings: top 100 by revenue in 2020

Singapore Airlines' "Restaurant A380@Changi"



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Retaining customers in situations when travel is not possible
(Ensuring the Engagement with their customer)



Singapore Airlines' A380 aircraft was used



Restaurant A380 @Changi

Join us for a memorable dining experience on board the world's largest passenger aircraft. Savour our international dishes or enjoy favourites from our Peranakan menu, specially designed by acclaimed Singaporean chef Shermay Lee.

Event Dates

24 & 25 October 2020

Available on KrisShop.com from 12 October 2020

[LEARN MORE](#)



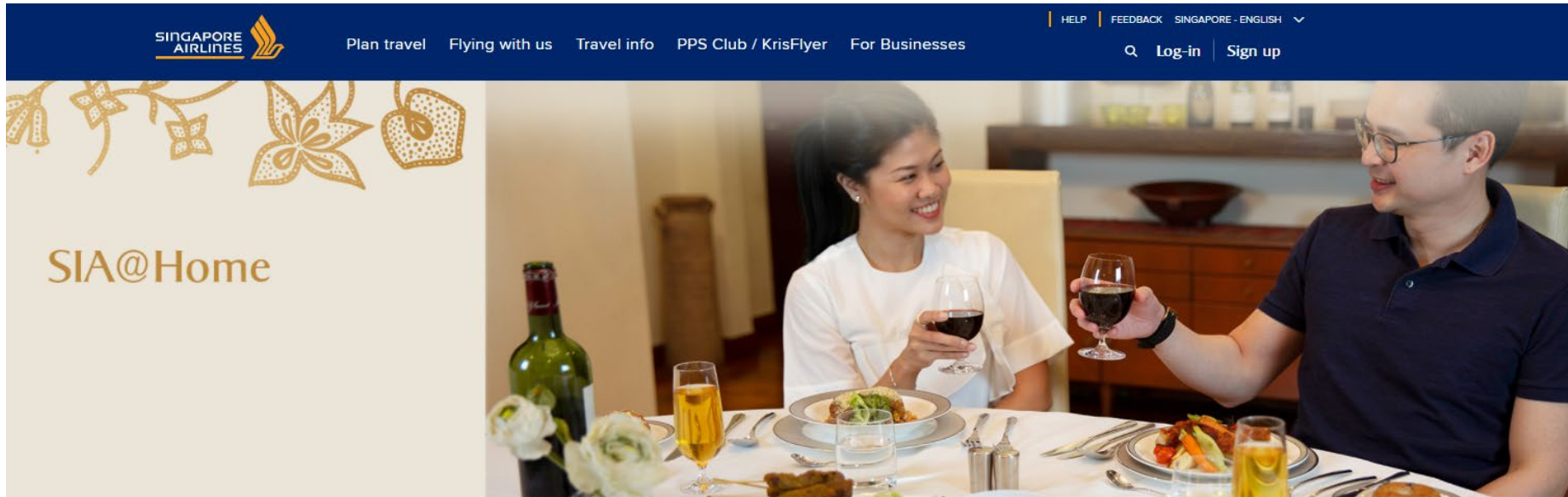
Source: Singapore Airlines' website and FB

SQ's Home Catering service "SIA@Home" is continuing up to now



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It has become a popular item on Singapore Airlines' EC site "Kris Shop"



[Home](#) > [Plan travel](#)



The delivery also comes with premium class amenities and tableware used on aircraft.

NEW

SINGAPORE AIRLINES

FIRST CLASS FOR 2: MATT MORAN MENU, WINE AND DINE

SGD 688.00

or 86,000 miles

Payment is also possible with Singapore Airlines' Miles

Source: Singapore Airlines' website

Thai Airways International turned the company cafeteria at its head office into a flight cabin and opened it to the public



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An accommodation ladder set up at the entrance to welcome customers.



Economy class seats set up in the restaurant.



Thai Airways flight attendants serving dishes.



Crew members band playing popular songs to live up the restaurant.

Source: "Struggling Thai Airways' Desperate Strategy to Acquire Cash," Nikkei Business Online, Oct. 7, 2020

Thai Airways International's “Patong-go” (traditional Thai confectionary) sold in the city became a boom among Thai people

Thai Prime Minister Prayuth also paid a visit to taste



Thai Airways International is planning to franchise “patong-go” (deep-fried dough) specialty shops with its own bakery “Puff and Pie.”

Source: The BANGKOK INSIGHT, Oct. 6, 2020, Puff & Pie website, and others

AirAsia Group, Southeast Asia's largest LCC, accelerated development of "Super Apps" and related businesses



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Expanding a wide variety of new businesses based on customer data and brand strength accumulated in Southeast Asia by the AirAsia's Airline operation



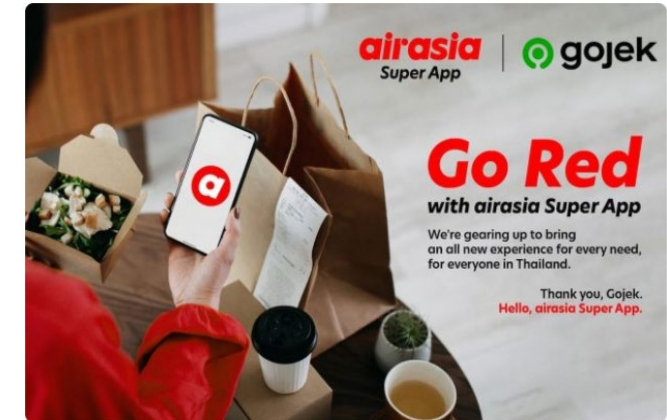
Malaysia



Malaysia and Indonesia



Malaysia



Thailand

Source: Websites of AirAsia Group Companies

Today's Topics



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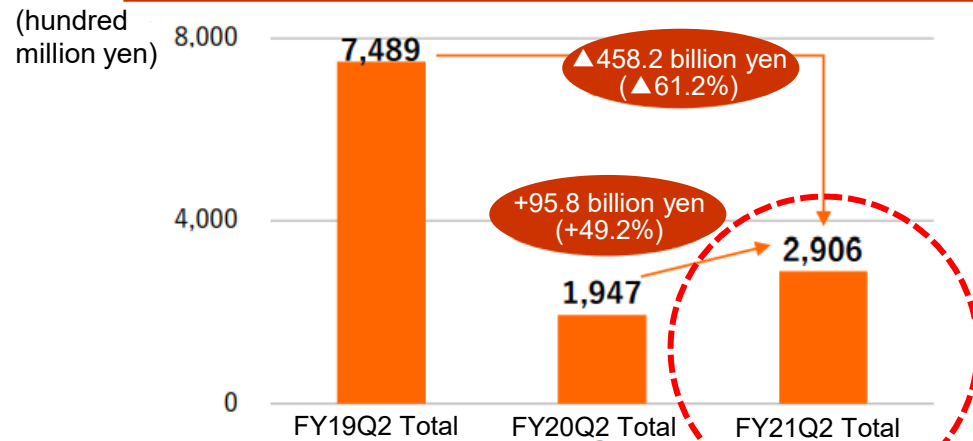
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COVID-19 has also had a major impact on JAL's performance

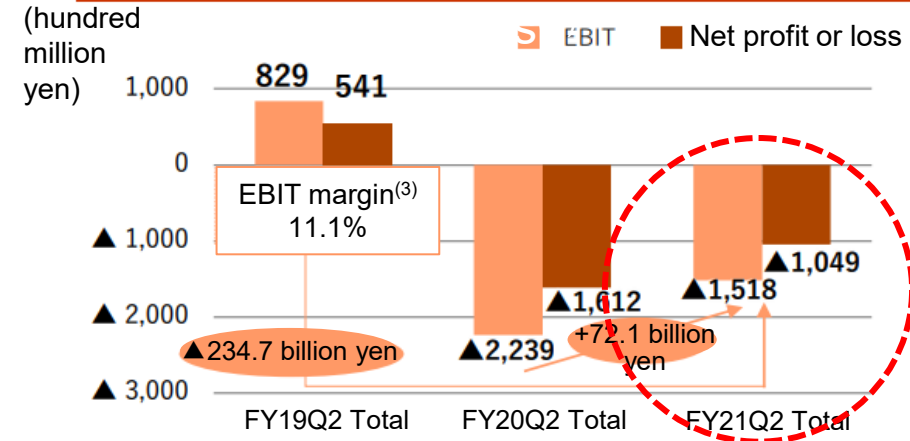
Although the impact still continues, our sales revenue, EBIT, etc. improved from the previous

Financial results for the second quarter of the fiscal year ending March 2022

Sales revenue



EBIT⁽¹⁾/Net profit and



Fuel oil and exchange market performance

	FY20Q2	FY21Q2	FY20Q2比
Singapore kerosene (USD/bbl)	36.3	72.1	+98.6%
Dubai crude oil (USD/bbl)	35.4	67.9	+91.8%
Exchange (yen/USD)	107.5	109.5	+1.9%

Operation specifications/ASK

	FY19Q2比	FY20Q2比
International flights	▲60.3%	+234.9%
Domestic flights	▲41.6%	+20.1%
Total	▲52.8%	+78.1%

(1) EBIT = Earnings Before Interest and Taxes (pretax profit and loss minus financial income and expenditure including tax) (2) Net profit and loss = Quarterly profit and loss attributable to the owner of the parent company (3) EBIT margin = EBIT/Sales revenue

Aiming at recovery from COVID-19 crisis

Initiatives for revival of Asia and Oceania region is also based on these “Three Strategic Pillars”

From “Fiscal Years 2021-2025 JAL Group Medium-term Management Plan”



Business Strategy

Restructuring business model addressing changes in market trends and providing a safe and secure travel experience



Finance Strategy

Rebuilding financial foundation and future growth investment and secure shareholder returns

Three Strategic Pillars



ESG Strategy

ESG management to achieve SDGs through the business model

ESG: Initiatives for Environment, Social and Governance

“Rebuilding the financial foundation” until 2023.
After 2024, “Aggressive investment for growth in FY2024 and beyond”.

		FY2021~2023	FY2024~2025
Enhancement of Risk Tolerance and Capital Efficiency <ul style="list-style-type: none"> Enhance risk tolerance Maintain and improve financing capabilities Improve capital and asset efficiency 	Liquidity	Secure the amount of 5.0-5.6 months worth of passenger revenue (including use of commitment line)	Maintain the same level
	Leverage	Recover the equity ratio to c. 50%	Maintain the same level
	Credit rating		Obtain “A” rating
	Capital efficiency	ROIC*1 > 9% ROE > 10%	Maintain or improve
Allocation of Resources <ul style="list-style-type: none"> Observe financial discipline Allocate resources optimally Promote investment for sustainable growth 	Capital allocation	Prioritize rebuilding the financial structure	Promote investment for sustainable growth
	Discipline	Secure sufficient free cash flow for each fiscal period	
Shareholder Return <ul style="list-style-type: none"> Dividends with focus on stability and consistency Payout ratio: 35% or higher Flexible buyback to enhance total return ratio 	Dividend	Aim to resume dividends as early as possible	Stable dividend with payout ratio over 35%
	Total return		Flexibly consider buyback

*1: Return on Invested Capital (ROIC) = EBIT (after tax) / Average fixed assets at the beginning and end of fiscal year (*2)

*2: Fixed assets = Inventory assets + Non-current assets – Deferred tax assets – Net defined benefit asset

Highest ratings in both APEX and SKYTRAX (first in Asia)



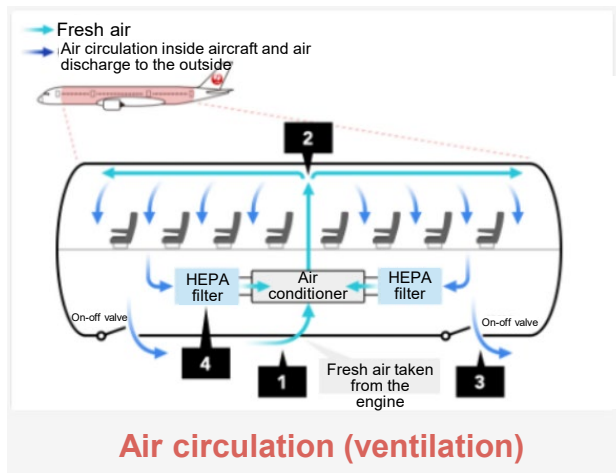
Flight attendants wear masks and gloves



Your Safety, Our Priority
JAL FLYSAFE
Implementing measures to thoroughly prevent COVID-19, “JAL FLY SAFE,” to ensure safe travel even in the COVID-19 crisis



Antiviral and antibacterial coating



Air circulation (ventilation)



Contactless touch panels for airport check-in machines and self baggage check-in machines

Source: JAL website

Ensuring “Customer safety and security” and “Convenience of Travel” under the COVID-19 Pandemic

Complimentary “JAL COVID-19 Cover” covering medical and other expenses incurred as a result of testing positive for COVID-19 for Travelers

Limited-time offer Taking safety and security to the next level

All customers traveling on
JAL international flights are eligible for
JAL Covid-19 Cover,
which provides complimentary
COVID-19 support.



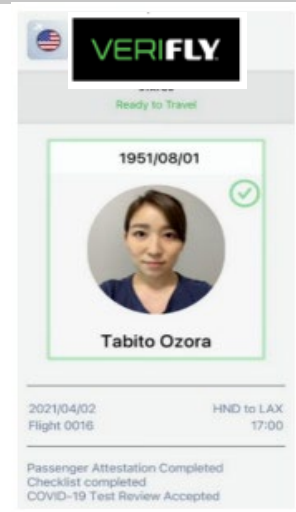
Support line available 24 hours a day
for customers with possible
COVID-19 symptoms



- **Provided complimentary** to customers using JAL international flights (JL-operated flights with JL flight numbers)
- **24-hour support line** is available **for medical and accommodation arrangements** in case of emergency.
- **Automatically provided**, and no prior registration required.
- **Medical expenses covered up to 150,000 euros.**
- **Up to 100 euros per day for a maximum of 14 days to cover the cost of quarantine isolation.**

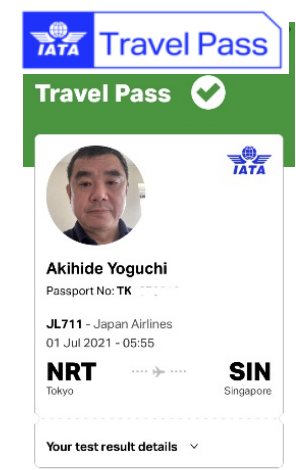
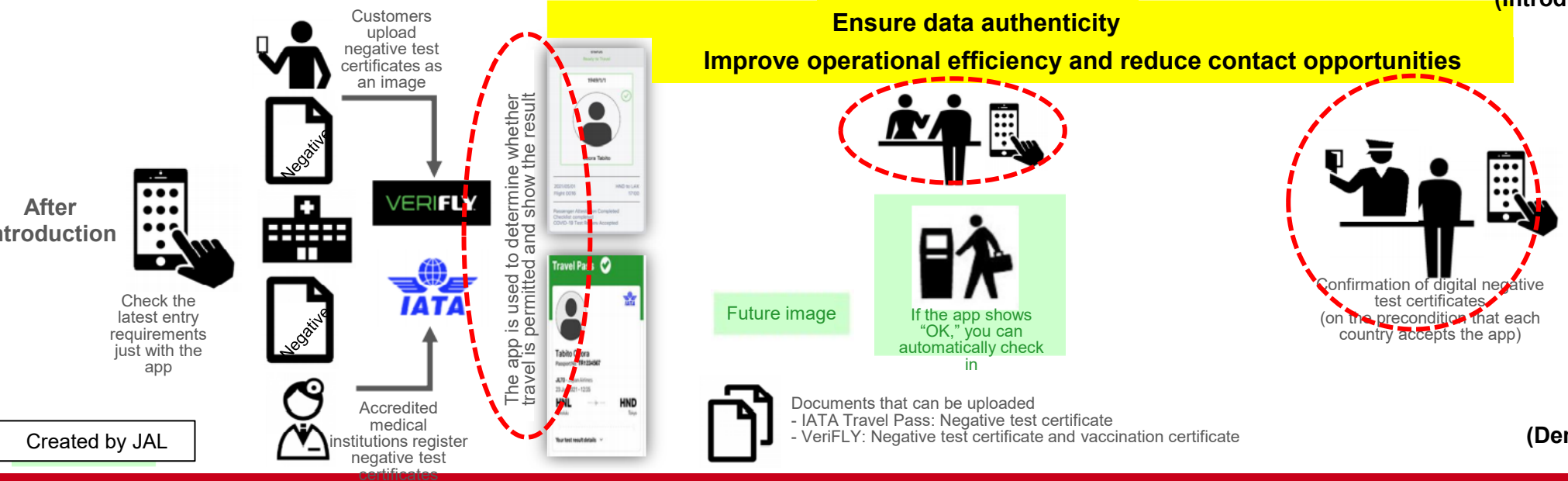
Ensuring “Customer safety and security” and “Convenience of Travel” under the COVID-19 Pandemic

Initiatives for practical use of “Digital Certificate Apps”



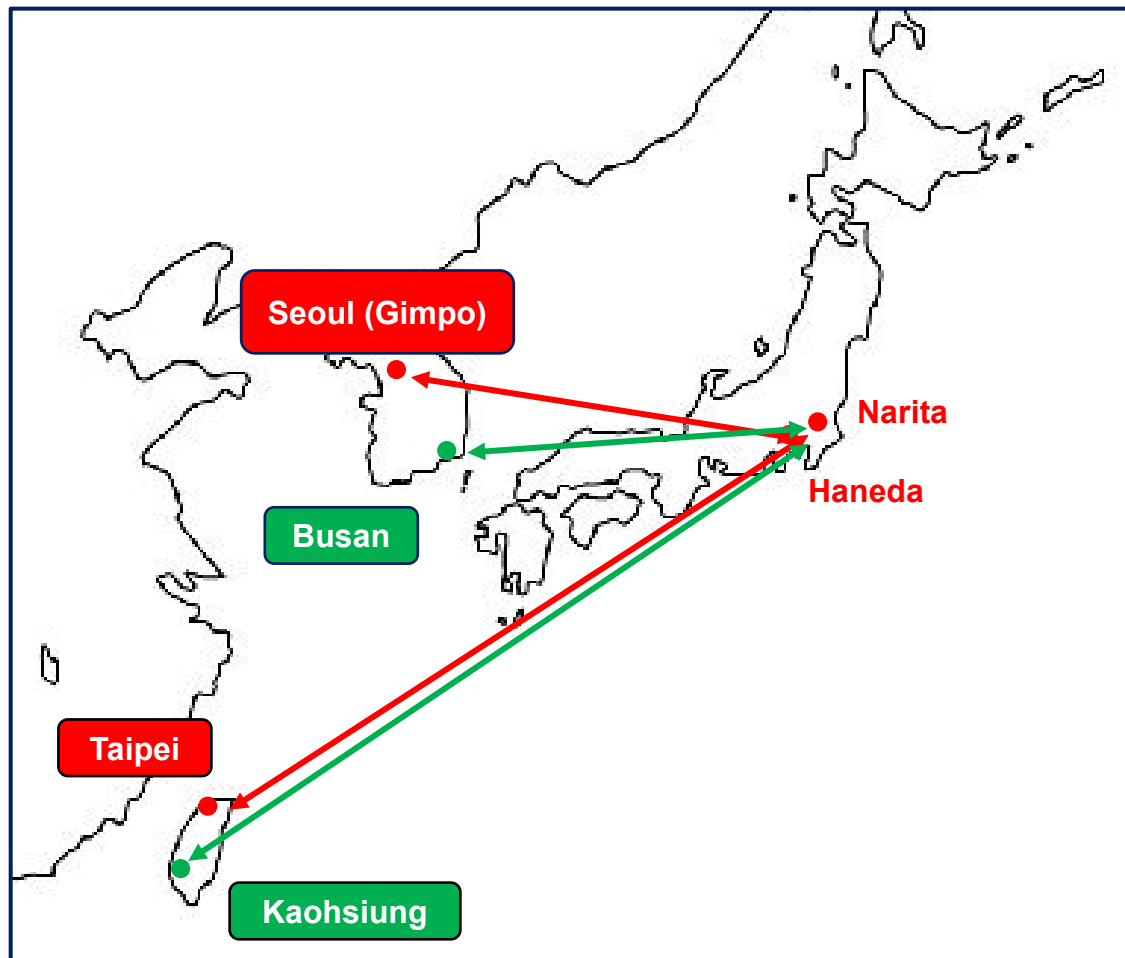
Improve customer convenience and peace of mind, and simplify procedures

VERIFLY
(Introduced on Japan – US mainland routes)



IATA Travel Pass
(Demonstration experiment on Japan – SIN/HNL routes)

Employees in the Busan and Kaohsiung areas where our offices have been closed have been transferred to other locations including Japan or are working remotely.

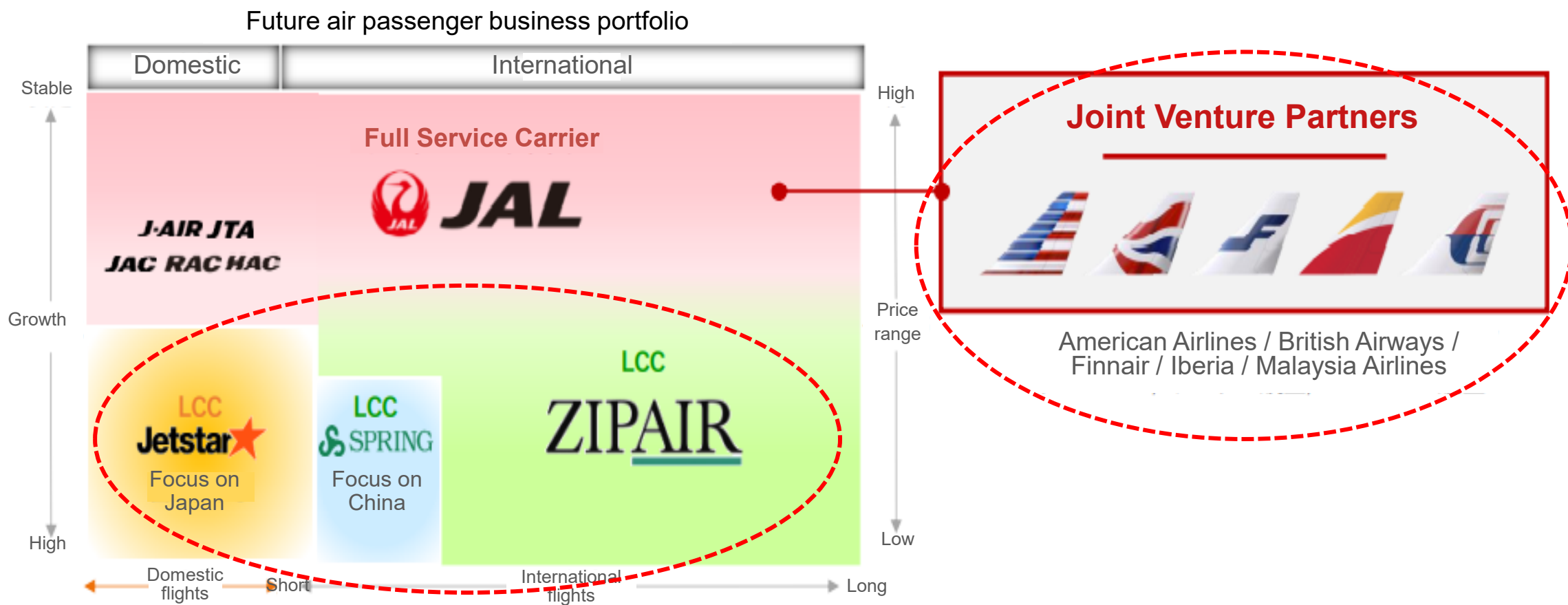


Even under the COVID-19 pandemic, we maintains employment as part of our “Management Policy.”

Image created and photo taken by JAL

Responding to the “Changes in Travel Needs” after the COVID-19 Pandemic (Expanding JAL Group’s customer segments)

From “Fiscal Years 2021-2025 JAL Group Medium-term Management Plan”



Restructuring of our Business (Developing new customer segments)

JAL Group's new medium- to long-haul LCC: ZIPAIR Tokyo



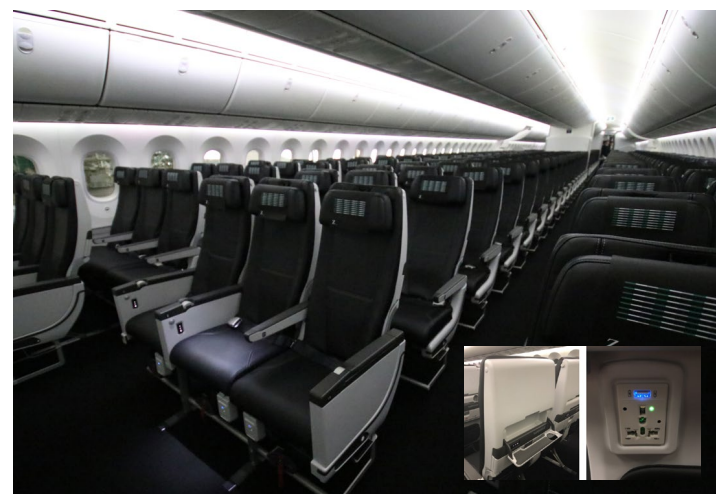
ZIPAIR
Tokyo



President & CEO: NISHIDA Shingo



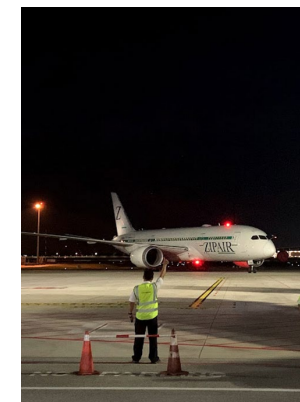
Photo credit: ZIPAIR Tokyo



Established in July 2018

Restructuring of our Business (Developing new customer segments)

ZIPAIR to expand to Asia and North America



First flight arriving in Singapore

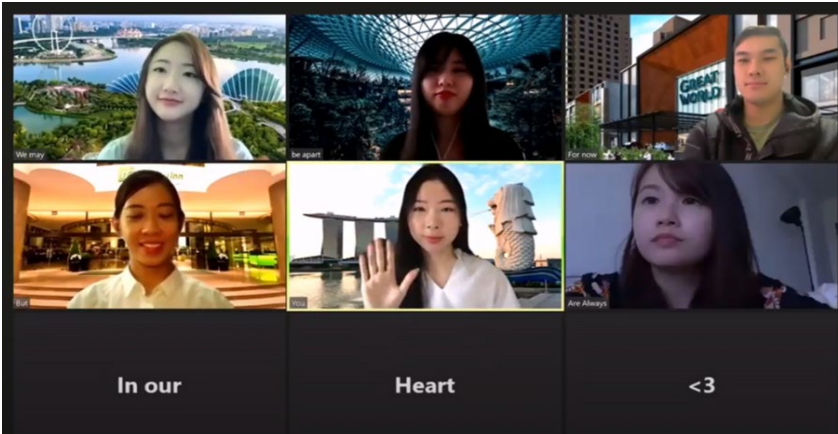
Jun. 3, 2020: Bangkok route inaugurated
 Sept. 12, 2020: Seoul route inaugurated
 Dec. 19, 2020: Honolulu route inaugurated
 Sept. 7, 2021: Singapore route inaugurated
 Dec. 25, 2021: Los Angeles route to be inaugurated

Providing training programs by flight attendants in our overseas bases

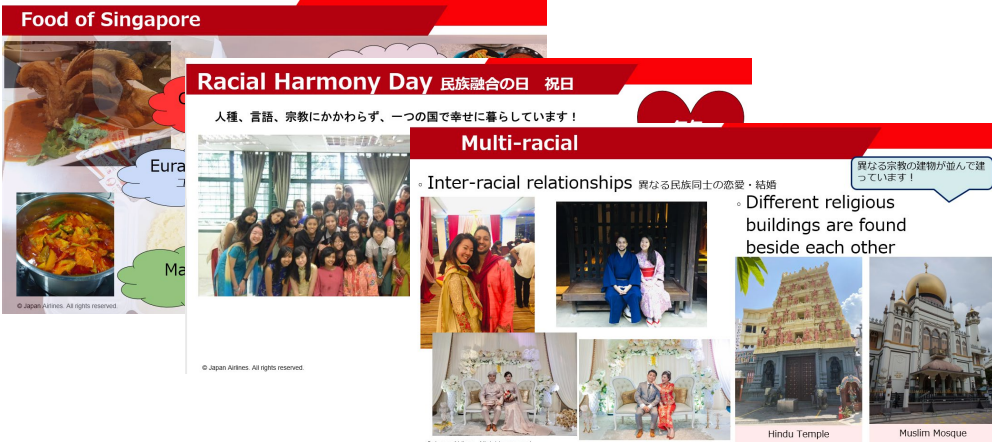


Providing culture and aviation courses to universities and vocational schools in Japan through ZOOM (Singapore)

Image created and photos taken by JAL



Live broadcast by our Overseas based flight attendants



Themes and information unique to each region

Serving economy class in-flight meals at Japanese restaurant



The menu was decided based on a popularity vote by flight attendants at overseas bases from the viewpoint of “good reputation among customers.”



Serving actual JAL economy class meals (Singapore)



At the venue, the staff also introduces Japanese “Furoshiki wrapping cloth” (how to wrap).



Streamed with ZOOM



Our Overseas Based Crews explained the menus, etc.

Introduction of “Indian wine” from Bengaluru, South India



Limited quantity

Transported South Indian wine by air!
on JAL Bengaluru (India)-Narita route
Sold in limited quantity: From Thursday, Nov. 18
Limited sale at Yurakucho JAL Plaza
“TABITUS+STATION”

インドで最も歴史の古いブドウ栽培者Grover Zampaは、1988年設立された1992年南インド・ベンガルール（現ベンガルール）産のサンディエロ・デ・カステロワインを製造しました。2018年には、そのワインが「WINEYARD OF THE YEAR」に選ばれました。ぜひこの機会にお楽しみください。

【店舗情報】
営業時間 10:30～19:30
〒100-0006
東京都千代田区有楽町1-7-1
有楽町電気ビル南館

★20歳未満の者の飲酒は法律で禁じられています



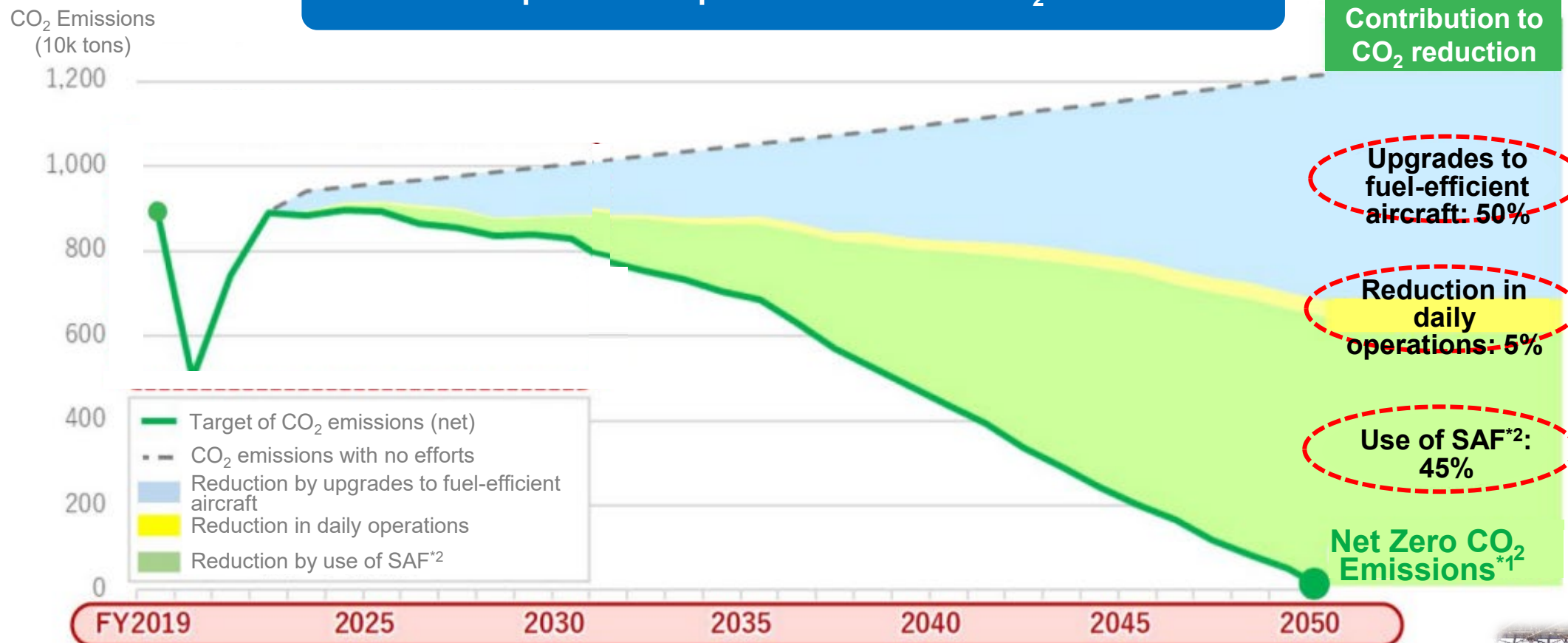
516 bottles of Indian wine were transported by air for the first time on JAL’s Bengaluru (Bangalore) route, South India. Also available at “JAL Plaza” in Yurakucho from November 18.

We plan to offer “Indian wine” on our Indian route in the future to help promote it. We aim to secure stable cargo revenues even after the COVID-19 comes to an end.

Photo credit: JAL



JAL Group's road map towards net zero CO₂ emissions



Upgrades to fuel-efficient aircraft

Utilizing the latest fuel-efficient aircraft today and aim to introduce aircraft using new technologies in the near future, such as hydrogen and electric powered aircraft

Reduction in daily operations

In addition to “JAL Green Operations” to reduce CO₂ emissions in daily operations, promoting collaboration across the entire industry, including air traffic control agency, airlines, and airport operators

Use of SAF^{*2}

Collaboration with stakeholders to aim for a decarbonized society to secure SAF^{*2} supply and reduce costs



Initiatives for ESG

(Protection of the Global environment)

Launched “JAL Ethical Choice Meal Skip Option,” a new service for customers who do not need in-flight meals



- If you do not need in-flight meals, you can apply for this option in advance through the JAL website before departure*.
- Service for customers who would like to take a good rest on the plane and who would like to help us reduce food waste. *Also available on flights departing from Asia

From the viewpoint of “effective use of limited resources,” JAL Group are implementing the following initiatives.

- Reducing food waste
- Recycling of in-flight waste
- Recycling of uniforms
- Recycling of cargo packing materials
- Reduction of plastic usage
- Promoting paperless
- Reduce, reuse and recycle furniture in office
- Saving water resources

JAL original amenity kits will be presented on board to customers who applied.



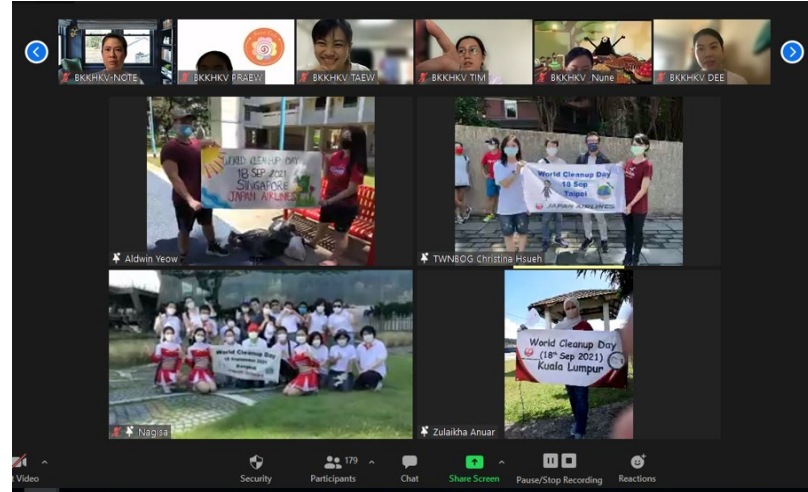
Business Class



Premium Economy Class / Economy Class

Initiatives for ESG (Protection of the Global environment)

Four branches in Asia & Oceania region jointly organized “World Cleanup Day 2021”
(Sept. 18)



At the end, broadcast four countries simultaneously
and took a commemorative photo through ZOOM



Bangkok Branch



Singapore Branch



Kuala Lumpur Branch



Taipei Branch

Photos taken by
JAL

Initiatives for ESG

(Utilization of human resources, Regional Japan revitalization, Maintaining or stimulating the travel demand)

Cooperation for the regional Japan revitalization events through “Online Trip”



Online Awa Odori Dance Festival was very exciting. (Taiwan)



Souvenirs from Tokushima prefecture were distributed. (Taiwan)



Feeling like you're traveling with the simulator video. (Taiwan)



Tokushima prefecture original menu “JAL In-flight Meal Style” (Taiwan)



Announcement of Hokkaido event in Thai language (Thailand)



Introducing Hokkaido through quiz (Thailand)

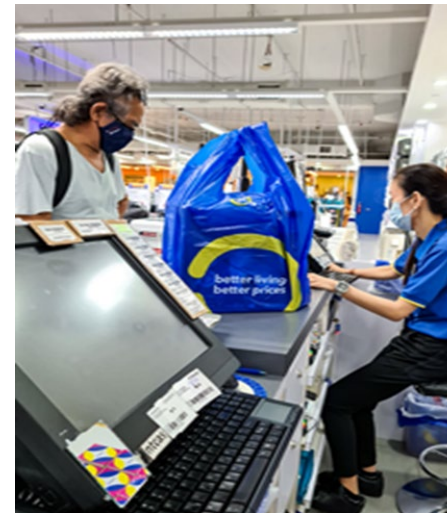


“Remote Trip” to the Hokkaido seafood market (Thailand)

Photos taken by JAL

Initiatives for ESG (Utilization of our Human resources)

**Flight attendants of overseas bases sent to major
local electronics retail store**



**Serving customers at sights
(Singapore)**



**Also provided “Hospitality Course” to
the companies to which they were sent
(Singapore)**

Today's Topics



JAPAN AIRLINES

- Current situation of COVID-19 in Southeast Asia
 - Current situation regarding COVID-19 in Southeast Asia
 - COVID-19 has had a major impact on the performance of airlines in Southeast Asia
 - Relaxation of entry restrictions in each country and initiatives to resume international flow
 - Responses of airlines in each country
- JAL's initiatives
 - COVID-19 has also had a major impact on JAL's performance
 - Aiming at recovery from COVID-19 crisis
 - ✓ Restructuring our Business
 - ✓ Ensuring “Customer safety and security” and “Convenience of Travel” under the COVID-19 Pandemic
 - ✓ Initiatives for ESG
- **Summary**
 - **The Challenges towards the Recovery of the International traveler flow**

(1) Improving consumer sentiment

Eliminate the risk of disease, remove the complex procedures required by each country which is causing an uneasy sentiment for traveling and respond appropriately to the “Changes in consumption behavior” on travel which has been long restricted.

(2) Reducing the travel costs and simplifying procedures

Reduction of the testing, quarantine, insurance burden, etc.

(3) Relaxing entry regulations and standardizing basic rules globally

Relax or end the visa suspension, quarantine measures, etc.

- ✓ Without **mutual beneficial relaxation of regulations** among countries, recovery of the international travel cannot be expected in full-scale.

(For example, although the quarantine in the country of departure is relaxed, the flow will not resume if the quarantine in the country of arrival remains.)

- ✓ **Digital solutions** such as “Digitization of various certificates” or “Introduction of the capable apps” **are also necessary.**
(It is also important to introduce common digital standards globally from the perspective of improving processing capacity of quarantine and immigration inspection.)
- ✓ **It is desirable to establish universal rules** of the conditions for entry
(i.e. Effective types of vaccines, Timing of testing, Duration of quarantine or Unified formats for certificates, etc.)

Sevier restrictions currently imposed in Japan, such as **the suspension of visa issuance, limit on the total number of entrants, quarantine isolation after entry or ban on the use of public transportation,** are disrupting the revival of the Japanese economic activities.



JAPAN AIRLINES

Thank you for your kind attention